



Claremont City Council

Agenda Report

File #: 6106

Item No: 13.

TO: ADAM PIRRIE, CITY MANAGER

FROM: JEREMY SWAN, COMMUNITY SERVICES DIRECTOR

DATE: JULY 28, 2026

Reviewed by:
City Manager: AP

SUBJECT:

SEWER AND SANITATION RATE STUDY FINDINGS AND AUTHORIZATION OF THE PROPOSITION 218 PROCESS TO ADJUST FEES FOR SEWER AND SANITATION SERVICES (FUNDING SOURCE: SEWER FUND AND SANITATION FUND)

SUMMARY

In 2021, the City Council adopted updated sewer and sanitation rates following completion of a comprehensive financial analysis. As part of that action, annual rate adjustments of up to three percent were established for 2022-23 through 2025-26 to provide predictable, gradual increases while maintaining the financial stability of the Sewer and Sanitation Funds.

Although the adopted annual adjustments provided stability and predictability for customers, actual operating costs increased at a significantly faster pace during the five-year period due to inflationary pressures. As a result, the revenues generated by the adopted rate schedule have not kept pace with the cost of providing sewer and sanitation services.

The City recently retained Willdan Financial Services, Inc. (Willdan) to prepare updated financial forecasts and rate studies for both funds. The studies evaluated current operating costs, capital needs, reserve requirements, and projected revenues. The studies for the Sewer Fund and The Sanitation Fund are included as Attachments A and B to this report, respectively. Based on their analysis, Willdan recommends updating rates to ensure that each fund remains financially sustainable while allowing the City to continue to provide reliable services and maintain compliance with applicable State regulations.

RECOMMENDATION

Staff recommends that the City Council:

- A. Accept the Sewer and Sanitation Rate Studies as the basis for the proposed sewer and sanitation fee adjustments; and

B. Set the public hearing date and authorize staff to initiate the Proposition 218 noticing process.

ALTERNATIVES TO RECOMMENDATION

In addition to the recommendation, there is the following alternative:

- Request more information from staff.

FINANCIAL REVIEW

The cost for Willdan to prepare the Sewer and Sanitation Rate Studies and corresponding financial analyses was \$32,750 and \$29,250, respectively. Formal rate studies are commissioned to ensure compliance with Proposition 218 rate-setting requirements.

The Sewer and Sanitation Funds are enterprise funds, or self-supporting funds used to account for services provided to the public on a fee basis. Revenues collected from customers are intended to cover in full the costs of operating and maintaining the service. Enterprise fund revenue cannot be used for any other purpose.

Based upon the financial analysis, projected operating revenues under the existing rates are no longer sufficient to fund anticipated operating expenses, capital improvements, equipment replacement, and reserve targets throughout the five-year planning period. Therefore, the rate studies recommend increasing sewer and sanitation rates over a five-year period.

The proposed rate adjustments are designed to recover the cost of providing sewer and sanitation services and maintain the financial sustainability of the Enterprise Funds. These revenues will be used exclusively for the operation, maintenance, repair, rehabilitation, replacement, and administration of the respective utility systems, consistent with the requirements of Proposition 218.

Sewer Fund Proposed Rate Adjustments

Willdan Financial Services is recommending the following series of sewer rate increases:

Effective January 1, 2027, monthly rates for an average residential household would increase from \$6.63 per month to \$7.96 per month, or a \$1.33 per month increase. A full schedule of proposed fees is included as an appendix to the attached rate study.

Implementation Date	Proposed Revenue Adjustments	Proposed Monthly Increase for Average Household
January 1, 2027	20.0%	\$1.33
July 1, 2027	20.0%	\$1.59
July 1, 2028	20.0%	\$1.91
July 1, 2029	12.5%	\$1.44
July 1, 2030	12.5%	\$1.61

Sanitation Fund Proposed Rate Adjustments

Willdan Financial is recommending the following series of sanitation rate increases:

Implementation Date	Proposed Revenue Adjustments	Proposed Monthly Increase for Average Household
January 1, 2027	10.0%	\$4.51
July 1, 2027	10.0%	\$4.96
July 1, 2028	10.0%	\$5.45
July 1, 2029	8.0%	\$4.80
July 1, 2030	8.0%	\$5.18

Effective January 1, 2027, monthly rates for an average residential household with a 96-gallon (large) trash container would increase from \$45.06 per month to \$49.57 per month, or a \$4.51 per month increase. A full schedule of proposed fees is included as an appendix to the attached rate study.

The City currently offers financial assistance programs to eligible residential customers, including a twenty percent discount on sewer and sanitation service charges for qualifying low-income households. In addition, qualifying low-income residents with disabilities who require valet refuse collection service receive a reduced rate for this service, which includes moving refuse containers from private property to the curb for collection and returning them after service. These programs will remain in place and continue to provide assistance to eligible customers following the proposed rate adjustments.

The recommended adjustments maintain the City's long-standing philosophy of gradual, predictable rate adjustments while ensuring sufficient revenue to maintain reliable service levels, preserve infrastructure, and maintain prudent operating and capital reserves.

The staff cost to prepare this report and administer this program is estimated at \$6,300 and is included in the operating budget of the Community Services Department.

ANALYSIS

Background

In 2021, the City completed comprehensive Sewer and Sanitation Rate Studies to evaluate the long-term financial needs of both enterprise funds. Based on the studies' findings, the City Council adopted updated utility rates. Rate adjustments for 2022-23 through 2025-26 were tied to the March-to-March Consumer Price Index (CPI) for the Los Angeles Area, not to exceed three percent annually. At the time, CPI was consistently below three percent.

Since that time, economic conditions have changed significantly. General inflation increased at rates substantially greater than the adopted three percent annual adjustment, while utility-specific operating and capital costs also experienced significant increases, often at rates greater than general inflation. Throughout this period, the City honored the previously adopted rate schedule rather than seeking larger annual adjustments.

Year	March-March CPI	Adopted Rate Increase, Effective July 1
2022	8.5%	3.0%
2023	3.7%	3.0%
2024	4.0%	3.0%
2025	3.0%	3.0%
2026	3.4%	-

The cumulative effect of these factors has reduced the purchasing power of these enterprise funds and increased the gap between revenues and the actual cost of providing sewer and sanitation services.

Sewer Fund

Sewer Fund Financial Considerations

Although sewer operating expenses have increased due to inflation, the primary financial consideration for the Sewer Fund is maintaining sufficient resources to preserve and rehabilitate the City's aging sanitary sewer system. General inflation has increased the cost of labor, construction, materials, equipment, and contracted services necessary to inspect, maintain, repair, and rehabilitate the City's sewer infrastructure. For example, competitively bid sewer-lining rates increased 32 percent between 2020 and 2023. Cost increases have, therefore, significantly outpaced annual rate adjustments, reducing the ability of the Sewer Fund to maintain the same level of purchasing power anticipated during the 2021 rate study.

Maintaining adequate capital reserves remains a fundamental component of responsible utility management. The City's sewer collection system consists of hundreds of underground assets with finite service lives that require ongoing inspection, maintenance, rehabilitation, and eventual replacement. While many improvements can be planned through the Capital Improvement Program (CIP), unforeseen failures or emergency repairs can occur and require immediate response. Maintaining adequate capital reserve allows the City to address these needs without significant fluctuations in future rates or deferral of critical infrastructure improvements.

The City is currently preparing a comprehensive Citywide sewer condition assessment that will evaluate the condition of the sanitary sewer system and identify future rehabilitation and repair priorities. The assessment will establish a data-driven framework for future capital investment and assist the City in prioritizing improvements based on asset condition and system risk. Maintaining adequate capital reserves today will better position the City to implement the recommendations in the assessment as future capital needs are identified.

A properly maintained sanitary sewer system protects public health and the environment by reducing the potential for sanitary sewer overflows, protecting local waterways, and ensuring reliable wastewater collection service. Continued investment in system maintenance and rehabilitation reflects industry best management practices and helps preserve the long-term reliability of this critical public infrastructure.

The proposed sewer rates are intended to maintain sufficient funding for ongoing operations, planned rehabilitation, future capital replacement, and prudent reserve levels while ensuring the long-term

financial sustainability of the Sewer Fund.

Comparison with Neighboring Agencies

As part of the 2026 Rate Study, Willdan Financial Services conducted a comparison of residential sewer rates among ten neighboring and comparable agencies. The analysis found that Claremont is currently within \$0.09 of the lowest rate surveyed. Even with the proposed rate adjustments, Claremont's sewer rates are projected to remain below the average charged by comparable local agencies. This comparison demonstrates the City's long-standing commitment to maintaining affordable utility rates while ensuring sufficient revenue to operate, maintain, and reinvest in its sanitary sewer system responsibly.

Rank	City	Sewer Rate
1	La Verne	\$18.03
2	Pomona	\$12.76
3	Upland	\$11.29
4	Claremont Proposed	\$7.96
5	Rancho Cucamonga	\$7.81
6	Covina	\$6.84
6	West Covina	\$6.84
8	Claremont Existing	\$6.63
9	Diamond Bar	\$6.54
9	San Dimas	\$6.54
9	Walnut	\$6.54
9	Glendora	\$6.54

Sanitation Fund

Sanitation Fund Financial Considerations

Like the Sewer Fund, the Sanitation Fund has experienced operating cost increases that exceeded the annual three percent adjustments adopted in 2021. However, the most significant cost pressures affecting sanitation operations have resulted from rapidly increasing disposal and processing costs, as well as higher capital replacement costs for specialized collection equipment.

Disposal and Transfer Hauling Costs

Since 2025, the City's contracts for organic material processing, transfer hauling, and landfill disposal have gone through competitive procurement processes. Although competitive procurement continues to ensure the City receives the best available value, these services operate within regional markets experiencing increasing demand, limited disposal and processing capacity, and evolving regulatory requirements. As a result, contract costs have increased at rates that exceeded general inflation and significantly outpaced the annual adjustments approved in the previous rate study. Since 2021-22, the budget for transfer hauling and disposal costs has increased 51 percent.

Organic Material Processing

In January 2021, the City entered into a contract with Athens Services, Inc. for organic material processing services. By strategically securing this agreement one year before the Statewide

implementation of Senate Bill 1383's organic recycling requirements, the City was able to obtain competitive pricing for the five-year contract term. Under the agreement, the cost to haul and process organic materials at the American Organics facility in Victorville was \$85.00 per ton.

As the contract approached expiration, the City solicited updated pricing for a new agreement. Current costs are approximately \$130.00 per ton, representing an increase of approximately 53 percent over the previous contract rate. In addition, the number of permitted organic material processing facilities in the region is limited, resulting in fewer competitive options for these specialized services and contributing to higher processing costs.

Transfer Hauling

The City utilizes a transfer station at the City Yard, where collected solid waste is consolidated and transported to the landfill using tractor trailers. Hauling services are currently provided under contract by Grand Central Solid Waste and Recycling, also known as Valley Vista Services. This transfer operation is a sustainable and cost-effective practice that minimizes wear and tear on City-owned collection vehicles by reducing the number of long-distance trips to the landfill, helping to extend vehicle service life and maintain lower staffing levels.

The City's previous hauling contract provided for a rate of \$232.00 per trailer. When the contract was competitively rebid in 2025, the lowest responsive bid increased to \$415.38 per trailer, representing an increase of approximately 79 percent. This substantial increase reflects the rising cost of providing waste hauling services and has significantly impacted the City's sanitation operating expenses.

Landfill Disposal

The City contracts with San Bernardino County for landfill disposal services at the Mid-Valley Landfill. In 2021 when the previous rate study was completed, the city paid a disposal rate of \$33.16 per ton. Since that time, the rate increased annually by the consumer price index. Effective January 1, 2026, following required contract renegotiation, the disposal rate increased to \$44.07 per ton, representing an increase of approximately 33 percent. Due to the proximity of the Mid-Valley Landfill, the City determined that this agreement continues to provide the most cost-effective option for landfill disposal by minimizing transportation time and associated hauling costs. However, the increase in landfill disposal rates has contributed to rising operating expenses and the need for a corresponding adjustment to sanitation service rates.

Capital Reserve and Vehicle Replacements

Maintaining adequate capital reserves also remains an important component of the City's long-term financial planning. The Sanitation Fund is responsible for replacing the City's specialized collection vehicles as they reach the end of their useful lives. The cost to replace heavy-duty collection vehicles has increased approximately 40 percent since the previous rate study was conducted in 2021. Future replacement costs are expected to continue increasing due to inflation, evolving vehicle technology, and California's transition toward zero-emission heavy-duty vehicle fleets. While the timing of vehicle replacements will occur over many years, maintaining an adequate capital reserve today will better position the City to replace equipment in a timely manner, preserve service reliability, and comply with future regulatory requirements, while minimizing the need for significant future rate increases.

The proposed sanitation rates will provide sufficient funding for ongoing collection services, contracted disposal and processing, fleet replacement, capital improvements, and prudent operating

and capital reserves necessary to ensure the long-term financial sustainability of the Sanitation Fund.

Sanitation Fund Comparison with Neighboring Cities

Many franchised solid waste operations recover a greater share of costs through commercial rates or allocate a larger share of overhead and other costs to commercial customers, which can result in lower residential rates. Claremont's sanitation rates are based on a cost-of-service methodology that allocates costs to each customer class based on the cost of providing service, rather than relying on one customer class to offset the costs of another.

Willdan Financial Services surveyed ten local jurisdictions and compared monthly sanitation rates for a single-family residential customer using a 96-gallon trash container as well as a commercial customer with once per week bin service. Claremont's proposed monthly residential rate falls within the range charged by neighboring cities. Claremont's proposed commercial rate remains the lowest of all the cities surveyed by a significant margin.

Residential Rate Comparison

Rank	City	Sanitation Rate
1	Covina	\$51.29
1	West Covina	\$51.29
3	Glendora	\$50.20
4	Claremont Proposed	\$49.57
5	San Dimas	\$46.20
6	Claremont Existing	\$45.06
7	Diamond Bar	\$40.11
8	Upland	\$39.54
9	Pomona	\$38.93
10	Rancho Cucamonga	\$37.61
11	La Verne	\$34.16
12	Walnut	\$33.93

Commercial Rate Comparison

Rank	City	Commercial Sanitation Rates			
		3-Yard Trash	4-Yard Recycling	64-Gal Organics	Total
1	Covina, CA	\$276.21	\$114.04	\$143.82	\$ 534.07
1	West Covina, CA	\$276.21	\$114.04	\$143.82	\$ 534.07
2	Glendora, CA ^[1]	\$368.82		\$120.81	\$ 489.63
3	Upland, CA	\$211.07	\$169.16	\$73.49	\$ 453.72
4	San Dimas, CA	\$234.59	\$116.92	\$90.90	\$ 442.41
5	Pomona, CA ^[2]	Bundled			\$ 390.07
6	Walnut, CA ^{[1], [3]}	\$209.60		\$157.88	\$ 367.48
7	Rancho Cucamonga, CA ^[1]	\$255.37		\$46.13	\$ 301.50
8	Diamond Bar, CA ^[4]	\$151.77	\$75.88	\$40.29	\$ 267.94
9	La Verne, CA ^[1]	\$191.64		\$73.35	\$ 264.99
10	Claremont Proposed	Bundled			\$ 200.55
11	Claremont Existing	Bundled			\$ 182.32

Notes:

[1] Rates are based on bundled service consisting of 3-yard trash and recycling bins.

[2] Rate is based on bundled service consisting of a 3-yard trash bin, a 96-gallon recycling bin, and a 64-gallon organics bin.

[3] The organics service is based on a 96-gallon organics bin.

[4] The rates consist of 3-yard trash and recycling bins and a 70-gallon organics bin.

Overall, Claremont's proposed sanitation rates remain competitive when compared to those charged in neighboring cities.

Proposition 218 Process Requirements and Next Steps

Proposition 218, an amendment to Article XIII D of the California Constitution, establishes the legal requirements for adopting or increasing property-related utility fees, including sewer and sanitation rates. Under Proposition 218, utility rates may not exceed the reasonable cost of providing the service, revenues may only be used for the purpose for which the fees are collected, and the amount charged to each customer may not exceed the proportional cost of providing service to that customer class.

Willdan Financial Services, Inc. has evaluated the financial needs of the City's Sewer and Sanitation Funds to ensure that the proposed rates comply with the cost-of-service requirements established by Proposition 218.

If the City Council concurs with the proposed rate adjustments, the City Council will: 1) authorize staff to initiate the Proposition 218 process to adjust fees for sewer and sanitation services, and 2) authorize mailing Proposition 218 notices to affected property owners, and 3) schedule a public

hearing for September 22, 2026.

The Proposition 218 notice will describe the proposed rate adjustments; the basis for the proposed increases; and the date, time, and location of the public hearing. Property owners will have the opportunity to submit written protests prior to or at the public hearing. At the conclusion of the Public Hearing, the City Council will consider all timely submitted protests before determining whether to adopt the proposed rates in accordance with the requirements of Proposition 218.

RELATIONSHIP TO CITY PLANNING DOCUMENTS

Staff has evaluated the agenda item in relationship to the City's strategic and visioning documents and finds that it applies to the following City Planning Documents: Council Priorities, Sustainable City Plan, Economic Sustainability Plan, General Plan, 2026-28 Budget, Youth and Family Master Plan.

CEQA REVIEW

This item is not subject to environmental review under the California Environmental Quality Act (CEQA).

COMMISSION REVIEW

The Community and Human Services Commission reviewed this item at its July 15, 2026 special meeting, and those in attendance unanimously recommended that the City Council accept the proposed Sewer and Sanitation Fund rate changes, authorize the initiation of the Proposition 218 notification process, and schedule a public hearing to consider adoption of updated sewer and sanitation rates. An excerpt from the draft meeting minutes is included as Attachment C.

PUBLIC NOTICE PROCESS

The agenda and staff report for this item have been posted on the City website and distributed to interested parties. If you desire a copy, please contact the City Clerk's Office.

Submitted by:

Jeremy Swan
Community Services Director

Prepared by:

Kristin Mikula
Community Services Manager

Attachments:

A - Sewer Rate Study

B - Sanitation Rate Study

C - Excerpt from the Draft 07-15-26 CHS Commission Special Meeting Minutes



CITY OF CLAREMONT

CALIFORNIA

Sewer Rate Study





TABLE OF CONTENTS

TABLE OF CONTENTS	i
Section 1 – Executive Summary	1
1.1 Introduction	1
1.1.1 Sewer System Background	1
1.1.2 Rate Study Background	2
1.2 Overview of the Rate Study Process	2
1.3 Summary of Proposed Rates	3
Section 2 – Revenue Sufficiency Analysis	5
2.1 Financial Planning Principles	5
2.2 Existing Rates	5
2.3 Revenue Sufficiency Process	6
2.3.1 Budget	7
2.3.2 Capital Improvements	7
2.3.3 Gross and Net Revenue Requirement	8
2.4 Customers & Billable Flows	9
2.4.1 Customer Billing Analysis	9
2.5 Financial Projections Under Existing Rates	9
Section 3 – Financial Planning Analysis	12
3.1 General	12
3.2 Recommended Annual Revenue Adjustments	13
3.3 Summary of Projected Operating Results	14
Section 4 – Rate Design Analysis	16
4.1 General	16
4.2 Existing Rate Structure	16
4.3 Cost-of-Service Principles	17
4.4 Proposed Monthly Sewer Charges	18
4.5 Rate Comparison with Other Utilities	19
Section 5 – Conclusions and Recommendations	21
5.1 Disclaimers	21



5.1.1	General Disclaimer	21
5.1.2	Municipal Advisory Disclaimer	21
5.2	Conclusions.....	22
5.3	Recommendations	23



Section 1 – Executive Summary

1.1 Introduction

Willdan Financial Services (Willdan) is pleased to present this Sewer Rate Study Report (Report) to the City of Claremont (City). This Report summarizes the analyses, findings, conclusions, and recommendations developed as part of a comprehensive review of the City's sewer utility rates.

The purpose of this study was to evaluate the financial condition of the sewer utility, assess the adequacy of existing revenues to meet projected operating and capital needs, and develop a 5-year financial plan and recommended rate adjustments that would provide sufficient revenue to support the continued operation, maintenance, rehabilitation, and long-term financial sustainability of the sewer utility. The Report presents the financial planning analyses, revenue sufficiency evaluation, rate design analysis, and recommendations developed as part of this study.

1.1.1 Sewer System Background

The City of Claremont owns, operates, and maintains a municipal wastewater collection system that provides sanitary sewer service to residential, commercial, institutional, and industrial customers throughout the City. The sewer utility is a collection-only system; wastewater collected within the City is conveyed through the City's collection system to interceptor facilities owned and operated by the Sanitation District of Los Angeles County (District No. 21) for treatment and disposal.

The City's sewer collection system consists of approximately 122 miles of gravity sewer mains, associated manholes, cleanouts, private service laterals, and one pump station. The system primarily consists of 8-, 10-, 12-, and 15-inch diameter sewer mains that collect wastewater from customers connected to the system throughout the community and conveys those flows to the regional interceptor system for eventual treatment and disposal by Los Angeles County Sanitation District No. 21. The sewer utility currently serves a population of approximately 36,100 residents within the City's service area.

The City is responsible for the operation and maintenance of the sewer collection system to ensure the reliable conveyance of wastewater and compliance with applicable regulatory requirements, as well as the rehabilitation and replacement of aging and worn components. Routine maintenance activities include sewer line cleaning, closed-circuit television (CCTV) inspections, manhole inspections, root control, preventive maintenance of the pump station, and rehabilitation of aging infrastructure. The City also utilizes condition assessments and asset management practices to identify and prioritize capital improvements necessary to maintain the long-term reliability of the sewer system.

To comply with the requirements of the State Water Resources Control Board, the City maintains and periodically updates its Sewer System Management Plan (SSMP), which establishes procedures for system operation, maintenance, overflow response, and long-term infrastructure management. The current SSMP was updated in 2025 and reflects the City's ongoing commitment to protecting public health, maintaining regulatory compliance, and preserving the long-term integrity of the sewer collection system.

1.1.2 Rate Study Background

The City is committed to maintaining a reliable sewer system and ensuring that sufficient financial resources are available to support ongoing operations and maintenance, capital improvements, regulatory compliance, reserve funding, and the continued maintenance, rehabilitation, and replacement of sewer infrastructure. To support these objectives, the City periodically evaluates the financial condition of its sewer utility and updates sewer rates as necessary to ensure adequate revenues are available to meet current and future service needs.

As part of this effort, the City retained Willdan to conduct a comprehensive sewer rate study. The study evaluated the financial condition of the sewer utility, developed a 5-year financial plan, analyzed projected revenues and expenditures, and assessed the adequacy of existing sewer rates to meet the utility's projected financial needs. Based on the results of the analysis, recommendations were developed to ensure the sewer utility remains financially sustainable while continuing to provide reliable sewer service to the community.

The primary objectives of the rate study include:

- Develop a 5-year financial plan to support the long-term financial sustainability of the sewer utility.
- Evaluate the adequacy of existing sewer rates to recover the projected costs of operating, maintaining, rehabilitating, and replacing the City's sewer system.
- Develop recommended sewer rate adjustments that provide sufficient revenues to fund operating and maintenance costs, capital improvements, reserve funding, and other utility-related expenditures.
- Maintain consistency with generally accepted utility ratemaking principles and industry best practices.
- Develop sewer rates that comply with the substantive and procedural requirements of Proposition 218 (Prop 218).
- Maintain the City's existing rate structure while ensuring it remains understandable, administratively efficient, and capable of generating sufficient revenues to meet the utility's financial requirements over the five-year financial planning period included in this study.

1.2 Overview of the Rate Study Process

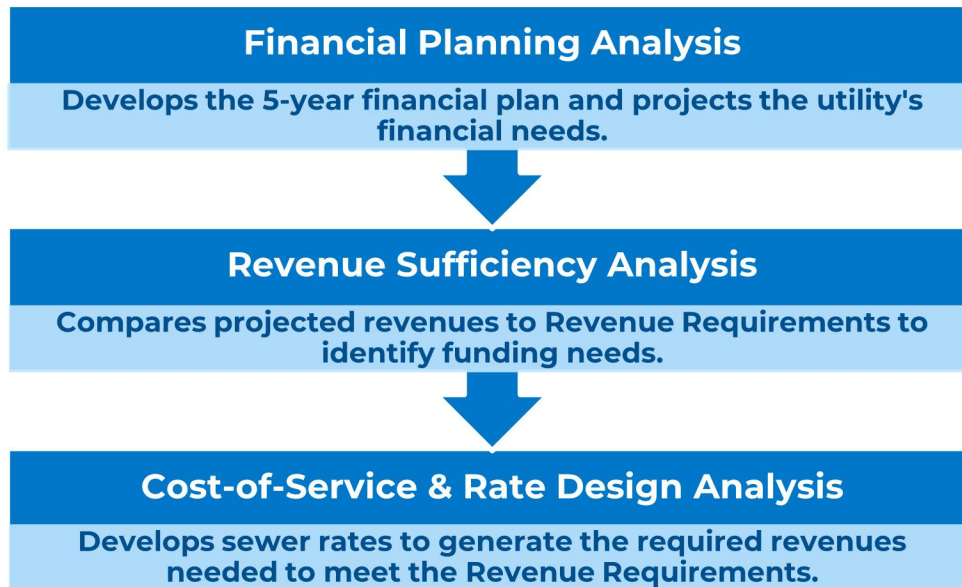
The purpose of the sewer rate study is to evaluate the financial condition of the City's sewer utility and determine whether existing sewer rates will generate sufficient revenues to meet the utility's projected financial requirements over the 5-year planning period. The study includes the development of a comprehensive financial plan, evaluation of projected revenues and expenditures, and development of recommended sewer rate adjustments necessary to maintain the long-term financial sustainability of the sewer utility. In accordance with Prop 218, revenues generated from sewer rates are used solely to support the sewer utility.

The rate study consists of the following primary analyses:

- 1. Financial Planning Analysis:** Development of a 5-year financial plan that projects the sewer utility's operating and maintenance costs, capital improvement and

rehabilitation needs, cash reserve funding requirements, and other utility-related expenditures. The financial plan provides the foundation for evaluating the long-term financial needs of the sewer utility.

- 2. Revenue Sufficiency Analysis:** Compares projected revenues generated under the existing sewer rates to the projected financial requirements identified in the financial plan. Based on this comparison, the analysis determines whether revenue adjustments are necessary to provide sufficient funding throughout the planning period.
- 3. Cost-of-Service and Rate Design Analysis:** Develops recommended sewer rate adjustments that generate sufficient revenues to meet the projected financial requirements of the sewer utility. The recommended rates are developed to be understandable, administratively efficient, and consistent with the substantive and procedural requirements of Prop 218.



Together, these analyses provide the basis for developing recommended sewer rates that support the continued operation, maintenance, rehabilitation, and long-term financial sustainability of the City's sewer utility.

1.3 Summary of Proposed Rates

The analyses, findings, and recommendations presented in this Report were used to develop a 5-year financial plan and recommended sewer rates for the City's sewer utility. The financial planning and revenue sufficiency analyses evaluated projected operating and maintenance costs, capital improvement and rehabilitation needs, reserve funding requirements, and other utility-related expenditures over the 5-year planning period, to determine the level of revenue required to support the continued operation and long-term financial sustainability of the sewer utility.

Based on the results of these analyses, the recommended sewer rate adjustments outlined in this report were developed to generate sufficient revenues to satisfy the sewer utility's financial requirements and maintain consistency with cost-of-service principles and utility best practices.



The proposed sewer rates are based on an assumed implementation date of January 1, 2027 (or such later date as may be determined by the City), with FY 2026/27 designated as the Test Year for purposes of this analysis. The Test Year serves as the baseline for the financial projections and the development of the recommended sewer rates.

The recommended sewer rates for the Test Year are presented in **Table 1**. The financial projections and supporting analyses used to develop the recommended rates are presented in the subsequent sections of this Report.

Table 1 – Proposed Monthly Sewer Rates

Description	Proposed Fees	Unit
Monthly Sewer Fees:		
Single-Family Residences ^{[1],[2]}	\$ 7.96	Per dwelling unit
Dormitories, rest homes, hospitals, and institutional buildings	\$ 1.37	Per resident unit
Colleges, private, and public schools	\$ 0.62	Per student
Commercial ^[3]	\$ 0.25	Per CCF of water usage
Religious Facilities	\$ 2.53	Per building
Notes:		
[1] Includes PUDs, duplexes, triplexes, fourplexes, condominiums, and apartments.		
[2] The City provides a 20% low-income discount to qualifying residential customers. The cost of the discount is funded from non-rate revenue sources to ensure sewer rates remain proportionate and cost-based in accordance with Proposition 218.		
[3] Includes hotels, motels, businesses, and industrial establishments.		

Section 2 – Revenue Sufficiency Analysis

2.1 Financial Planning Principles

The City's sewer utility operates as an enterprise fund and is intended to be financially self-supporting through the collection of sewer rates and other utility-related revenues. As a result, sound financial planning is essential to ensure that sufficient revenues are available to support the ongoing operation, maintenance, rehabilitation, and replacement of the City's sewer system while maintaining appropriate reserve levels and long-term financial stability.

The development of a comprehensive financial plan provides the foundation for evaluating the adequacy of existing sewer rates and determining whether revenue adjustments are necessary. While the specific financial needs of a utility evolve over time, sound financial planning is generally guided by the following principles:

- Generate sufficient revenues to fund projected operating and maintenance costs, capital improvements, reserve funding requirements, and other utility-related expenditures.
- Maintain the long-term financial stability of the sewer utility through prudent financial planning and periodic evaluation of the utility's financial condition.
- Maintain adequate reserve levels to provide financial flexibility and stability.
- Develop sewer rates that comply with the substantive and procedural requirements of Proposition 218.
- Maintain a rate structure that is understandable, administratively efficient, and capable of generating sufficient revenues to meet the utility's financial requirements.

These principles provide the framework for the financial planning, revenue sufficiency, and rate design analyses presented in this Report. Together, these analyses support the development of recommended sewer rates that provide sufficient revenues to maintain reliable sewer service and the long-term financial sustainability of the sewer utility.

2.2 Existing Rates

The City has established sewer rates to recover the costs of providing sewer collection services to customers within the City's service area. The sewer rates are approved by the City Council and are not subject to administrative review or approval by any other local or state agency. The City has periodically reviewed the sewer rates to ensure sufficient revenues are available to fund the operation, maintenance, rehabilitation, and replacement of the City's sewer system, as well as other utility-related expenditures.

The City's existing sewer rates are based on customer classification and the manner in which each customer group utilizes the sewer system, based on respective wastewater discharge characteristics. Residential customers, including single-family residences, planned unit developments, duplexes, triplexes, fourplexes, condominiums, and apartments, are charged a fixed annual fee per dwelling unit. Dormitories, rest homes, hospitals, and other institutional facilities are charged on a per resident-unit basis, while colleges and schools are charged on a per student basis. Hotels, motels, commercial, and industrial customers are assessed a volumetric sewer fee based on metered water consumption. Religious facilities are charged a fixed annual

fee per building. In addition, the City offers a reduced sewer rate for qualifying low-income single-family residential customers, funded from a separate revenue source, outside of the sewer utility.

The City provides sewer collection services only. Wastewater conveyance, treatment, and disposal services are provided by the Sanitation Districts of Los Angeles County, which establish and bill separate treatment charges independent of the City's sewer collection rates. Accordingly, this study evaluates only the City's sewer collection rates. The existing rates for sewer service are provided in **Table 2**.

Table 2 – Existing Monthly Sewer Rates

Description	Current Fees	Unit
Monthly Sewer Fees:		
Single-Family Residences ^{[1],[2]}	\$ 6.63	Per dwelling unit
Dormitories, rest homes, hospitals, and institutional buildings	\$ 1.14	Per resident unit
Colleges, private, and public schools	\$ 0.52	Per student
Commercial ^[3]	\$ 0.21	Per CCF of water usage
Religious Facilities	\$ 2.11	Per building
Notes:		
[1] Includes PUDs, duplexes, triplexes, fourplexes, condominiums, and apartments.		
[2] The City provides a 20% low-income discount to qualifying residential customers. The cost of the discount is funded from non-rate revenue sources to ensure sewer rates remain proportionate and cost-based in accordance with Proposition 218.		
[3] Includes hotels, motels, businesses, and industrial establishments.		

2.3 Revenue Sufficiency Process

The revenue sufficiency analysis evaluates whether the City's existing sewer rates will generate sufficient revenues to meet the projected financial requirements of the sewer utility throughout the 5-year planning period. The analysis begins with the development of a comprehensive financial plan that identifies the annual expenditures required to operate and maintain the City's sewer system, rehabilitate and replace aging and worn system components, undertake capital improvements, and maintain appropriate and prudent reserve levels, based on city financial policies and objectives as well as industry best practices. These annual expenditures, herein referred to as the "Revenue Requirements," form the basis for evaluating the adequacy of existing sewer rates. The revenue sufficiency analysis then compares the revenues projected under the existing sewer rates to the Revenue Requirements to determine whether revenue adjustments are necessary.

The Revenue Requirements are developed based on the following primary components:

- Budget
- Capital Improvement Plan
- Gross and Net Revenue Requirements
- Cash Reserve Policies and Objectives

2.3.1 Budget

The revenue sufficiency analysis utilizes the City's Adopted Budget for FY 2026/27 (the "Budget") as the primary source of financial information for developing the gross Revenue Requirements over the 5-year Projection Period. The Budget provides the basis for estimating the sewer utility's operating and maintenance (O&M) expenses, non-operating expenses, and other financial requirements included in the financial plan.

The Budget, as prepared by the City, was provided to Willdan on a line-item basis, and is used to project the budgeted financial needs for the Test Year and the remainder of the Projection Period. In developing the rate analysis, certain adjustments are made such that the expenditures are categorized into either operating and maintenance (O&M) expenses or non-operating expenses. In addition, only recurring costs included in the current Budget were included as part of the revenue sufficiency analysis for the entirety of the Projection Period. One-time costs were identified and evaluated in discussions with City Staff and removed from future projections if appropriate. Recurring annual costs were escalated using appropriate cost indexes or escalation factors, based on discussions with City Staff and an analysis of historical expense trends experienced by the City.

The O&M expenses primarily include the ongoing costs required to manage and operate the City's sewer system on a day-to-day basis while maintaining a dependable level of service. The O&M requirements are generally a function of a budgetary process and are directly related to the level of service provided to customers of the sewer utility system. The non-operating expenses include such items as capital outlay, transfers, and other non-recurring or capital-related costs.

The Budget also identifies revenues received from sources other than sewer rates, including interest earnings and miscellaneous utility-related revenues. These revenues generated from other sources are applied to the gross Revenue Requirements to reduce the amount of revenue required from user rates. The result is the net revenue requirement.

2.3.2 Capital Improvements

The City's sewer system requires ongoing capital improvements to rehabilitate and replace aging and worn infrastructure, maintain reliable sewer collection service, and ensure continued compliance with applicable regulatory requirements. As part of its annual budget and planning process, consistent with sewer system master plan documents and system assessments, the City identifies and prioritizes capital improvements necessary to support the continued operation, maintenance, rehabilitation, and replacement of the sewer system. These capital improvements are essential to preserving the long-term reliability, safety, and integrity of the City's sewer infrastructure.

The projected capital improvements incorporated into the financial plan were developed based on information provided by the City regarding anticipated capital improvement needs, project timing, and estimated funding requirements over the Projection Period. These projected capital expenditures, together with operating and maintenance (O&M) expenses and other non-operating expenditures, were incorporated into the development of the gross Revenue Requirements for the sewer utility. The anticipated capital improvements and funding requirements incorporated into the financial plan are summarized in **Table 3**. Additional details regarding the anticipated capital improvements and projected funding requirements are provided in **Appendix A**.

Table 3 – Anticipated Capital Spending

Description	Funding Source	Projected For Fiscal Year Ending June 30					Total
		2027	2028	2029	2030	2031	
Sewer System							
Capital Improvement Projects	Cash	\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,750,000
Total Sewer System Improvements		\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,750,000

The selection of an appropriate funding strategy for capital improvements is primarily a policy decision between cash funding (commonly referred to as "pay-as-you-go" or PAYGO financing), the issuance of debt, or a combination of both. Cash funding utilizes current revenues and accumulated reserves to fund capital improvements, while debt financing utilizes borrowed funds that are repaid over time, typically with interest. Each funding approach has advantages depending on the size, timing, and nature of the capital improvements being financed.

The City currently utilizes a cash funding approach for capital improvements associated with the sewer utility. Accordingly, the financial plan developed as part of this study does not assume the issuance of new debt during the Projection Period. Instead, projected capital expenditures are funded through sewer rate revenues and available reserves, consistent with the City's current financial management practices. The projected capital funding requirements are incorporated into the development of the gross Revenue Requirements and the financial plan used to evaluate the adequacy of existing sewer rates.

2.3.3 Gross and Net Revenue Requirement

The proposed sewer rates presented in this Report are based on an assumed implementation date of January 1, 2027, with FY 2026/27 designated as the Test Year. The gross Revenue Requirements for the Test Year were developed using the City's Budget, anticipated capital improvement expenditures, reserve funding requirements, and other projected non-operating expenditures. The gross Revenue Requirements represent the total annual funding necessary to support the operation and financial sustainability of the sewer utility.

The net Revenue Requirements are determined by reducing the gross Revenue Requirements by projected revenues from sources other than sewer rates, such as interest earnings and other miscellaneous revenues. The resulting net Revenue Requirements represent the amount of revenue that must be recovered through sewer rates supplemented with existing cash reserves as needed. The Test Year gross and net Revenue Requirements are summarized in **Table 4**.

Table 4 – Test Year Revenue Requirements – FY 2027

Description	Total
Total O&M	\$ 1,822,891
Debt Service	-
Other Expenditures & Transfers	60,000
Gross Revenue Requirement	\$ 1,882,891
Less Other Revenues	(131,000)
Net Revenue Requirement	\$ 1,751,891

The Revenue Requirements developed for the Test Year serve as the foundation and baseline for the analysis and results shown for the Projection Period, with future year projected requirements based on anticipated changes in operating costs, capital funding needs, and reserve targets. The

Revenue Requirements for years beyond the Test Year are met through annual rate adjustments, supplemented with existing cash reserves as needed, throughout the Projection Period. The projected Revenue Requirements for the sewer utility over the entire Projection Period are provided in **Table 5**.

Table 5 – Revenue Requirements for the Projection Period

Description	Projected for Fiscal Year Ending June 30				
	2027	2028	2029	2030	2031
Total O&M	\$ 1,822,891	\$ 1,482,525	\$ 1,537,690	\$ 1,595,043	\$ 1,654,680
Debt Service	-	-	-	-	-
Other Expenditures & Transfers	60,000	-	-	-	-
Gross Revenue Requirement	\$ 1,882,891	\$ 1,482,525	\$ 1,537,690	\$ 1,595,043	\$ 1,654,680
Less Other Revenues	(131,000)	(131,000)	(131,000)	(131,000)	(131,000)
Net Revenue Requirement	\$ 1,751,891	\$ 1,351,525	\$ 1,406,690	\$ 1,464,043	\$ 1,523,680

2.4 Customers & Billable Flows

The revenue sufficiency analysis relies on an evaluation of the City's existing customer base and historical billing information to develop the financial projections presented in this Report. Customer account information and billing data were reviewed to establish the existing customer base, evaluate historical billing characteristics, and develop revenue projections under both the existing and proposed sewer rates.

The customer analysis focuses on the retail customer accounts that are billed directly by the City for sewer collection service. These customers represent the primary source of revenue for the sewer utility and form the basis for projecting future revenues throughout the Projection Period.

2.4.1 Customer Billing Analysis

Detailed customer billing information was provided by City staff for each customer. The billing data included customer classifications, the number of customer accounts, billed water consumption (where applicable), and historical sewer rates. The data was reviewed to verify the existing customer base and establish the billing characteristics used in the financial projections.

The billing data was used to identify the number of customer accounts within each customer classification and the associated billing characteristics used to project revenues under both the existing and proposed sewer rates throughout the Projection Period.

2.5 Financial Projections Under Existing Rates

The projected revenues under the City's existing sewer rates were compared to the projected Revenue Requirements over the Projection Period to evaluate the financial adequacy of the existing sewer rates and determine whether revenue adjustments are necessary. Based on this analysis, projected revenues that would be generated under the existing sewer rates would be insufficient to fully fund the projected Revenue Requirements throughout the Projection Period. While the sewer utility currently maintains adequate operating reserves, projected operating expenditures and capital improvement needs are expected to outpace revenues under the existing rate structure. As a result, operating deficits are projected to reduce available reserves over time, indicating that revenue adjustments are necessary to maintain the long-term financial sustainability of the sewer utility.

The City's financial plan incorporates the reserve targets established by the City's Reserve Policy to support the long-term financial stability of the sewer utility. In accordance with the policy, the financial plan assumes an operating reserve target equivalent to 15 percent of operating expenditures (approximately 60 days cash on hand) to provide adequate working capital, maintain cash flow stability, address temporary revenue fluctuations, and respond to unanticipated operational needs. The beginning fund balance used in the financial planning analysis is provided in **Appendix B**. The projected financial results under the existing sewer rates are presented in **Table 6** and provide the basis for the financial planning analysis presented in the following **Section 3**.

Table 6 – Projected Operating Results Under Existing Rates

Description	Existing Rates	Projected for Fiscal Year Ending June 30				
		2027	2028	2029	2030	2031
Revenues:						
Sewer Service Charges	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000	\$ 936,000
Other Revenues	131,000	131,000	131,000	131,000	131,000	131,000
Total Revenues	\$ 1,067,000	\$ 1,067,000	\$ 1,067,000	\$ 1,067,000	\$ 1,067,000	\$ 1,067,000
O&M Expenses	(1,230,757)	(1,822,891)	(1,482,525)	(1,537,690)	(1,595,043)	(1,654,680)
Net Income For Debt	\$ (163,757)	\$ (755,891)	\$ (415,525)	\$ (470,690)	\$ (528,043)	\$ (587,680)
Debt Service:						
Existing Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Debt	-	-	-	-	-	-
Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Results of Operations	\$ (163,757)	\$ (755,891)	\$ (415,525)	\$ (470,690)	\$ (528,043)	\$ (587,680)
Other Expenditures & Transfers:						
Capital Outlay	\$ (1,000)	\$ (60,000)	\$ -	\$ -	\$ -	\$ -
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Other Expenditures & Transfers	\$ (1,000)	\$ (60,000)	\$ -	\$ -	\$ -	\$ -
Net Results	\$ (164,757)	\$ (815,891)	\$ (415,525)	\$ (470,690)	\$ (528,043)	\$ (587,680)
Reserve Fund Balance Activity:						
Operating Fund						
Beginning Fund Balance	\$ 4,543,061	\$ 202,316	\$ 299,653	\$ 243,703	\$ 252,771	\$ 262,199
Deposit/(Withdrawal) from Operations	(164,757)	(815,891)	(415,525)	(470,690)	(528,043)	(587,680)
Deposit/(Withdrawal) from/(to) Capital Fund	(4,175,988)	913,228	359,575	479,758	537,471	325,481
Total Operating Fund Balance	\$ 202,316	\$ 299,653	\$ 243,703	\$ 252,771	\$ 262,199	\$ -
Days Cash on Hand	60	60	60	60	60	0
Capital Fund						
Beginning Fund Balance	\$ -	\$ 4,175,988	\$ 2,762,760	\$ 1,903,185	\$ 1,173,427	\$ 385,956
Net Transfers from/(to) Operating Fund	4,175,988	(913,228)	(359,575)	(479,758)	(537,471)	(325,481)
Cash Funded Capital Projects	-	(500,000)	(500,000)	(250,000)	(250,000)	(250,000)
Total Capital Fund Balance	\$ 4,175,988	\$ 2,762,760	\$ 1,903,185	\$ 1,173,427	\$ 385,956	\$ (189,525)
Total Fund Balance	\$ 4,378,304	\$ 3,062,413	\$ 2,146,888	\$ 1,426,198	\$ 648,155	\$ (189,525)

The analysis presented in this section demonstrates that the City's existing sewer rates are not sufficient to fully fund the projected Revenue Requirements throughout the Projection Period. Accordingly, the following section presents the financial planning analysis and the recommended



revenue adjustments incorporated into the selected financial plan to support the long-term financial sustainability of the sewer utility.

Section 3 – Financial Planning Analysis

3.1 General

The financial plan developed as part of this study provides a framework for evaluating the financial sustainability of the City's sewer utility over the 5-year Projection Period. The financial plan incorporates projected operating and maintenance (O&M) expenditures, capital improvement funding requirements, reserve funding targets, anticipated non-rate revenues, and other financial assumptions to evaluate the adequacy of existing sewer rates and develop recommended revenue adjustments.

The financial planning assumptions were developed using the City's adopted Budget, historical financial and operational information, anticipated capital improvement needs, and discussions with City staff regarding future operating conditions and financial objectives. Where appropriate, recurring revenues and expenditures were escalated using suitable cost indexes, historical trends, and other known or anticipated changes expected to occur during the Projection Period.

The financial plan is intended to provide sufficient revenues to fund projected operating and capital expenditures, while maintaining the reserve targets established by the City's Reserve Policy. Consistent with the City's current financial management practices, the financial plan also assumes a cash funding approach for capital improvements, whereby capital expenditures are funded through sewer rate revenues and available reserves rather than the issuance of new debt.

The principal financial planning assumptions used in developing the financial plan are summarized in **Table 7**.

Table 7 – Financial Planning Assumptions

Description	Basis / Assumption
Test Year	FY 2026/27
Projection Period	FY 2026/27 – FY 2030/31
Proposed Rate Implementation	January 1, 2027
Operating Reserve Target	60 Days Cash on Hand (City Reserve Policy)
Minimum Capital Reserve Target	\$2.0 Million
Capital Funding	Cash Funded (PAYGO)
Labor Escalation	5.0% annually
Non-Labor O&M Escalation	3.0% annually
Capital Cost Escalation	No escalation assumed
Customer Growth	No customer growth assumed

The financial planning assumptions summarized above form the basis for evaluating the City's long-term financial needs and developing the recommended financial plan and proposed revenue adjustments presented in the following sections.

3.2 Recommended Annual Revenue Adjustments

One objective of the financial planning analysis was to evaluate alternative revenue adjustment scenarios that would generate sufficient revenues to meet the projected Revenue Requirements of the sewer utility throughout the Projection Period. Multiple revenue adjustment scenarios were developed and evaluated in collaboration with City staff to assess the financial impacts of different revenue adjustment strategies on the utility's operating results, reserve balances, and long-term financial sustainability.

As discussed previously, projected operating expenditures are expected to outpace revenues that would be generated under the existing sewer rates, resulting in operating deficits that would gradually reduce available reserves over the Projection Period. Without revenue adjustments, the sewer utility would also have inadequate funding to meet anticipated capital needs. However, because the utility currently maintains adequate reserve balances, the primary objective of the revenue adjustment scenarios was not to address an immediate funding shortfall, but rather to determine an appropriate pace for restoring long-term revenue sufficiency while minimizing customer impacts.

The revenue adjustment scenarios were developed to evaluate alternative approaches for funding the projected financial needs of the sewer utility throughout the Projection Period. The evaluation of each scenario considered the resulting operating results, reserve balances, timing and magnitude of annual revenue adjustments, and the City's long-term financial planning objectives in selecting the recommended financial plan.

Based on the evaluation of the alternative scenarios and discussions with City staff, a recommended financial plan was selected that best achieves the City's financial planning objectives. The recommended annual revenue adjustments associated with the selected financial plan are summarized in **Table 8**. Although the recommended revenue adjustment for the Test Year is 20 percent, the increase equates to approximately \$1.33 per month for a typical single-family residential customer, providing important context regarding the actual impact on monthly sewer bills.

Table 8 – Recommended Annual Revenue Adjustments

Fiscal Year	Revenue Adjustment
FY 2026/27	20.00%
FY 2027/28	20.00%
FY 2028/29	20.00%
FY 2029/30	12.50%
FY 2030/31	12.50%

The recommended revenue adjustments are projected to provide sufficient revenues to meet the projected Revenue Requirements while maintaining the reserve targets established by the City's Reserve Policy throughout the Projection Period. The selected financial plan serves as the basis for the projected financial results and proposed sewer rates presented in the following sections.

3.3 Summary of Projected Operating Results

Based on the financial planning analysis and evaluation of alternative revenue adjustment scenarios, a recommended financial plan was developed for the sewer utility over the Projection Period. The recommended financial plan incorporates the proposed revenue adjustments together with projected operating and maintenance (O&M) expenditures, capital improvement funding requirements, reserve funding targets established by the City's Reserve Policy, and anticipated non-rate revenues.

The recommended financial plan is summarized in a 5-year pro forma statement that projects the financial condition of the sewer utility throughout the Projection Period. The pro forma includes projected revenues, expenditures, capital improvements, and reserve funding, and demonstrates the projected operating results under the recommended financial plan.

The recommended 5-year financial plan is summarized in **Table 9**. Detailed annual budget projections supporting the recommended financial plan are provided in **Appendix C**. The projected operating results for the sewer utility throughout the Projection Period are provided in **Appendix D**.

[The rest of this page is intentionally left blank]

Table 9 – Projected Operating Results

Description	Existing Rates	Projected for Fiscal Year Ending June 30				
		2027	2028	2029	2030	2031
Revenues:						
Sewer Service Charges	\$ 936,000	\$ 1,029,600	\$ 1,235,520	\$ 1,482,624	\$ 1,667,952	\$ 1,876,446
Other Revenues	131,000	131,000	131,000	131,000	131,000	131,000
Total Revenues	\$ 1,067,000	\$ 1,160,600	\$ 1,366,520	\$ 1,613,624	\$ 1,798,952	\$ 2,007,446
O&M Expenses	(1,230,757)	(1,822,891)	(1,482,525)	(1,537,690)	(1,595,043)	(1,654,680)
Net Income For Debt	\$ (163,757)	\$ (662,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766
Debt Service:						
Existing Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Debt	-	-	-	-	-	-
Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Results of Operations	\$ (163,757)	\$ (662,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766
Other Expenditures & Transfers:						
Capital Outlay	\$ (1,000)	\$ (60,000)	\$ -	\$ -	\$ -	\$ -
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Other Expenditures & Transfers	\$ (1,000)	\$ (60,000)	\$ -	\$ -	\$ -	\$ -
Net Results	\$ (164,757)	\$ (722,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766
Reserve Fund Balance Activity:						
Operating Fund						
Beginning Fund Balance	\$ 4,543,061	\$ 202,316	\$ 299,653	\$ 243,703	\$ 252,771	\$ 262,199
Deposit/(Withdrawal) from Operations	(164,757)	(722,291)	(116,005)	75,934	203,909	352,766
Deposit/(Withdrawal) from/(to) Capital Fund	(4,175,988)	819,628	60,055	(66,866)	(194,481)	(342,963)
Total Operating Fund Balance	\$ 202,316	\$ 299,653	\$ 243,703	\$ 252,771	\$ 262,199	\$ 272,002
Days Cash on Hand	60	60	60	60	60	60
Capital Fund						
Beginning Fund Balance	\$ -	\$ 4,175,988	\$ 2,856,360	\$ 2,296,305	\$ 2,113,171	\$ 2,057,652
Net Transfers from/(to) Operating Fund	4,175,988	(819,628)	(60,055)	66,866	194,481	342,963
Cash Funded Capital Projects	-	(500,000)	(500,000)	(250,000)	(250,000)	(250,000)
Total Capital Fund Balance	\$ 4,175,988	\$ 2,856,360	\$ 2,296,305	\$ 2,113,171	\$ 2,057,652	\$ 2,150,615
Total Fund Balance	\$ 4,378,304	\$ 3,156,013	\$ 2,540,008	\$ 2,365,942	\$ 2,319,851	\$ 2,422,617

The projected operating results demonstrate that the recommended financial plan provides sufficient revenues to fund projected operating and capital expenditures while maintaining the reserve targets established by the City's Reserve Policy throughout the Projection Period. The proposed sewer rates necessary to implement the recommended financial plan are presented in the following section.

Section 4 – Rate Design Analysis

4.1 General

The final step in the rate study process is the development of sewer rates that generate sufficient revenues to implement the recommended financial plan. The proposed sewer rates are designed to recover the projected Revenue Requirements identified through the financial planning analysis while maintaining consistency with the City's existing rate structure and the guiding principles established for this study.

The City currently recovers the cost of providing sewer collection service through a combination of monthly fixed charges based on the number of dwelling units and volumetric charges applicable to certain residential and non-residential customer classes. Because there have been no substantive changes to the manner of service provision or the utility's cost structure, the City is built out, and there have been no measurable changes to the composition of the customer base, no modifications to the overall rate structure are recommended as part of this study. The existing rate structure is functioning effectively and continues to reasonably allocate costs among customers in proportion to their service demands. Instead, the proposed sewer rates reflect adjustments to the existing rates necessary to generate the revenues identified in the recommended financial plan.

The proposed sewer rates were developed to recover the Revenue Requirements over the Projection Period in a manner that is proportional, understandable, administratively practical, and consistent with the substantive requirements of Prop 218. The resulting rate adjustments are intended to provide sufficient funding for ongoing operations and maintenance, capital improvements, and reserve funding while supporting the long-term financial sustainability of the sewer utility.

The proposed sewer rates and the resulting customer bill impacts are presented in the following sections.

4.2 Existing Rate Structure

The City's existing sewer rates consist of a monthly fixed charge based on the number of dwelling units served for residential customers and a monthly fixed charge for non-residential customers, as previously described in Section 2.2. In addition, certain non-residential customer classes are assessed a volumetric sewer service fee based on metered water consumption to recover costs associated with higher sewer usage.

As discussed previously, the existing rate structure is functioning effectively and continues to reasonably recover the costs of providing sewer collection service. Accordingly, this study recommends maintaining the existing rate structure. The proposed sewer rates reflect adjustments to the existing charges necessary to generate the revenues identified in the recommended financial plan.

The existing sewer rates are summarized in **Table 10**.

Table 10 – Existing Monthly Sewer Rates

Description	Current Fees	Unit
Monthly Sewer Fees:		
Single-Family Residences ^{[1],[2]}	\$ 6.63	Per dwelling unit
Dormitories, rest homes, hospitals, and institutional buildings	\$ 1.14	Per resident unit
Colleges, private, and public schools	\$ 0.52	Per student
Commercial ^[3]	\$ 0.21	Per CCF of water usage
Religious Facilities	\$ 2.11	Per building
Notes:		
[1] Includes PUDs, duplexes, triplexes, fourplexes, condominiums, and apartments.		
[2] The City provides a 20% low-income discount to qualifying residential customers. The cost of the discount is funded from non-rate revenue sources to ensure sewer rates remain proportionate and cost-based in accordance with Proposition 218.		
[3] Includes hotels, motels, businesses, and industrial establishments.		

The City will continue to offer a 20% discount to qualifying low-income customers, and the cost of the discount will be funded from a source other than the sewer enterprise fund. This is necessary to comply with the proportionality requirements of Proposition 218, which require that rates be proportional to the cost of providing service and that no customer pay more than their proportionate share of the costs incurred to serve them. Stated another way, revenues generated from rates charged to one group of customers cannot be used to subsidize the rates charged to another group of customers without violating the proportionality requirements of Proposition 218.

4.3 Cost-of-Service Principles

In developing the proposed sewer rates, consideration was given to the way in which the costs of providing sewer collection service are recovered from the various customer classes. Sewer collection costs are generally associated with providing sufficient capacity to collect and convey wastewater flows, together with customer-related costs such as billing, administration, and customer service.

Since the City provides sewer collection and conveyance services only, wastewater treatment services are provided by the Los Angeles County Sanitation District (LACSD). Accordingly, the City's sewer rates are designed to recover only the costs associated with the City's sewer collection system, while wastewater treatment costs are recovered separately through charges established by LACSD.

The existing sewer rate structure is based on generally accepted cost-of-service principles, under which sewer costs are allocated based on the capacity required to collect and convey wastewater flows, as well as customer-related costs such as billing and customer service. Because the City provides sewer collection service only and does not own or operate wastewater treatment facilities, it does not maintain information regarding the strength characteristics of wastewater discharges by customer class. Strength factors are commonly used to allocate wastewater treatment costs among customer classes; however, because the City does not provide treatment service, they are not applicable to the City's sewer rates.

Prior to connection to the City's sewer system, proposed developments are reviewed to ensure that there is adequate capacity within the collection system to accommodate current and future

wastewater flows. In addition, the City's Sewer System Management Plan (SSMP) establishes the policies and procedures necessary to maintain reliable collection system performance and protect public health and the environment.

The proposed sewer rates developed as part of this study maintain the City's existing rate structure while updating the rates necessary to recover the Revenue Requirements identified over the Projection Period through the financial planning analysis. The resulting sewer rates continue to provide a practical, proportional, and administratively efficient method of recovering the costs associated with providing sewer collection and conveyance services.

4.4 Proposed Monthly Sewer Charges

The proposed sewer rates were developed to generate the revenues necessary to implement the recommended financial plan presented in **Section 3**. The proposed fees maintain the City's existing rate structure while adjusting the rate levels necessary to recover projected operating and maintenance (O&M) expenditures, capital improvement funding requirements, and reserve funding targets established by the City's Reserve Policy.

The proposed sewer rates are based on the recommended annual revenue adjustments and are designed to provide sufficient revenues to support the long-term financial sustainability of the sewer utility throughout the Projection Period. The proposed rates also maintain consistency with the guiding principles established for this study, including proportionality, administrative simplicity, and compliance with the substantive requirements of Prop 218. The proposed monthly sewer rates are summarized in **Table 11**.

Table 11 – Proposed Monthly Sewer Rates

Description	Current Fees	Projected for Fiscal Year Ending June 30				
		2027	2028	2029	2030	2031
Monthly Sewer Fees:						
Single-Family Residences ^{[1],[2]}	\$ 6.63	\$ 7.96	\$ 9.55	\$ 11.46	\$ 12.89	\$ 14.50
Dormitories, rest homes, hospitals, and institutional buildings	\$ 1.14	\$ 1.37	\$ 1.64	\$ 1.97	\$ 2.22	\$ 2.50
Colleges, private, and public schools	\$ 0.52	\$ 0.62	\$ 0.74	\$ 0.89	\$ 1.00	\$ 1.13
Commercial ^[3]	\$ 0.21	\$ 0.25	\$ 0.30	\$ 0.36	\$ 0.41	\$ 0.46
Religious Facilities	\$ 2.11	\$ 2.53	\$ 3.04	\$ 3.65	\$ 4.11	\$ 4.62
Notes:						
[1] Includes PUDs, duplexes, triplexes, fourplexes, condominiums, and						
[2] The City provides a 20% low-income discount to qualifying residential customers. The cost of the discount is funded from non-rate revenue sources to ensure sewer rates remain proportionate and cost-based in accordance with Proposition 218.						
[3] Includes hotels, motels, businesses, and industrial establishments.						

The projected sewer rates presented for periods beyond the Test Year are intended for long-term financial planning purposes and illustrate the estimated annual rate adjustments necessary to meet the projected financial needs of the sewer utility throughout the Projection Period. The projected rates are based on the customer, expenditure, revenue, and financial planning assumptions incorporated into this study.

Because the projected operating results are dependent upon a number of assumptions, actual financial results may differ from those presented herein. To the extent that actual customer growth, operating costs, capital improvement needs, or other financial conditions differ from the



assumptions used in this analysis, future revenue adjustments may be required to maintain the financial stability of the sewer utility.

Finally, as discussed in **Section 4.2**, the City must use a funding source outside of the sewer enterprise fund to offset the cost of providing the 20% Low-Income Sewer Discount. This is necessary to comply with the proportionality requirements of Prop 218, which require that rates be proportional to the cost of providing service and that no customer pay more than their proportionate share of the costs incurred to serve them. In other words, sewer rate revenues collected from customers paying the standard sewer rates cannot be used to subsidize the cost of service provided to customers receiving the Low-Income Sewer Discount.

4.5 Rate Comparison with Other Utilities

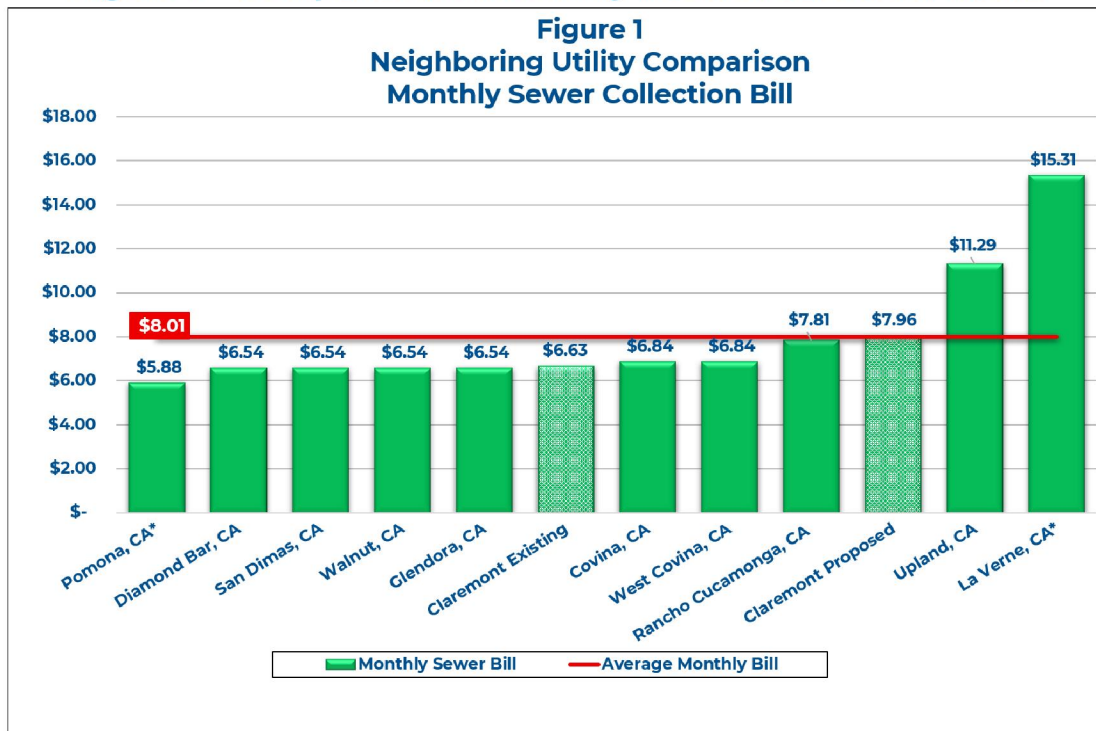
To provide additional context regarding the proposed sewer rates, the analysis includes a comparison of the City's existing and proposed user rates relative to those of neighboring utilities located within the same region. The comparison is intended to provide context by offering a general indication of how the City's sewer rates compare to those of other similar service providers, and does not evaluate differences in system characteristics, service levels, infrastructure needs, regulatory requirements, or rate structures.

The analysis compares the monthly sewer collection rates for a typical single-family residential customer under the City's existing and proposed rates with those of neighboring utilities. The rates used for the comparison utilities were in effect or adopted as of January 2027 and exclude local taxes, franchise fees, regulatory fees, outside service surcharges, and other utility-specific charges or adjustments.

A comparison of monthly sewer collection bills for a typical single-family residential customer is illustrated in **Figure 1**.

[The rest of this page is intentionally left blank]

Figure 1 – Comparison of Monthly Residential Sewer Rates



It should be noted that direct comparisons of sewer rates among utilities should be made with the understanding that a variety of factors may influence the level of rates and charges. Such factors include, but are not limited to:

- Terms of wholesale wastewater service agreements;
- Timing of recent or planned rate adjustments for comparison providers;
- Planned capital improvement programs and associated funding methods;
- System size, facility age and condition, available system capacity, and historical funding from grants, connection fees, or developer contributions;
- General Fund transfers, administrative overhead allocations, or other interfund charges which may account for differences in the level of rates charged; and
- Debt obligations, bond covenants, and reserve funding requirements.

No analysis has been performed to evaluate the effect of these factors on the sewer rates charged by the comparison utilities included in **Figure 1**. Accordingly, the rate comparison is intended to provide general regional context regarding sewer rate levels and should not be interpreted as a direct comparison of utility operating efficiency or financial condition.

Section 5 – Conclusions and Recommendations

5.1 Disclaimers

5.1.1 General Disclaimer

In the development of the proposed user rates and charges, certain historical reviews and analyses have been performed, together with the application of assumptions based on prudent financial, operational, and ratemaking relationships. The cost criteria and customer usage characteristics associated with general ratemaking procedures are representative of averages and are not intended as indicators of any individual customer.

In the preparation of the rate study, certain assumptions have been made with respect to conditions that may occur in the future. While it is believed that these assumptions are reasonable for the purpose of this rate study, they are dependent upon future events and actual conditions may differ from those assumed. In addition, the study has used and relied upon certain information that was provided by other parties not associated with Willdan. Such information includes, among other things, the City's audited financial statements, annual operating budgets, periodic reports, and other information and data provided by the City, its independent auditors, and other sources. While the sources are believed to be reliable, there has been no independent verification of the information, and no assurances are offered with respect thereto. To the extent that future conditions differ from those assumed herein or provided by others, the actual results may vary from those projected.

5.1.2 Municipal Advisory Disclaimer

Unless the City of Claremont, California (the "City") has a written engagement from Willdan Financial Services ("Willdan") for municipal advisory services, Willdan is not advising or recommending any action be taken by the recipient of this information with respect to any prospective, new, or existing municipal financial products or issuance of municipal securities (including with respect to the structure, timing, terms, and other similar matters concerning such financial products or issues). The City shall discuss any such information and material contained in Willdan's work product with all internal and/or external advisors and experts, including its own municipal advisor, that it deems appropriate before acting on the information and material.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the City with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the City, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the City, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, including any revisions or amendments thereto.

5.2 Conclusions

As previously addressed, the purpose of this study is to evaluate the City's existing sewer rates and determine whether revenue adjustments are necessary to meet the projected financial needs throughout the Projection Period. This Report is the result of the collaborative efforts of representatives from both the City and Willdan. City staff were diligent and cooperative in providing the financial, operational, customer, and capital planning information necessary to complete this study. Based on the analyses and assumptions presented herein, it is concluded that:

1. The proposed sewer rates are anticipated to generate sufficient revenues to meet the Revenue Requirements of the sewer utility based upon the projected operating expenditures, capital improvement funding requirements, reserve funding targets, customer characteristics, and other financial assumptions incorporated into this study. The proposed rates were developed based on an assumed implementation date of January 1, 2027. To the extent that the actual implementation date differs from the assumed implementation date, additional rate adjustments and/or appropriations from existing reserves may be necessary.
2. The projected revenues and resulting rate adjustments for the remaining years of the Projection Period are based upon the historical analyses and discussions with City staff. The actual future Revenue Requirements may vary due to changes in operating costs, capital project timing, customer growth, regulatory requirements, or other financial conditions.
3. The projected revenues are based on historical customer characteristics, billing information, and the financial planning assumptions incorporated into this study. For purposes of the Projection Period, customer growth is assumed to remain constant. Actual revenues may vary due to changes in customer characteristics, water usage by applicable customer classes, and other factors affecting revenues.
4. Future capital improvement projects are assumed to occur as identified by the City during the development of this study. To the extent that the timing, scope, or cost of capital improvements changes from those assumed herein, the resulting impact on future rates and charges may differ from those presented in this Report.
5. The proposed sewer rates and existing rate structure are consistent with generally accepted utility rate-setting practices, the substantive requirements of Proposition 218, and the City's financial planning objectives with respect to:
 - a. Recovering the costs of providing sewer collection service on a proportionate basis;
 - b. Maintaining a proportional allocation of costs among customer classes in accordance with the cost of providing service; and
 - c. Generating sufficient revenues to fund projected operating and maintenance expenditures, capital improvement needs, and reserve funding requirements throughout the Projection Period.



The recommended sewer rates developed as part of this study provide sufficient revenues to support the City's projected operating, capital, and reserve funding requirements throughout the Projection Period. The recommendations maintain the long-term financial sustainability of the sewer utility, support the continued operation, maintenance, rehabilitation, and replacement of the City's sewer collection system, and are consistent with the City's financial planning objectives and the guiding principles established for this study.

5.3 Recommendations

Based on the reviews, analyses, assumptions, and conclusions presented herein, it is recommended that the City:

1. Adopt the proposed sewer rates presented in this Report.
2. Implement the proposed sewer rates to become effective as of January 1, 2027 (or other such date as determined by the City Council). Based on the project schedule and the required Proposition 218 noticing and public hearing procedures, it is anticipated that the proposed sewer rates will become effective on the recommended date.
3. Periodically update the financial plan and sewer rates, generally every three to five years, or sooner if warranted by significant changes in operating costs, capital improvement needs, customer characteristics, regulatory requirements, or other financial conditions, to ensure the sewer utility remains financially sustainable and the rates continue to proportionately recover the cost of providing service.

We appreciate the opportunity to be of service to the City in this engagement. In addition, we would like to thank City staff for the valuable assistance provided during the completion of the rate study.

Respectfully Yours,

WILLDAN FINANCIAL SERVICES

City of Claremont, CA

Comprehensive Sewer Rate Study

Appendices

A	Capital Improvement Plan
B	Fund Balance
C	10-Year Budget Projections
D	10-Year Financial Projections

City of Claremont, CA

Comprehensive Sewer Rate Study

Appendix A	Capital Improvement Plan
-------------------	--------------------------

APPENDIX - A
CITY OF CLAREMONT, CA
SEWER SYSTEM
CAPITAL IMPROVEMENT PLAN

Line	Description	Projected for Fiscal Year Ending June 30										10-Year Total
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
	SEWER SYSTEM											
1	Capital Improvement Projects	\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 3,000,000
2	Total Sewer System Improvements	\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 3,000,000
	Sewer System Improvements											
3	Total System Improvements	\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 3,000,000
4	Assumed Level of Capital Spending	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
5	Total Funded Through Prioritization Process	\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 3,000,000
6	Unfunded Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Funding Sources											
7	Pay-Go	\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 3,000,000
8	Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9	Total Funding Sources	\$ 500,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 3,000,000

City of Claremont, CA

Comprehensive Sewer Rate Study

Appendix B	Fund Balance
-------------------	--------------

APPENDIX - B
CITY OF CLAREMONT, CA
SEWER SYSTEM
FUND BALANCE

Beginning Balance FY 2025 - 2026 ^[1]		
Line	Description	Sewer Fund
Fund Balance		
1	Operating Fund	\$ 4,543,061
2	Total Fund Balance	\$ 4,543,061
3	Total Reserve Fund Balance	\$ 4,543,061

Note:

[1] Fund balance as of June 30, 2025 and provided by the City in an email dated March 2026.

City of Claremont, CA

Comprehensive Sewer Rate Study

Appendix C	10-Year Budget Projections
-------------------	----------------------------

APPENDIX - C

CITY OF CLAREMONT, CA

SEWER SYSTEM

REVENUES AND EXPENSES

Account No.	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	REVENUES											
311-0000-4616	SEWER CONNECTION	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000
311-0000-4651	SEWER SERVICE FEES	\$ 936,000	\$ 1,029,600	\$ 1,235,520	\$ 1,482,624	\$ 1,667,952	\$ 1,876,446	\$ 1,913,975	\$ 1,952,255	\$ 1,991,300	\$ 2,031,126	\$ 2,071,749
311-0000-4410	INTEREST REVENUE	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	TOTAL REVENUES	\$ 1,067,000	\$ 1,160,600	\$ 1,366,520	\$ 1,613,624	\$ 1,798,952	\$ 2,007,446	\$ 2,044,975	\$ 2,083,255	\$ 2,122,300	\$ 2,162,126	\$ 2,202,749
4322 - SEWER OPERATIONS												
4322-1101	SALARIES FULL-TIME	\$ 250,033	\$ 284,516	\$ 305,225	\$ 320,486	\$ 336,510	\$ 353,336	\$ 371,003	\$ 389,553	\$ 409,031	\$ 429,483	\$ 450,957
4322-1104	SALARIES-OVERTIME	8,000	20,000	20,000	21,000	22,050	23,153	24,311	25,527	26,803	28,143	29,550
4322-1106	SALARIES-PART TIME	25,842	3,442	3,723	3,909	4,104	4,309	4,524	4,750	4,988	5,237	5,499
4322-1214	HOLIDAY PAY	-	-	-	-	-	-	-	-	-	-	-
4322-1219	PERFORMANCE PAY	-	-	-	-	-	-	-	-	-	-	-
4322-1401	RETIREMENT-PERS	116,894	108,642	116,535	122,362	128,480	134,904	141,649	148,731	156,168	163,976	172,175
4322-1404	OBEP	-	-	-	-	-	-	-	-	-	-	-
4322-1406	RETIREMENT-PERS P/T	-	-	-	-	-	-	-	-	-	-	-
4322-1411	W/C INS	10,053	10,370	11,144	11,701	12,286	12,900	13,545	14,222	14,933	15,680	16,464
4322-1416	W/C INS P/T	976	34	37	39	41	43	45	47	49	51	54
4322-1431	INS/DEFER COMP	59,733	70,165	70,531	74,058	77,761	81,649	85,731	90,018	94,519	99,245	104,207
4322-1441	L/T DISAB INS	563	640	687	721	757	795	835	877	921	967	1,015
4322-1446	L/T DISAB P/T	58	8	8	8	8	8	8	8	8	8	8
4322-1461	MEDICARE	3,625	4,126	4,426	4,647	4,879	5,123	5,379	5,648	5,930	6,227	6,538
4322-1466	MEDICARE-P/T	375	50	54	57	60	63	66	69	72	76	80
4322-1471	AUTO ALLOWANCE	2,100	2,100	2,100	2,205	2,315	2,431	2,553	2,681	2,815	2,956	3,104
4322-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-	-	-	-	-	-	-	-	-	-	-
4322-2101	PROGRAM SUPPLIES	3,250	3,250	3,250	3,348	3,448	3,551	3,658	3,768	3,881	3,997	4,117
4322-2203	DUES AND SUBSCRIPTIONS	540	540	540	556	573	590	608	626	645	664	684
4322-2102	TOOLS & EQUIPMENT (NON-ASSET)	-	1,000	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268
4322-2207	TRAINING	1,000	1,000	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268
4322-2301	CONTRACT SERVICES	122,000	190,000	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,987	236,887
4322-2303	EQUIPMENT MAINTENANCE	2,750	2,800	2,800	2,884	2,971	3,060	3,152	3,247	3,344	3,444	3,547
4322-2305	CONTRACT SERVICES - MS4 COMPLIANCE	120,094	111,410	128,410	132,262	136,230	140,317	144,527	148,863	153,329	157,929	162,667
4322-2306	UNIFORM SUPPLY	1,610	2,235	2,475	2,549	2,625	2,704	2,785	2,869	2,955	3,044	3,135
4322-2401	TELEPHONE	1,500	2,400	2,400	2,472	2,546	2,622	2,701	2,782	2,865	2,951	3,040
4322-2601	VEHICLE RENTAL	22,548	27,723	27,723	28,555	29,412	30,294	31,203	32,139	33,103	34,096	35,119
4322-2603	CITY OVERHEAD	180,179	322,580	283,176	291,671	300,421	309,434	318,717	328,279	338,127	348,271	358,719

APPENDIX - C

CITY OF CLAREMONT, CA

SEWER SYSTEM

REVENUES AND EXPENSES

Account No.	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4322-2605	DEPARTMENT OVERHEAD	34,345	24,194	26,735	27,537	28,363	29,214	30,090	30,993	31,923	32,881	33,867
4322-2606	TECHNOLOGY FUND CHARGE	22,733	39,710	41,590	42,838	44,123	45,447	46,810	48,214	49,660	51,150	52,685
4322-2705	BAD DEBT EXPENSE	-	-	-	-	-	-	-	-	-	-	-
4322-2805	DEPRECIATION/REPLACEMENT	239,956	239,956	239,956	247,155	254,570	262,207	270,073	278,175	286,520	295,116	303,969
4322-5101	EQUIPMENT	1,000	-	-	-	-	-	-	-	-	-	-
4322-5103	VEHICLES	-	60,000	-	-	-	-	-	-	-	-	-
6096-6242	SEWER SYSTEM REPAIRS	-	-	-	-	-	-	-	-	-	-	-
2036-2301	CONTRACT SERVICES	-	350,000	-	-	-	-	-	-	-	-	-
	Total Personnel	\$ 478,252	\$ 504,093	\$ 534,470	\$ 561,193	\$ 589,251	\$ 618,714	\$ 649,649	\$ 682,131	\$ 716,237	\$ 752,049	\$ 789,651
	Total Operating	\$ 752,505	\$ 1,318,798	\$ 948,055	\$ 976,497	\$ 1,005,792	\$ 1,035,966	\$ 1,067,046	\$ 1,099,059	\$ 1,132,030	\$ 1,165,992	\$ 1,200,972
	Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Outlay	\$ 1,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total 4322 - Sewer Operations	\$ 1,231,757	\$ 1,882,891	\$ 1,482,525	\$ 1,537,690	\$ 1,595,043	\$ 1,654,680	\$ 1,716,695	\$ 1,781,190	\$ 1,848,267	\$ 1,918,041	\$ 1,990,623
	GROWTH ASSUMPTIONS - EXPENSES											
4322 - SEWER OPERATIONS												
4322-1101	SALARIES FULL-TIME	4.3%	13.8%	7.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1104	SALARIES-OVERTIME	-60.5%	150.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1106	SALARIES-PART TIME	4.4%	-86.7%	8.2%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1214	HOLIDAY PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1219	PERFORMANCE PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1401	RETIREMENT-PERS	79.8%	-7.1%	7.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1404	OBEP	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1406	RETIREMENT-PERS P/T	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1411	W/C INS	12.1%	3.2%	7.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1416	W/C INS P/T	4.4%	-96.5%	8.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1431	INS/DEFER COMP	34.7%	17.5%	0.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1441	L/T DISAB INS	-31.3%	13.7%	7.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1446	L/T DISAB P/T	866.7%	-86.2%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1461	MEDICARE	-11.2%	13.8%	7.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1466	MEDICARE-P/T	3.0%	-86.7%	8.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-1471	AUTO ALLOWANCE	-28.7%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

APPENDIX - C

CITY OF CLAREMONT, CA

SEWER SYSTEM

REVENUES AND EXPENSES

Account No.	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4322-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-2101	PROGRAM SUPPLIES	4477.5%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2203	DUES AND SUBSCRIPTIONS	NA	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2102	TOOLS & EQUIPMENT (NON-ASSET)	NA	NA	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2207	TRAINING	NA	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2301	CONTRACT SERVICES	21.2%	55.7%	-1.6%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2303	EQUIPMENT MAINTENANCE	1050.6%	1.8%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2305	CONTRACT SERVICES - MS4 COMPLIANCE	72.9%	-7.2%	15.3%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2306	UNIFORM SUPPLY	-5.6%	38.8%	10.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2401	TELEPHONE	-27.7%	60.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2601	VEHICLE RENTAL	0.0%	23.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2603	CITY OVERHEAD	-3.6%	79.0%	-12.2%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2605	DEPARTMENT OVERHEAD	-88.8%	-29.6%	10.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2606	TECHNOLOGY FUND CHARGE	-9.4%	74.7%	4.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2705	BAD DEBT EXPENSE	NA	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-2805	DEPRECIATION/REPLACEMENT	0.0%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4322-5101	EQUIPMENT	NA	-100.0%	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4322-5103	VEHICLES	NA	NA	-100.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
6096-6242	SEWER SYSTEM REPAIRS	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
2036-2301	CONTRACT SERVICES	NA	NA	-100.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

City of Claremont, CA

Comprehensive Sewer Rate Study

Appendix D	10-Year Financial Projections
-------------------	-------------------------------

APPENDIX - D
CITY OF CLAREMONT, CA
SEWER SYSTEM
PROJECTED OPERATING RESULTS

Line	Description	Proposed 2027	Fiscal Year Ending June 30				Fiscal Year Ending June 30					
			2028	2029	2030	2031	2032	2033	2034	2035	2036	
REVENUES												
Operating Revenues												
1	Sewer Service Charges	\$ 1,029,600	\$ 1,235,520	\$ 1,482,624	\$ 1,667,952	\$ 1,876,446	\$ 1,913,975	\$ 1,952,255	\$ 1,991,300	\$ 2,031,126	\$ 2,071,749	
Other Operating Revenues												
2	Sewer Connection Fees	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	
3	Sanitation Connection Fees	-	-	-	-	-	-	-	-	-	-	
4	Miscellaneous Revenues	-	-	-	-	-	-	-	-	-	-	
Other Non-Operating Revenues												
5	Interest	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	
6	Total Revenues	\$ 1,160,600	\$ 1,366,520	\$ 1,613,624	\$ 1,798,952	\$ 2,007,446	\$ 2,044,975	\$ 2,083,255	\$ 2,122,300	\$ 2,162,126	\$ 2,202,749	
EXPENSES												
Current Expenses												
7	4322 - Sewer Operations	\$ 1,822,891	\$ 1,482,525	\$ 1,537,690	\$ 1,595,043	\$ 1,654,680	\$ 1,716,695	\$ 1,781,190	\$ 1,848,267	\$ 1,918,041	\$ 1,990,623	
8	Total Current Expenses	\$ 1,822,891	\$ 1,482,525	\$ 1,537,690	\$ 1,595,043	\$ 1,654,680	\$ 1,716,695	\$ 1,781,190	\$ 1,848,267	\$ 1,918,041	\$ 1,990,623	
9	Income Available for Debt Service	\$ (662,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766	\$ 328,280	\$ 302,065	\$ 274,033	\$ 244,085	\$ 212,126	
DEBT SERVICE												
10	Total Parity Indebtedness	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
11	Total New Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
12	Total Indebtedness	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
13	Net Results of Operations	\$ (662,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766	\$ 328,280	\$ 302,065	\$ 274,033	\$ 244,085	\$ 212,126	

APPENDIX - D

CITY OF CLAREMONT, CA

SEWER SYSTEM

PROJECTED OPERATING RESULTS

Line	Description	Proposed 2027	Fiscal Year Ending June 30				Fiscal Year Ending June 30				
			2028	2029	2030	2031	2032	2033	2034	2035	2036
DEBT SERVICE COVERAGE											
Income Available for Debt Service											
14	From Operations	\$ (662,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766	\$ 328,280	\$ 302,065	\$ 274,033	\$ 244,085	\$ 212,126
15	Plus: 0.00% of RSF Included Towards DSC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16	Total Income Available for Debt Service	\$ (662,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766	\$ 328,280	\$ 302,065	\$ 274,033	\$ 244,085	\$ 212,126
Debt Service Coverage - Total Indebtedness											
17	Calculated	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
18	Targeted	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
19	Required	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
20	Capital Outlay	\$ (60,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21	Transfers Out	-	-	-	-	-	-	-	-	-	-
22	Transfers In	-	-	-	-	-	-	-	-	-	-
23	Net Results	\$ (722,291)	\$ (116,005)	\$ 75,934	\$ 203,909	\$ 352,766	\$ 328,280	\$ 302,065	\$ 274,033	\$ 244,085	\$ 212,126
RESERVE FUND BALANCE ACTIVITY											
Operating Fund - Sewer											
24	Beginning Fund Balance	\$ 202,316	\$ 299,654	\$ 243,703	\$ 252,771	\$ 262,199	\$ 272,002	\$ 282,196	\$ 292,798	\$ 303,825	\$ 315,294
25	Deposit/(Withdrawal) from Operations	(722,291)	(116,005)	75,934	203,909	352,766	328,280	302,065	274,033	244,085	212,126
26	Deposit/(Withdrawal) from/(to) Capital Fund	819,629	60,054	(66,866)	(194,481)	(342,963)	(318,086)	(291,463)	(263,007)	(232,615)	(200,195)
27	Ending Fund Balance	\$ 299,654	\$ 243,703	\$ 252,771	\$ 262,199	\$ 272,002	\$ 282,196	\$ 292,798	\$ 303,825	\$ 315,294	\$ 327,226
28	Targeted Fund Balance	\$ 299,653	\$ 243,703	\$ 252,771	\$ 262,199	\$ 272,002	\$ 282,196	\$ 292,798	\$ 303,825	\$ 315,294	\$ 327,226
29	Variance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30	Days Cash on Hand	60	60	60	60	60	60	60	60	60	60
31	Targeted Days Cash on Hand	60	60	60	60	60	60	60	60	60	60

APPENDIX - D

CITY OF CLAREMONT, CA

SEWER SYSTEM

PROJECTED OPERATING RESULTS

Line	Description	Proposed 2027	Fiscal Year Ending June 30				Fiscal Year Ending June 30				
			2028	2029	2030	2031	2032	2033	2034	2035	2036
Capital Fund - Sewer											
32	Beginning Fund Balance	\$ 4,175,988	\$ 2,856,359	\$ 2,296,305	\$ 2,113,171	\$ 2,057,652	\$ 2,150,615	\$ 2,218,701	\$ 2,260,164	\$ 2,273,170	\$ 2,255,786
33	Net Transfers from/(to) Operating Fund	(819,629)	(60,054)	66,866	194,481	342,963	318,086	291,463	263,007	232,615	200,195
34	Cash Funded Capital Projects	(500,000)	(500,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
35	Ending Fund Balance	\$ 2,856,359	\$ 2,296,305	\$ 2,113,171	\$ 2,057,652	\$ 2,150,615	\$ 2,218,701	\$ 2,260,164	\$ 2,273,170	\$ 2,255,786	\$ 2,205,980
36	Total Fund Balance - Sewer	\$ 3,156,013	\$ 2,540,008	\$ 2,365,942	\$ 2,319,851	\$ 2,422,617	\$ 2,500,897	\$ 2,552,962	\$ 2,576,995	\$ 2,571,080	\$ 2,533,206
37	Total Days Cash on Hand	632	625	562	531	534	532	523	509	489	464



27368 Via Industria, Suite 200
Temecula, CA 92590-4856
951.587.3500 | 800.755.6864 | Fax: 951.587.3510

www.willdan.com



CITY OF CLAREMONT

CALIFORNIA

Sanitation Rate Study





TABLE OF CONTENTS

TABLE OF CONTENTS	i
Section 1 – Executive Summary	1
1.1 Introduction	1
1.1.1 Sanitation Service Background	1
1.1.2 Rate Study Background	2
1.2 Overview of the Rate Study Process	3
1.3 Summary of Proposed Rates	4
Section 2 – Revenue Sufficiency Analysis	5
2.1 Financial Planning Principles	5
2.2 Existing Rates	5
2.3 Revenue Sufficiency Process	6
2.3.1 Budget	6
2.3.2 Vehicle and Equipment Replacement Program	7
2.3.3 Gross and Net Revenue Requirement	8
2.4 Customer Accounts	9
2.4.1 Customer Account Analysis	10
2.5 Financial Projections Under Existing Rates	10
Section 3 – Financial Planning Analysis	12
3.1 General	12
3.2 Revenue Adjustment Scenarios	13
3.3 Summary of Projected Operating Results	14
Section 4 – Rate Design Analysis	16
4.1 General	16
4.2 Existing Rate Structure	16
4.3 Cost-of-Service Principles	17
4.4 Proposed Monthly Sanitation Rates	17
4.5 Rate Comparison with Other Utilities	18
Section 5 – Conclusions and Recommendations	21
5.1 Disclaimers	21



5.1.1	General Disclaimer	21
5.1.2	Municipal Advisory Disclaimer	21
5.2	Conclusions.....	22
5.3	Recommendations	23



Section 1 – Executive Summary

1.1 Introduction

Willdan Financial Services (Willdan) is pleased to present this Sanitation Rate Study Report (Report) to the City of Claremont (City). This Report summarizes the analyses, findings, conclusions, and recommendations developed as part of a comprehensive review of the City's sanitation service charges.

The purpose of this study was to evaluate the financial condition of the City's sanitation service, assess the adequacy of existing revenues to meet projected operating and capital needs, and develop a 5-year financial plan and recommended revenue adjustments that provide sufficient revenue to support the continued operation, maintenance, capital replacement, and long-term financial sustainability of the sanitation service. The Report presents the financial planning analyses, revenue sufficiency evaluation, and recommendations developed as part of this study.

1.1.1 Sanitation Service Background

The City of Claremont's sanitation service enterprise provides residential and commercial solid waste collection, recycling, organics collection, and street sweeping services. Sanitation service is operated as an enterprise activity and is supported entirely through user rates, which are intended to recover the full cost of providing service, including operations, maintenance, vehicle and equipment replacement, and prudent reserve funding. Street sweeping services are funded through separate street sweeping service rates and are included as part of this study.

Since completion of the City's previous sanitation rate study in 2021, sanitation service has continued to experience increasing operating and capital costs driven by general inflation, ongoing regulatory requirements, changing market conditions, and the continued need to replace aging vehicles and equipment. These factors have materially increased the cost of providing reliable, high-quality sanitation services and underscore the importance of periodically evaluating the financial condition and revenue requirements of the sanitation service.

A significant cost driver for sanitation service continues to be compliance with California Senate Bill (SB) 1383, the Short-Lived Climate Pollutants Reduction Act. The City's ongoing implementation of SB 1383 requires expanded organics collection, recycling, public education, contamination monitoring, reporting, and other compliance activities necessary to satisfy state mandates. These continuing regulatory obligations have increased both the operating and administrative costs of providing sanitation services.

Sanitation service also continues to be affected by changes in recycling markets. Increased processing costs, more stringent contamination standards, and evolving market conditions have increased the cost of providing recycling services. While recycling market conditions have fluctuated over time, California's statutory recycling and diversion requirements require the City to continue providing comprehensive recycling services regardless of market conditions.

In addition, the City has experienced significant increases in the cost of organic material processing, landfill disposal, and transfer hauling services. At the time of the previous rate study, the City benefited from long-term contracts that provided stable pricing for these services. As those contracts have expired and been competitively rebid, the City has experienced substantial cost increases reflecting current market conditions. Since completion of the previous rate study,

the cost of organic material processing has increased by approximately 53 percent, transfer hauling costs have increased by approximately 79 percent, and landfill disposal rates have increased by approximately 33 percent. These increases are not unique to the City but reflect broader changes affecting the solid waste industry, including increasing regional demand, limited processing and disposal capacity, evolving regulatory requirements, and rising operating costs. As a result, industry-specific costs have significantly outpaced general inflation, materially increasing the cost of providing sanitation services and highlighting the need to periodically reevaluate sanitation rates to ensure the long-term financial sustainability of the service.

The sanitation service enterprise also relies on specialized collection vehicles and equipment to provide reliable service throughout the community. As these assets reach the end of their useful lives, the City must continue investing in their replacement to maintain safe, reliable, and efficient operations. The City's long-term vehicle and equipment replacement program also incorporates the transition to zero-emission refuse collection vehicles and the installation of associated electric vehicle (EV) charging infrastructure to comply with evolving state regulations. These fleet replacement and electrification initiatives represent a substantial long-term capital investment that has been incorporated into the financial planning for the sanitation service.

This study evaluates the financial condition of the sanitation service enterprise, develops a comprehensive 5-year financial plan, and recommends revenue adjustments designed to provide sufficient revenues to support ongoing operations, maintain prudent operating and capital reserves, fund anticipated capital and fleet replacement needs, and preserve the long-term financial sustainability of the sanitation service.

1.1.2 Rate Study Background

The City is committed to providing reliable, efficient, and environmentally responsible sanitation services while ensuring that sufficient financial resources are available to support ongoing operations and maintenance, regulatory compliance, reserve funding, and the continued replacement of vehicles and equipment necessary to provide sanitation services. To support these objectives, the City periodically evaluates the financial condition of its sanitation service and updates sanitation customer rates as necessary to ensure adequate revenues are available to meet current and future service needs.

As part of this effort, the City retained Willdan to conduct a comprehensive sanitation rate study. The study evaluated the financial condition of the sanitation service enterprise, developed a 5-year financial plan, analyzed projected revenues and expenditures, and assessed the adequacy of existing sanitation rates to meet the financial needs of the sanitation service. Based on the results of the analysis, recommendations were developed to ensure the long-term financial sustainability of the sanitation service enterprise while continuing to provide reliable, high-quality services to the community.

The primary objectives of the rate study include:

- Develop a 5-year financial plan to support the long-term financial sustainability of the sanitation service enterprise.
- Evaluate the adequacy of existing sanitation rates to recover the projected costs of operating, maintaining, and administering sanitation services, including regulatory compliance, vehicle and equipment replacement, and other capital needs.

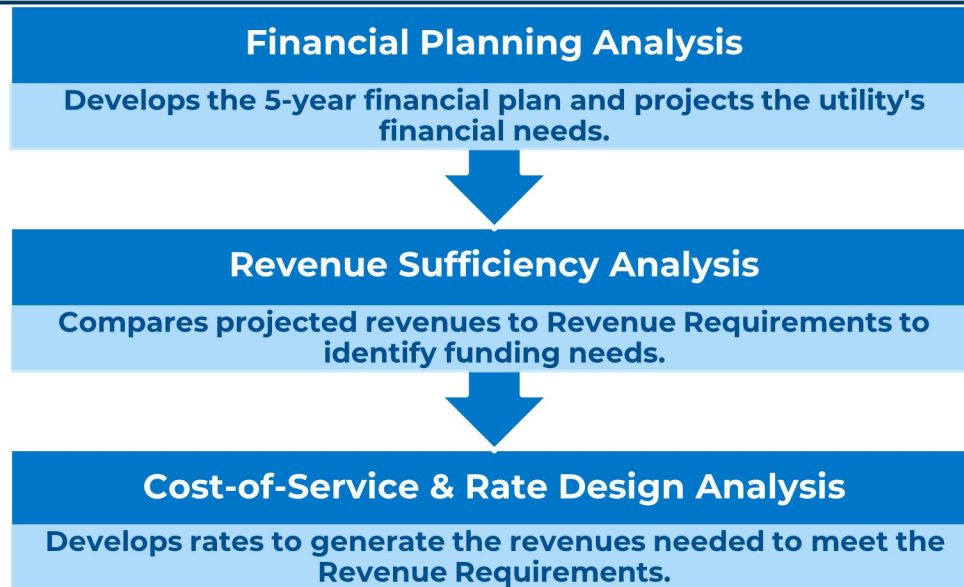
- Develop recommended sanitation revenue adjustments that provide sufficient revenues to fund operating and maintenance costs, capital replacement, reserve funding, and other utility-related expenditures.
- Maintain consistency with generally accepted utility ratemaking principles and industry best practices.
- Develop sanitation rates that comply with the substantive and procedural requirements of Proposition 218 (Prop 218).
- Maintain the City's existing rate structure while ensuring it remains understandable, administratively efficient, consistent with Prop 218 cost-of-service principles, and capable of generating sufficient revenues to meet the sanitation service revenue requirements.

1.2 Overview of the Rate Study Process

The purpose of the sanitation rate study is to evaluate the financial condition of the City's sanitation service and determine whether existing sanitation rates will generate sufficient revenues to meet the revenue requirements for sanitation service over the 5-year planning period. The study includes the development of a comprehensive financial plan, evaluation of projected revenues and expenditures, and development of recommended sanitation revenue adjustments necessary to maintain the long-term financial sustainability of the sanitation utility. In accordance with Prop 218, revenues generated from sanitation rates are used solely to support the sanitation utility.

The rate study consists of the following primary analyses:

- 1. Financial Planning Analysis:** Development of a 5-year financial plan that projects the operating and maintenance costs, capital replacement needs, cash reserve funding requirements, and other utility-related expenditures. The financial plan provides the foundation for evaluating the long-term financial needs of sanitation services.
- 2. Revenue Sufficiency Analysis:** Compares projected revenues generated under the existing sanitation rates to the projected revenue requirements identified in the financial plan. Based on this comparison, the analysis determines whether revenue adjustments are necessary to provide sufficient funding throughout the planning period.
- 3. Cost-of-Service and Rate Design Analysis:** Develops recommended sanitation revenue adjustments that generate sufficient revenues to meet the projected revenue requirements of the sanitation service. The recommended rates are developed to be understandable, administratively efficient, and consistent with the substantive and procedural requirements of Prop 218.



Together, these analyses provide the basis for developing recommended sanitation rates that support the continued operation, maintenance, regulatory compliance, capital replacement, and long-term financial sustainability of the utility.

1.3 Summary of Proposed Rates

The analyses, findings, and recommendations presented in this Report were used to develop a 5-year financial plan and recommended sanitation and street sweeping rates for the City's sanitation service. The financial planning and revenue sufficiency analyses evaluated projected operating and maintenance costs, vehicle and equipment replacement needs, reserve funding requirements, and other utility-related expenditures over the 5-year planning period, to determine the level of revenue required to support the continued operation and long-term financial sustainability of the sanitation utility.

Based on the results of these analyses, the recommended revenue adjustments outlined in this Report were developed to generate sufficient revenues to satisfy the sanitation utility's Revenue Requirements and maintain consistency with cost-of-service principles and utility best practices. The proposed sanitation and street sweeping rates are based on an assumed implementation date of January 1, 2027 (or such later date as may be determined by the City), with FY 2026/27 designated as the Test Year for purposes of this analysis.

The findings and recommendations were also used to develop projected operating results for the 5-year planning period from FY 2026/27 through FY 2030/31 (herein referred to as the "Projection Period"). The purpose of these projections is to demonstrate the financial capability of the sanitation service enterprise to support ongoing operations, vehicle and equipment replacement, reserve funding, and other expenditures throughout the Projection Period.

Due to the number of customer classifications and service levels, the detailed schedule of the proposed sanitation and street sweeping rates is provided in **Appendix A**. The financial projections and supporting analyses used to develop the recommended rates are presented in the subsequent sections of this Report.

Section 2 – Revenue Sufficiency Analysis

2.1 Financial Planning Principles

The City's sanitation service operates as an enterprise activity and is intended to be financially self-supporting through the collection of sanitation and street sweeping rates and other utility-related revenues. As a result, sound financial planning is essential to ensure that sufficient revenues are available to support the ongoing operation and maintenance of the sanitation service, regulatory compliance, capital replacement, reserve funding, and other utility-related expenditures while maintaining appropriate reserve levels and long-term financial stability.

The development of a comprehensive financial plan provides the foundation for evaluating the adequacy of existing sanitation rates and determining whether revenue adjustments are necessary. While the specific financial needs of the sanitation service evolve over time, sound financial planning is generally guided by the following principles:

- Generate sufficient revenues to fund projected operating and maintenance costs, vehicle and equipment replacement needs, reserve funding requirements, and other utility-related expenditures.
- Maintain the long-term financial stability of the sanitation utility through prudent financial planning and periodic evaluation of its financial condition.
- Maintain adequate reserve levels to provide financial flexibility and stability.
- Develop sanitation and street sweeping rates that comply with the substantive and procedural requirements of Proposition 218.
- Maintain a rate structure that is understandable, administratively efficient, and capable of generating sufficient revenues to meet the revenue requirements of the sanitation enterprise.

These principles provide the framework for the financial planning, revenue sufficiency, and revenue adjustment analyses presented in this Report. Together, these analyses support the development of recommended sanitation and street sweeping rates that provide sufficient revenues to maintain reliable sanitation services and the long-term financial sustainability of the sanitation service.

2.2 Existing Rates

The City has established sanitation and street sweeping rates to recover the costs of providing solid waste collection, recycling, organics collection, and street sweeping services within the City's service area. The sanitation and street sweeping rates are approved by the City Council and are not subject to administrative review or approval by any other local or state agency. The City periodically reviews these rates to ensure sufficient revenues are available to fund operations and maintenance, regulatory compliance, vehicle and equipment replacement, reserve funding, and other utility-related expenditures.

The City's existing sanitation rates are based on customer classification and the level of service provided. Separate rates have been established for residential and commercial customers based on the type and level of collection service received. Separate street sweeping rates have also been established to recover the costs associated with providing street sweeping services. Together,

these rates are intended to proportionately recover the costs of providing sanitation and street sweeping services while remaining understandable and administratively efficient.

As part of this study, the existing sanitation and street sweeping rate structures were evaluated to determine whether they continue to provide an appropriate and proportionate framework for recovering the projected revenue requirements for sanitation services. Based on the results of the analysis, it was determined that the existing rate structures remain appropriate and are therefore maintained as part of the recommended rates presented in this Report.

Due to the number of customer classifications and service levels, the detailed schedule of the City's existing sanitation and street sweeping rates is provided in **Appendix A**.

2.3 Revenue Sufficiency Process

The purpose of the revenue sufficiency analysis is to determine whether the City's existing sanitation and street sweeping rates will generate sufficient revenues to meet the annual expenditure requirements of the sanitation service utility over the 5-year planning period. In evaluating the adequacy of existing rates, the annual expenditures required to support sanitation services (herein referred to as the "Revenue Requirements") are first developed. The analysis then compares projected revenues generated under the existing sanitation and street sweeping rates using the projected number of customer accounts to the Revenue Requirements to determine whether revenue adjustments are necessary.

The Revenue Requirements represent the annual funding necessary to support operating and maintenance expenditures, vehicle and equipment replacement expenditures, reserve funding, and other sanitation utility-related expenditures while maintaining the long-term financial sustainability of the sanitation utility. The Revenue Requirements are developed based on the following primary components:

- Operating Budget
- Vehicle and Equipment Replacement Program
- Gross and Net Revenue Requirements
- Cash Reserve Policies and Objectives

2.3.1 Budget

The revenue sufficiency analysis utilizes the City's Adopted Budget for FY 2026/27 (the "Budget") as the primary source of financial information for developing the gross revenue requirements over the 5-year Projection Period. The Budget provides the basis for estimating the sanitation service's operating and maintenance (O&M) expenses, non-operating expenses, and other expenditures used to develop the Revenue Requirements included in the financial plan.

The Budget, as prepared by the City, was provided to Willdan on a line-item basis and serves as the foundation for projecting revenue requirements for the Test Year and the remainder of the Projection Period. In developing the financial plan, expenditures were reviewed and categorized as either operating and maintenance (O&M) expenses or non-operating expenses. In addition, only recurring costs included in the Budget were projected throughout the planning period. One-time costs were identified and evaluated in consultation with City staff and excluded from future projections, where appropriate. Recurring annual costs were escalated using appropriate cost

indexes or escalation factors based on discussions with City staff and an analysis of the City's historical expenditure trends.

Operating and maintenance expenses primarily include the ongoing costs required to manage and operate the sanitation utility on a day-to-day basis while maintaining a dependable level of service. These costs generally reflect the annual expenditures necessary to provide solid waste collection, recycling, organics collection, and street sweeping services. Non-operating expenses include such items as capital outlay, transfers, and other capital-related expenditures.

The Budget also identifies revenues received from sources other than sanitation and street sweeping rates, including interest earnings and miscellaneous utility-related revenues. These revenues are applied to the gross revenue requirements to determine the net revenue requirements, thereby reducing the amount of revenue that must be recovered through sanitation and street sweeping rates.

2.3.2 Vehicle and Equipment Replacement Program

The City's sanitation utility requires ongoing investment in the replacement of vehicles and equipment necessary to provide reliable, efficient, and environmentally responsible services. As part of its annual budget and financial planning process, the City identifies and prioritizes vehicle and equipment replacement needs, to ensure the continued, reliable operation of the sanitation enterprise. The replacement program includes refuse collection vehicles, other specialized equipment, and the transition to zero-emission collection vehicles and associated electric vehicle (EV) charging infrastructure required to support future operations.

The projected vehicle and equipment replacement expenditures incorporated into the financial plan were developed based on information provided by the City regarding anticipated replacement needs, timing, and estimated funding requirements over the Projection Period. These projected capital expenditures, together with operating and maintenance (O&M) expenses and other non-operating expenditures, were incorporated into the development of the gross Revenue Requirements. The anticipated vehicle and equipment replacement expenditures incorporated into the financial plan are summarized in **Table 1**. Additional details regarding the anticipated vehicle and equipment replacement program and projected funding requirements are provided in **Appendix B**.

Table 1 – Anticipated Vehicle & Equipment Replacement Program

Description	Funding Source	Projected For Fiscal Year Ending June 30					Total
		2027	2028	2029	2030	2031	
Vehicle & Equipment Replacement Program							
Collection							
40726 (Automated)	Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41426 (Automated)	Cash	-	-	-	-	-	-
40316 (Automated)	Cash	-	-	-	-	-	-
40516 (Automated)	Cash	-	-	-	-	-	-
40617 (Automated)	Cash	560,000	-	-	-	-	560,000
40917 (Automated)	Cash	560,000	-	-	-	-	560,000
40820 (Automated)	Cash	-	-	-	629,924	-	629,924
40426 (Automated)	Cash	-	-	-	-	-	-
40223 (Front-Loader)	Cash	-	-	-	-	-	-
41116 (Front-Loader)	Cash	-	-	-	517,437	-	517,437
41019 (Front-Loader)	Cash	-	-	-	517,437	-	517,437
41323 (Front-Loader)	Cash	-	-	-	-	-	-
43021 (Roll-Off)	Cash	-	-	-	-	-	-
40107 (Roll-Off)	Cash	-	-	-	-	-	-
Support							
310 (Backhoe)	Cash	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
382 (F450 Flatbed)	Cash	-	-	-	-	-	-
387 (F450 Bin Handler)	Cash	135,200	-	-	-	-	135,200
25419 (Ford F-350)	Cash	-	-	-	174,001	-	174,001
38819 (450Bin Handler)	Cash	-	-	-	141,376	-	141,376
329 (Forklift)	Cash	-	-	-	-	-	-
282 (Colorado - Valet)	Cash	-	-	-	-	-	-
25616 (Chevy 1500)	Cash	-	-	68,974	-	-	68,974
38919 (Pack Rat)	Cash	-	-	220,667	-	-	220,667
37116 Chevy 1500	Cash	59,740	-	-	-	-	59,740
EVCharging Capital Investment	Cash	-	-	-	-	746,000	746,000
Total Sanitation Improvements		\$ 1,314,940	\$ -	\$ 289,641	\$ 1,980,175	\$ 746,000	\$ 4,330,756

The selection of an appropriate funding strategy for vehicle and equipment replacement is an important financial planning consideration. Capital and equipment expenditures may be funded on a cash basis using current revenues and accumulated reserves (commonly referred to as "pay-as-you-go" or PAYGO financing), through the issuance of debt, or through a combination of both. The appropriate funding strategy depends on the nature, timing, and cost of the planned capital expenditures, as well as the City's long-term financial objectives and policies.

The City currently utilizes a pay-as-you-go funding approach for its vehicle and equipment replacement program. Accordingly, the financial plan developed as part of this study does not assume the issuance of new debt during the Projection Period. Instead, projected replacement expenditures are funded through sanitation revenues and available reserves, consistent with the City's current fiscal management practices. These funding requirements have been incorporated into the gross Revenue Requirements and the financial plan used to evaluate the adequacy of the existing sanitation and street sweeping rates.

2.3.3 Gross and Net Revenue Requirement

The proposed sanitation and street sweeping rates presented in this Report are based on an assumed implementation date of January 1, 2027, with FY 2026/27 designated as the Test Year. The gross Revenue Requirements for the Test Year were developed using the City's Budget, anticipated vehicle and equipment replacement expenditures, reserve funding requirements, and other projected non-operating expenditures. The gross Revenue Requirements represent the

total annual funding necessary to support the operation and long-term financial sustainability of the sanitation service.

The net Revenue Requirements are determined by reducing the gross Revenue Requirements by projected revenues from sources other than user rates, such as interest earnings and other miscellaneous revenues. The resulting net Revenue Requirements represent the amount of funding required to support the sanitation service. The Test Year gross and net Revenue Requirements are summarized in **Table 2**.

Table 2 – Test Year Revenue Requirements – FY 2027

Description	Total
Total O&M	\$ 10,345,306
Debt Service	-
Other Expenditures & Transfers	47,971
Gross Revenue Requirement	\$ 10,393,277
Less Other Revenues	(103,000)
Net Revenue Requirement	\$ 10,290,277

The Revenue Requirements developed for the Test Year serve as the foundation and baseline for the financial plan over the Projection Period, with future year requirements reflecting changes in operating costs, vehicle and equipment replacement expenditures, and reserve funding requirements. The financial plan assumes that the Revenue Requirements will be funded primarily through annual revenue adjustments, supplemented by the strategic use of available cash reserves during the early years of the Projection Period to support planned operations, capital expenditures, and the transition to full revenue recovery. The Revenue Requirements for the sanitation service over the entire Projection Period are presented in **Table 3**.

Table 3 – Revenue Requirements for the Projection Period

Description	Projected for Fiscal Year Ending June 30				
	2027	2028	2029	2030	2031
Total O&M	\$ 10,345,306	\$ 10,292,100	\$ 10,669,428	\$ 11,061,501	\$ 11,468,932
Debt Service	-	-	-	-	-
Other Expenditures & Transfers	47,971	47,971	49,410	50,892	52,419
Gross Revenue Requirement	\$ 10,393,277	\$ 10,340,071	\$ 10,718,838	\$ 11,112,393	\$ 11,521,351
Less Other Revenues	(103,000)	(103,000)	(103,000)	(103,000)	(103,000)
Net Revenue Requirement	\$ 10,290,277	\$ 10,237,071	\$ 10,615,838	\$ 11,009,393	\$ 11,418,351

2.4 Customer Accounts

The revenue sufficiency analysis relies on an evaluation of the City's existing customer accounts to develop the financial projections presented in this Report. Customer account information provided by the City was reviewed to establish the existing customer base and develop projected revenues under both the existing and proposed sanitation and street sweeping rates.

The customer account analysis focuses on the residential, non-residential, and commercial customers that receive sanitation services from the City. These customer accounts represent the

primary source of revenue to offset the cost of sanitation services and form the basis for projecting revenues throughout the Projection Period.

2.4.1 Customer Account Analysis

Detailed customer account information was provided by City staff for each customer classification. The data included the number of customer accounts by customer classification and was reviewed to verify the existing customer base used in the financial projections.

For purposes of this study, no customer account growth was assumed during the Projection Period. Accordingly, projected revenues are based on the existing customer accounts and the recommended revenue adjustments. The existing customer accounts utilized in the financial projections are summarized in **Table 4**.

Table 4 – Existing Customer Accounts

Customer Type	Sanitation	Street Sweeping
Single Family Residential	8,545	8,597
Multi-Family Complex	227	220
Commercial	368	404
Total	9,140	9,221

2.5 Financial Projections Under Existing Rates

The projected revenues under the City's existing sanitation and street sweeping rates were compared to the projected revenue requirements over the Projection Period to evaluate the financial adequacy of the existing sanitation and street sweeping rates and determine whether revenue adjustments are necessary. The projected financial results under the existing rates are summarized in **Table 5**.

Based on this analysis, projected revenues generated under the sanitation and street sweeping rates would be insufficient to fully fund the projected Revenue Requirements throughout the Projection Period. While the sanitation service currently maintains adequate operating reserves, projected operating expenditures and vehicle and equipment replacement needs are expected to outpace revenues that would be generated under the existing rates. As a result, operating deficits are projected to reduce available reserves over time, indicating that revenue adjustments are necessary to maintain the long-term financial sustainability of the sanitation service.

The City's financial plan incorporates the reserve targets established by the City's Reserve Policy to support the long-term financial stability of the sanitation utility. In accordance with the policy, the financial plan assumes an operating reserve target equivalent to 15 percent of annual operating expenditures (approximately 60 days cash on hand) to provide adequate working capital, maintain cash flow stability, address temporary revenue fluctuations, and respond to unanticipated operational needs. The beginning fund balance used in the financial planning analysis is provided in **Appendix C**. The projected financial results under the existing rates are presented in **Table 5** and provide the basis for the financial planning analysis presented in **Section 3**.

Table 5 – Financial Projections Under Existing Rates

Description	Existing Rates	Projected for Fiscal Year Ending June 30				
		2027	2028	2029	2030	2031
Revenues:						
Sanitation Service Charges	\$ 8,662,080	\$ 8,662,080	\$ 8,662,080	\$ 8,662,080	\$ 8,662,080	\$ 8,662,080
Other Revenues	103,000	103,000	103,000	103,000	103,000	103,000
Total Revenues	\$8,765,080	\$8,765,080	\$8,765,080	\$ 8,765,080	\$ 8,765,080	\$ 8,765,080
O&M Expenses	(8,726,315)	(10,345,306)	(10,292,100)	(10,669,428)	(11,061,501)	(11,468,932)
Net Income For Debt	\$ 38,765	\$ (1,580,226)	\$ (1,527,020)	\$ (1,904,348)	\$ (2,296,421)	\$ (2,703,852)
Debt Service:						
Existing Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Debt	-	-	-	-	-	-
Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Results of Operations	\$ 38,765	\$ (1,580,226)	\$ (1,527,020)	\$ (1,904,348)	\$ (2,296,421)	\$ (2,703,852)
Other Expenditures & Transfers:						
Capital Outlay	\$ (215,971)	\$ (47,971)	\$ (47,971)	\$ (47,971)	\$ (49,410)	\$ (50,892)
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Other Expenditures & Transfers	\$ (215,971)	\$ (47,971)	\$ (47,971)	\$ (47,971)	\$ (49,410)	\$ (50,892)
Net Results	\$ (177,206)	\$ (1,628,197)	\$ (1,574,991)	\$ (1,952,319)	\$ (2,345,831)	\$ (2,754,744)
Reserve Fund Balance Activity:						
Operating Fund						
Beginning Fund Balance	\$ 6,032,042	\$ 1,434,463	\$ 1,700,598	\$ 125,607	\$ 0	\$ 0
Deposit/(Withdrawal) from Operations	(177,206)	(1,628,197)	(1,574,991)	(1,953,758)	(2,347,313)	(2,756,271)
Deposit/(Withdrawal) from/(to) Capital Fund	(4,420,373)	1,894,333	-	1,828,151	2,347,313	2,756,271
Total Operating Fund Balance	\$ 1,434,463	\$ 1,700,598	\$ 125,607	\$ -	\$ -	\$ -
Days Cash on Hand	60	60	4	0	0	0
Capital Fund						
Beginning Fund Balance	\$ -	\$ 4,420,373	\$ 1,211,101	\$ 1,211,101	\$ (906,691)	\$ (5,234,179)
Net Transfers In/(Out) From Operating Fund	4,420,373	(1,894,333)	-	(1,828,151)	(2,347,313)	(2,756,271)
Cash Funded Capital Projects	-	(1,314,940)	-	(289,641)	(1,980,175)	(746,000)
Total Capital Fund Balance	\$ 4,420,373	\$ 1,211,101	\$ 1,211,101	\$ (906,691)	\$ (5,234,179)	\$ (8,736,450)
Total Fund Balance	\$ 5,854,836	\$ 2,911,699	\$ 1,336,708	\$ (906,691)	\$ (5,234,179)	\$ (8,736,450)

The analysis presented in this section demonstrates that the City's existing rates are not sufficient to fully fund the projected Revenue Requirements throughout the Projection Period. Accordingly, the following section presents the financial planning analysis used to evaluate alternative revenue adjustment scenarios and develop a recommended financial plan that supports the long-term financial sustainability of the sanitation service.

Section 3 – Financial Planning Analysis

3.1 General

The financial plan developed as part of this study provides the framework for evaluating the long-term financial sustainability of the City's sanitation service enterprise over the 5-year Projection Period. The financial plan incorporates projected operating and maintenance (O&M) expenditures, vehicle and equipment replacement funding requirements, reserve funding targets, anticipated non-rate revenues, and other financial assumptions into the determination of the Revenue Requirement, to evaluate the adequacy of existing sanitation and street sweeping rates to fund the sanitation utility, and develop recommended revenue adjustments based on that analysis.

The financial planning assumptions were developed using the City's adopted Budget, historical financial and operational information, anticipated vehicle and equipment replacement needs, and discussions with City staff regarding future operating conditions and financial objectives. Where appropriate, recurring revenues and expenditures were escalated using suitable cost indexes, historical trends, and other known or anticipated changes expected to occur during the Projection Period.

The financial plan is intended to provide sufficient revenues to fund projected operating expenditures, vehicle and equipment replacement expenditures, and reserve funding requirements while maintaining the reserve targets established by the City's Reserve Policy. Consistent with the City's current financial management practices, the financial plan assumes a pay-as-you-go funding approach for the Vehicle and Equipment Replacement Program, whereby replacement expenditures are funded through sanitation revenues and available reserves rather than the issuance of new debt.

The principal financial planning assumptions used in developing the financial plan are summarized in **Table 6**.

Table 6 – Financial Planning Assumptions

Description	Basis / Assumption
Test Year	FY 2026/27
Projection Period	FY 2026/27 – FY 2030/31
Proposed Rate Implementation	January 1, 2027
Operating Reserve Target	60 Days Cash on Hand (City Reserve Policy)
Minimum Capital Reserve Target	\$250,000
Capital Funding	Cash Funded (PAYGO)
Labor Escalation	5.0% annually
Non-Labor O&M Escalation	3.0% annually
Capital Cost Escalation	No escalation assumed
Customer Growth	No customer growth assumed

The financial planning assumptions summarized above form the basis for evaluating the revenue adjustment scenarios and developing the recommended financial plan presented in the following sections.

3.2 Revenue Adjustment Scenarios

One objective of the financial planning analysis was to evaluate alternative revenue adjustment scenarios that would generate sufficient revenue to meet the projected revenue requirements of the sanitation utility throughout the Projection Period. Multiple revenue adjustment scenarios were developed and evaluated in collaboration with City staff to assess the financial impacts of different adjustment strategies on the sanitation service's operating results, reserve balances, and long-term financial sustainability.

As discussed previously, projected operating expenditures and vehicle and equipment replacement expenditures are expected to outpace revenues generated under the existing sanitation and street sweeping rates, resulting in operating deficits that would gradually reduce available reserves over the Projection Period if no revenue adjustments were implemented. However, because the sanitation service currently maintains adequate reserve balances, the primary objective of the revenue adjustment scenarios was not to address an immediate funding shortfall, but rather to evaluate alternative approaches for restoring long-term revenue sufficiency while minimizing customer impacts.

The revenue adjustment scenarios were developed to balance several financial planning objectives, including providing sufficient funding for operating and maintenance (O&M) expenditures, Vehicle and Equipment Replacement Program, and maintaining the reserve targets established by the City's Reserve Policy, while avoiding unnecessarily large or abrupt rate increases. The evaluation of each scenario also considered the timing and magnitude of annual revenue adjustments, projected fund balances, and the long-term financial condition of the sanitation service.

Based on the evaluation of the alternative scenarios and discussions with City staff, a preferred financial plan was selected that best achieves the City's financial planning objectives. The recommended revenue adjustments are summarized in **Table 7**.

Table 7 – Revenue Adjustment Scenarios

Fiscal Year	Revenue Adjustment
FY 2026/27	10.00%
FY 2027/28	10.00%
FY 2028/29	10.00%
FY 2029/30	8.00%
FY 2030/31	8.00%

The recommended revenue adjustments are projected to provide sufficient revenues to meet the projected Revenue Requirements while maintaining the reserve targets established by the City's Reserve Policy throughout the Projection Period. The selected financial plan serves as the basis for



the projected financial results and proposed sanitation and street sweeping rates presented in the following sections.

3.3 Summary of Projected Operating Results

Based on the financial planning analysis and evaluation of alternative revenue adjustment scenarios, a recommended financial plan was developed for the sanitation utility over the Projection Period. The recommended financial plan incorporates the proposed revenue adjustments together with projected operating and maintenance (O&M) expenditures, vehicle and equipment replacement funding requirements, reserve funding targets established by the City's Reserve Policy, and anticipated non-rate revenues.

The recommended financial plan is summarized in a 5-year pro forma statement that projects the financial condition of the sanitation utility throughout the Projection Period. The pro forma includes projected revenues, expenditures, vehicle and equipment replacement funding requirements, and reserve funding, and demonstrates the projected operating results under the recommended financial plan.

The recommended 5-year financial plan is summarized in **Table 8**. Detailed annual budget projections supporting the recommended financial plan are provided in **Appendix D**. The projected operating results for the sanitation service throughout the Projection Period are provided in **Appendix E**.

[The rest of this page is intentionally left blank]

Table 8 – Projected Operating Results

Description	Existing Rates	Projected for Fiscal Year Ending June 30				
		2027	2028	2029	2030	2031
Revenues:						
Sanitation Service Charges	\$ 8,662,080	\$ 9,095,184	\$10,004,703	\$ 11,005,174	\$ 11,885,588	\$ 12,836,433
Other Revenues	103,000	103,000	103,000	103,000	103,000	103,000
Total Revenues	\$ 8,765,080	\$ 9,198,184	\$10,107,703	\$ 11,108,174	\$ 11,988,588	\$12,939,433
O&M Expenses	(8,726,315)	(10,345,306)	(10,292,100)	(10,669,428)	(11,061,501)	(11,468,932)
Net Income For Debt	\$ 38,765	\$ (1,147,122)	\$ (184,397)	\$ 438,746	\$ 927,087	\$ 1,470,501
Debt Service:						
Existing Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Debt	-	-	-	-	-	-
Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Results of Operations	\$ 38,765	\$ (1,147,122)	\$ (184,397)	\$ 438,746	\$ 927,087	\$ 1,470,501
Other Expenditures & Transfers:						
Capital Outlay	\$ (215,971)	\$ (47,971)	\$ (47,971)	\$ (49,410)	\$ (50,892)	\$ (52,419)
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Other Expenditures & Transfers	\$ (215,971)	\$ (47,971)	\$ (47,971)	\$ (49,410)	\$ (50,892)	\$ (52,419)
Net Results	\$ (177,206)	\$ (1,195,093)	\$ (232,368)	\$ 389,336	\$ 876,195	\$ 1,418,082
Reserve Fund Balance Activity:						
Operating Fund						
Beginning Fund Balance	\$ 6,032,042	\$ 1,434,463	\$ 1,700,598	\$ 1,691,852	\$ 1,753,879	\$ 1,818,329
Deposit/(Withdrawal) from Operations	(177,206)	(1,195,093)	(232,368)	389,336	876,195	1,418,082
Deposit/(Withdrawal) from/(to) Capital Fund	(4,420,373)	1,461,228	223,622	(327,310)	(811,745)	(1,351,107)
Total Operating Fund Balance	\$ 1,434,463	\$ 1,700,598	\$ 1,691,852	\$ 1,753,879	\$ 1,818,329	\$ 1,885,304
Days Cash on Hand	60	60	60	60	60	60
Capital Fund						
Beginning Fund Balance	\$ -	\$ 4,420,373	\$ 1,644,205	\$ 1,420,583	\$ 1,458,252	\$ 289,822
Net Transfers In/(Out) From Operating Fund	4,420,373	(1,461,228)	(223,622)	327,310	811,745	1,351,107
Cash Funded Capital Projects	-	(1,314,940)	-	(289,641)	(1,980,175)	(746,000)
Total Capital Fund Balance	\$ 4,420,373	\$ 1,644,205	\$ 1,420,583	\$ 1,458,252	\$ 289,822	\$ 894,929
Total Fund Balance	\$ 5,854,836	\$ 3,344,803	\$ 3,112,435	\$ 3,212,130	\$ 2,108,150	\$ 2,780,233

The projected operating results demonstrate that the recommended financial plan provides sufficient revenues to fund projected operating expenditures, vehicle and equipment replacement expenditures, and reserve funding requirements while maintaining the reserve targets established by the City's Reserve Policy throughout the Projection Period. The proposed sanitation and street sweeping rates necessary to implement the recommended financial plan are presented in the following section.

Section 4 – Rate Design Analysis

4.1 General

The final step in the rate study process is the development of sanitation and street sweeping rates that generate sufficient revenues to implement the recommended financial plan. The proposed rates are designed to recover the projected Revenue Requirements identified through the financial planning analysis while maintaining consistency with the City's existing rate structures and the guiding principles established for this study.

The City currently recovers the cost of providing sanitation and street sweeping services through separate customer rates based on customer classification and the level of service (i.e., container type, waste type, and frequency of pickup) provided. There have been no substantive changes to the manner of service provision, usage of varying container sizes and/or frequency of service, or in the cost structure for the sanitation utility, and since the City is built out, no measurable change has occurred to the composition of the customer base. As such, since the existing rate structures are functioning effectively and continue to reasonably recover the cost of providing these services in proportion to the service demands of the different customer types and classes, no modifications to the overall rate structures are recommended as part of this study. Instead, the proposed rates reflect adjustments to the existing rates necessary to proportionately generate the revenues identified in the recommended financial plan.

The proposed sanitation and street sweeping rates were developed to recover the revenue requirements over the Projection Period in a manner that is proportionate, understandable, administratively practical, and consistent with the substantive requirements of Proposition 218. The resulting revenue adjustments are intended to provide sufficient funding for ongoing operations and maintenance, vehicle and equipment replacement, reserve funding, and support the long-term financial sustainability of the sanitation service.

The proposed sanitation and street sweeping rates and the resulting customer bill impacts are presented in the following sections.

4.2 Existing Rate Structure

The City's existing sanitation rates are based on customer classification and the level of service provided. Separate rates have been established for residential and commercial customers based on the type and level of collection service received. In addition, the City has established separate street sweeping rates to recover the costs associated with providing street sweeping services.

As discussed previously, the existing rate structures are functioning effectively and continue to reasonably and proportionately recover the costs of providing sanitation and street sweeping services. Accordingly, this study recommends maintaining the existing rate structures. The proposed sanitation and street sweeping rates reflect adjustments to the existing rates necessary to generate the revenues identified in the recommended financial plan.

Due to the number of customer classifications and service levels, the detailed schedule of the City's existing sanitation and street sweeping rates is provided in **Appendix A**.

4.3 Cost-of-Service Principles

In developing the proposed sanitation and street sweeping rates, consideration was given to the manner in which the costs of providing sanitation services are recovered from the various customer classes. The City's existing rate structure recovers the costs of providing solid waste collection, recycling, organics collection, and street sweeping services through separate rates based on customer classification and the level of service provided.

As part of this study, the City's existing rate structures were reviewed to evaluate their continued appropriateness for recovering the costs of providing sanitation and street sweeping services. Based on this review, it was determined that the existing rate structures continue to reasonably allocate costs among customer classes and remain proportionate, understandable, and administratively efficient. Accordingly, no modifications to the overall rate structures are recommended as part of this study.

The proposed sanitation and street sweeping rates maintain the City's existing rate structure while updating the rates necessary to recover the projected Revenue Requirements identified through the financial planning analysis. The resulting rates provide a practical, proportionate, and administratively efficient method of recovering the costs associated with providing sanitation services and are consistent with the substantive requirements of Proposition 218.

4.4 Proposed Monthly Sanitation Rates

The proposed sanitation and street sweeping rates were developed to generate the revenues necessary to implement the recommended financial plan presented in **Section 3**. The proposed rates maintain the cost-of-service underpinning of the City's existing rate structures while adjusting the rate levels necessary to recover projected operating and maintenance (O&M) expenditures, vehicle and equipment replacement funding requirements, and reserve funding targets established by the City's Reserve Policy.

The proposed sanitation and street sweeping rates are based on the recommended annual revenue adjustments and are designed to provide sufficient revenues to support the long-term financial sustainability of the sanitation service throughout the Projection Period. The proposed rates also maintain consistency with the guiding principles established for this study, including proportionality, administrative simplicity, and compliance with the substantive requirements of Prop 218. Due to the number of customer classifications and service levels, the detailed schedule of the proposed sanitation and street sweeping rates is provided in **Appendix F**.

The projected rates presented for periods beyond the Test Year are intended for long-term financial planning purposes and illustrate the estimated annual revenue adjustments necessary to meet the projected financial needs of the sanitation utility throughout the Projection Period. The projected rates are based on the customer, expenditure, revenue, and financial planning assumptions incorporated into this study.

Because the projected operating results are dependent upon numerous assumptions, actual financial results may differ from those presented herein. To the extent that actual customer accounts, operating costs, vehicle and equipment replacement needs, or other financial conditions differ from the assumptions used in this analysis, future revenue adjustments may be required to maintain the long-term financial sustainability of the sanitation enterprise. The

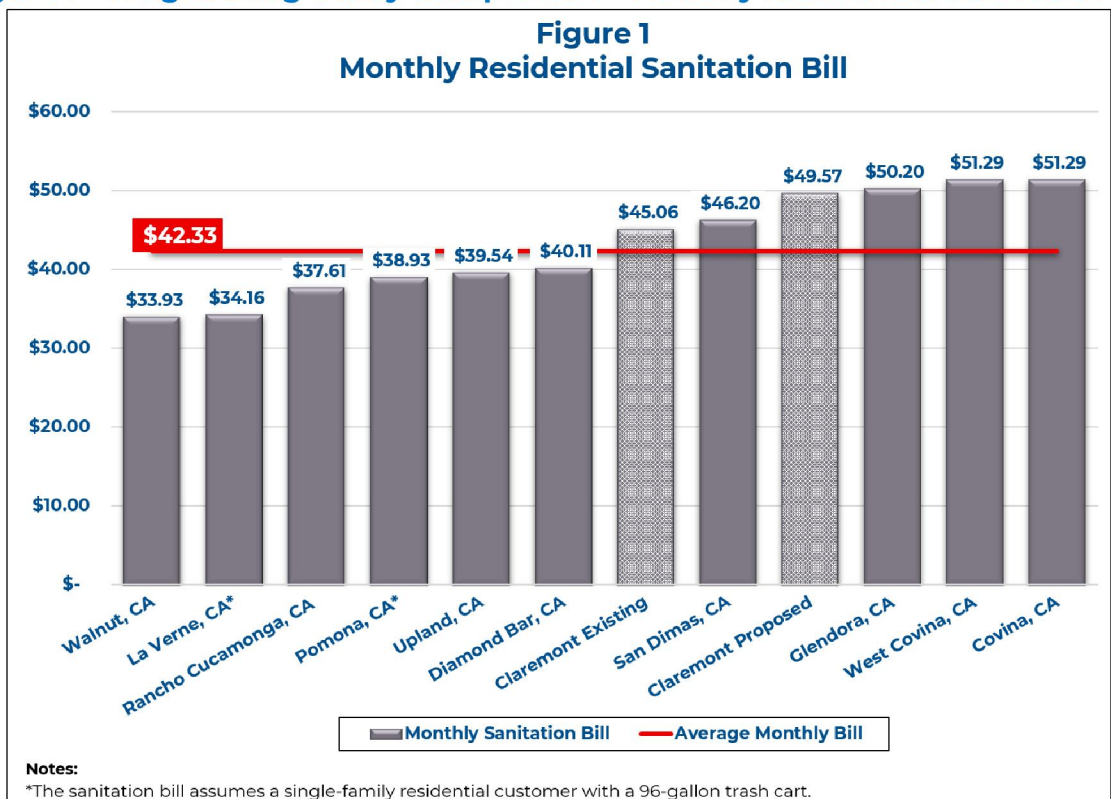
financial projections and supporting analyses used to develop the recommended rates are presented in the subsequent sections of this Report.

4.5 Rate Comparison with Other Utilities

To provide additional context regarding the proposed sanitation rates, the analysis includes a comparison of the City's existing and proposed rates relative to those of neighboring agencies located within the same region. The comparison is intended to provide a general indication of how the City's sanitation rates compare to those of other service providers but does not evaluate differences in service levels, collection programs, operational practices, regulatory requirements, or rate structures.

The analysis compares the monthly sanitation rates for a typical single-family residential customer under the City's existing and proposed rates with those of neighboring agencies. In addition, the analysis compares the monthly sanitation rates for a representative commercial customer. The comparison is based on the most recently available rate information for the comparison agencies at the time this study was prepared and excludes local taxes, franchise fees, regulatory fees, and other utility-specific charges or adjustments. A comparison of monthly sanitation bills for a typical single-family residential customer is illustrated in **Figure 1**.

Figure 1 – Neighboring Utility Comparison – Monthly Residential Sanitation Bill



While Claremont's proposed residential sanitation rates are generally comparable to those of neighboring agencies, sanitation rate structures vary among jurisdictions. Some agencies recover a greater share of costs through commercial rates or allocate a larger share of overhead and other common costs to commercial customers, which can result in comparatively lower residential rates.



A comparison of monthly sanitation bills for a representative commercial customer is provided in **Table 9** and illustrated in **Figure 2**. The comparison is based on a representative commercial customer receiving 3-yard trash service, 4-yard recycling service, and 64-gallon organics service, or the closest comparable level of service provided by each agency. As shown, Claremont's proposed commercial sanitation rates are the lowest of the surveyed cities included in the comparison. Claremont's sanitation rates are structured to recover the cost of providing service to each customer class rather than relying on one customer class to offset the costs of another.

Table 9 – Comparison of Monthly Commercial Sanitation Rates

Rank	City	Commercial Sanitation Rates			
		3-Yard Trash	4-Yard Recycling	64-Gal Organics	Total
1	Covina, CA	\$276.21	\$114.04	\$143.82	\$ 534.07
1	West Covina, CA	\$276.21	\$114.04	\$143.82	\$ 534.07
2	Glendora, CA ^[1]	\$368.82		\$120.81	\$ 489.63
3	Upland, CA	\$211.07	\$169.16	\$73.49	\$ 453.72
4	San Dimas, CA	\$234.59	\$116.92	\$90.90	\$ 442.41
5	Pomona, CA ^[2]	Bundled			\$ 390.07
6	Walnut, CA ^{[1], [3]}	\$209.60		\$157.88	\$ 367.48
7	Rancho Cucamonga, CA ^[1]	\$255.37		\$46.13	\$ 301.50
8	Diamond Bar, CA ^[4]	\$151.77	\$75.88	\$40.29	\$ 267.94
9	La Verne, CA ^[1]	\$191.64		\$73.35	\$ 264.99
10	Claremont Proposed	Bundled			\$ 200.55
11	Claremont Existing	Bundled			\$ 182.32

Notes:

[1] Rates are based on bundled service consisting of 3-yard trash and recycling bins.

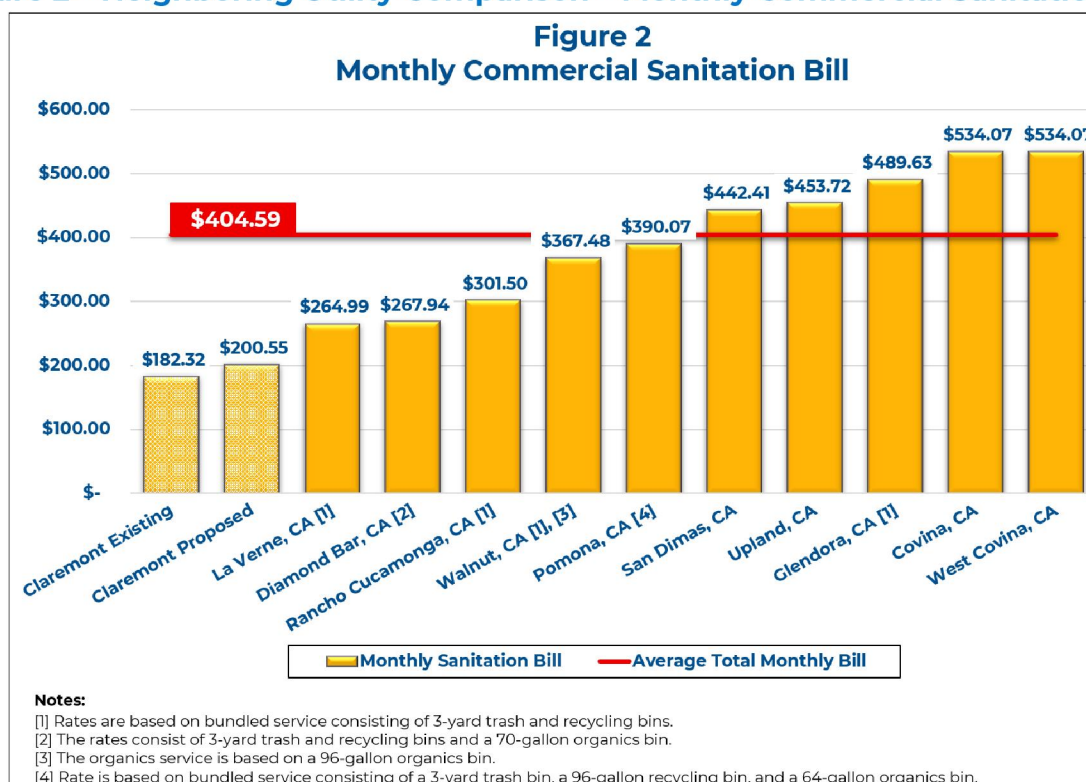
[2] Rate is based on bundled service consisting of a 3-yard trash bin, a 96-gallon recycling bin, and a 64-gallon organics bin.

[3] The organics service is based on a 96-gallon organics bin.

[4] The rates consist of 3-yard trash and recycling bins and a 70-gallon organics bin.

[The rest of this page is intentionally left blank]

Figure 2 – Neighboring Utility Comparison – Monthly Commercial Sanitation Bill



It should be noted that direct comparisons of sanitation rates among agencies should be made with the understanding that numerous factors may influence the level of rates and charges. Such factors include, but are not limited to:

- Scope and level of services provided, including refuse, recycling, organics collection, and street sweeping;
- Frequency of collection services and container sizes;
- Collection methods, routing efficiencies, and operational practices;
- Disposal, processing, and recycling costs, including organics processing requirements;
- Planned vehicle and equipment replacement programs and associated funding methods;
- General Fund transfers, administrative overhead allocations, or other interfund charges that may account for differences in the level of rates charged;
- Debt obligations and reserve funding requirements; and
- Historical funding from grants, developer contributions, or other non-rate revenue sources.

No analysis has been performed to evaluate the effect of these factors on the rates charged by the comparison agencies included in **Table 9** and **Figures 1 and 2**. Accordingly, the rate comparisons are intended to provide general regional context regarding sanitation rate levels and should not be interpreted as a direct comparison of operational efficiency or financial condition.

Section 5 – Conclusions and Recommendations

5.1 Disclaimers

5.1.1 General Disclaimer

In the development of the proposed user rates and charges, certain historical reviews and analyses have been performed, together with the application of assumptions based on prudent financial, operational, and ratemaking relationships. The cost criteria and customer characteristics associated with general ratemaking procedures are representative of averages and are not intended as indicators of any individual customer.

In the preparation of the rate study, certain assumptions have been made with respect to conditions that may occur in the future. While it is believed that these assumptions are reasonable for the purpose of this rate study, they are dependent upon future events and actual conditions may differ from those assumed. In addition, the study has used and relied upon certain information that was provided by other parties not associated with Willdan. Such information includes, among other things, the City's audited financial statements, annual operating budgets, periodic reports, and other information and data provided by the City, its independent auditors, and other sources. While the sources are believed to be reliable, there has been no independent verification of the information, and no assurances are offered with respect thereto. To the extent that future conditions differ from those assumed herein or provided by others, the actual results may vary from those projected.

5.1.2 Municipal Advisory Disclaimer

Unless the City of Claremont, California (the "City") has a written engagement from Willdan Financial Services ("Willdan") for municipal advisory services, Willdan is not advising or recommending any action be taken by the recipient of this information with respect to any prospective, new, or existing municipal financial products or issuance of municipal securities (including with respect to the structure, timing, terms, and other similar matters concerning such financial products or issues). The City shall discuss any such information and material contained in Willdan's work product with all internal and/or external advisors and experts, including its own municipal advisor, that it deems appropriate before acting on the information and material.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the City with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the City, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the City, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, including any revisions or amendments thereto.

5.2 Conclusions

As previously addressed, the purpose of this study is to evaluate the City's existing sanitation rates and determine whether revenue adjustments are necessary to meet the projected financial needs throughout the Projection Period. This Report is the result of the collaborative efforts of representatives from both the City and Willdan. City staff were diligent and cooperative in providing the financial, operational, customer, and vehicle and equipment replacement information necessary to complete this study. Based on the analyses and assumptions presented herein, it is concluded that:

1. The proposed sanitation and street sweeping rates are anticipated to generate sufficient revenues to meet the Revenue Requirements of the sanitation utility based upon the projected operating expenditures, vehicle and equipment replacement funding requirements, reserve funding targets, customer characteristics, and other financial assumptions incorporated into this study. The proposed rates were developed based on an assumed implementation date of January 1, 2027. To the extent that the actual implementation date differs from the assumed implementation date, additional revenue adjustments and/or appropriations from existing reserves may be necessary.
2. The projected revenues and resulting revenue adjustments for the remaining years of the Projection Period are based upon historical analyses and discussions with City staff. The actual future Revenue Requirements may vary due to changes in operating costs, vehicle and equipment replacement needs, regulatory requirements, customer growth, or other financial conditions.
3. The projection of customer accounts and associated revenues is based on the customer information provided by the City and the assumption of no customer growth throughout the Projection Period. Actual revenues may vary due to changes in customer accounts, customer classifications, service levels, or other factors affecting rate revenues.
4. Future vehicle and equipment replacement expenditures are assumed to occur as identified by the City during the development of this study. To the extent that the timing, scope, or cost of these expenditures changes from those assumed herein, the resulting impact on future rates may differ from those presented in this Report.
5. The proposed sanitation and street sweeping rates and existing rate structures are consistent with generally accepted utility rate-setting practices, the substantive requirements of Proposition 218, and the City's financial planning objectives with respect to:
 - a. Proportionately recovering the costs of providing sanitation services;
 - b. Recovering revenues in a manner that is reasonably proportional to the cost of providing service; and
 - c. Generating sufficient revenues to fund projected operating and maintenance expenditures, vehicle and equipment replacement funding requirements, and reserve funding requirements throughout the Projection Period.



The recommended sanitation and street sweeping rates developed as part of this study provide sufficient revenues to support the City's projected operating, capital, and reserve funding requirements throughout the Projection Period. The recommendations maintain the long-term financial sustainability of the sanitation utility, support the continued operation of the City's sanitation and street sweeping services, and are consistent with the City's financial planning objectives and the guiding principles established for this study.

5.3 Recommendations

Based on the reviews, analyses, assumptions, and conclusions presented herein, it is recommended that the City:

1. Adopt the proposed sanitation and street sweeping rates presented in this Report.
2. Implement the proposed sanitation and street sweeping rates to become effective as of January 1, 2027 (or such other date as determined by the City Council). Based on the project schedule and the required Proposition 218 noticing and public hearing procedures, it is anticipated that the proposed rates will become effective on the recommended date.
3. Periodically evaluate the financial planning and cost-of-service analyses every three to five years, or sooner if warranted by significant changes in operating costs, vehicle and equipment replacement needs, customer characteristics, regulatory requirements, or other financial conditions, to ensure the City's sanitation and street sweeping rates continue to proportionately recover the cost of providing service.

We appreciate the opportunity to be of service to the City in this engagement. In addition, we would like to thank City staff for the valuable assistance provided during the completion of the rate study.

Respectfully Yours,

WILLDAN FINANCIAL SERVICES

City of Claremont, CA

Comprehensive Sanitation Rate Study

Appendices

A	Existing & Proposed Sanitation Rates
B	Vehicle & Equipment Replacement Program
C	Fund Balance
D	10-Year Budget Projections
E	10-Year Financial Projections
F	Proposed Monthly Sanitation Rates for FY 2027/28 – FY 2030/31

City of Claremont, CA

Comprehensive Sanitation Rate Study

Appendix A	Existing & Proposed Sanitation Rates
-------------------	--------------------------------------

APPENDIX - A
CITY OF CLAREMONT, CA
SANITATION SYSTEM
CURRENT & PROPOSED FEES

Line	Description	Unit	Current Fees	Proposed Fees	Note
	Residential Sanitation Fees				
	35-gal				
1	Curbside	Per month	\$ 29.56	\$ 32.52	
2	Curbside with discount**	Per month	\$ 23.67	\$ 26.04	
3	Off Street	Per month	\$ 61.58	\$ 67.74	
4	Off Street with discount**	Per month	\$ 55.67	\$ 61.24	
5	Off Street with discount & disability**	Per month	\$ 28.17	\$ 30.99	
	64-gal				
6	Curbside	Per month	\$ 35.32	\$ 38.85	
7	Curbside with discount**	Per month	\$ 28.26	\$ 31.09	
8	Off Street	Per month	\$ 67.35	\$ 74.09	
9	Off Street with discount**	Per month	\$ 60.28	\$ 66.31	
10	Off Street with discount & disability**	Per month	\$ 32.78	\$ 36.06	
	96-gal				
11	Curbside	Per month	\$ 45.06	\$ 49.57	
12	Curbside with discount**	Per month	\$ 36.05	\$ 39.66	
13	Off Street	Per month	\$ 77.08	\$ 84.79	
14	Off Street with discount**	Per month	\$ 68.07	\$ 74.88	
15	Off Street with discount & disability**	Per month	\$ 40.57	\$ 44.63	
	2-96 gal				
16	Curbside	Per month	\$ 65.39	\$ 71.93	
17	Curbside with discount**	Per month	\$ 52.31	\$ 57.54	
18	Off Street	Per month	\$ 97.41	\$ 107.15	
	3-96 gal				
19	Curbside*	Per month	\$ 86.59	\$ 95.25	
	4-96 gal				
20	Curbside*	Per month	\$ 107.78	\$ 118.56	

*An additional \$23.32 per month charge for each extra refuse container over two containers in FY 2027.

**20% discount on refuse and sewer charges based on container size.

APPENDIX - A
CITY OF CLAREMONT, CA
SANITATION SYSTEM
CURRENT & PROPOSED FEES

Line	Description	Unit	Current Fees	Proposed Fees	Note
	Valet/Off Street Service				
21	3 Containers	Per month	\$ 32.02	\$ 35.22	
22	Additional Containers	Each/per month	\$ 4.52	\$ 4.97	
23	Discount & Disability - 3 containers	Each/per month	\$ 4.52	\$ 4.97	
24	Discount & Disability - additional containers	Each/per month	\$ 4.52	\$ 4.97	
	Residential Unscheduled Service / Special Pickup				
25	3 Containers		\$ 30.38	\$ 33.42	
26	Additional Containers	Each	\$ 15.17	\$ 16.69	
27	Customer Request - Change Out/ Service Charge	Each service	\$ 15.17	\$ 16.69	
	Temporary Automated Refuse Containers				
28	Monthly Fee		\$ 27.36	\$ 30.10	2 months maximum plus a one-time service fee
29	One-Time Fee		\$ 15.17	\$ 16.69	
	Steam Clean Automated Container				
30	Per container		\$ 30.38	\$ 33.42	
31	To pick up & return container after cleaning		\$ 15.17	\$ 16.69	
	Additional Organics & Recycling Containers				
32	Additional Green Waste / Organics Container	Each/per month	\$ 6.16	\$ 6.78	
33	Additional Recycle Container	Each/per month	\$ 6.16	\$ 6.78	
34	Organics Countertop Pail	Each/per month	\$ 5.61	\$ 6.17	
	Multiple Family Complex				
	Refuse Service				
35	Automated Containers	Per unit/per month	\$ 27.50	\$ 30.25	
36	Bin	Per unit/per month	\$ 27.50	\$ 30.25	
	Off Street Service				
37	3 Containers	Per month	\$ 32.02	\$ 35.22	
38	Additional Containers	Per month	\$ 4.52	\$ 4.97	
39	Bin	Per month	\$ 19.81	\$ 21.79	

APPENDIX - A
CITY OF CLAREMONT, CA
SANITATION SYSTEM
CURRENT & PROPOSED FEES

Line	Description	Unit	Current Fees	Proposed Fees	Note
	Multi-family Unscheduled Service/Special Pickup				
40	Bin	Per service	\$ 37.99	\$ 41.79	
41	Bin on Saturday	Per service	\$ 45.61	\$ 50.17	
42	Automated Container	Per service	\$ 30.38	\$ 33.42	
	Steam Clean Bins				
43	Bin	Per bin/per service	\$ 174.44	\$ 191.88	
	Addl Green Waste / Organics & Recycling Containers				
44	Addl Green Waste / Organics Container	Each/per month	\$ 6.16	\$ 6.78	
45	Addl Recycle Container	Each/per month	\$ 6.16	\$ 6.78	
	Commercial Sanitation Fees				
	1 Bin				
46	Pickup - 1x	Per month	\$ 182.32	\$ 200.55	
47	Pickup - 2x	Per month	\$ 363.05	\$ 399.36	
48	Pickup - 3x	Per month	\$ 546.20	\$ 600.82	
49	Pickup - 4x	Per month	\$ 726.95	\$ 799.65	
50	Pickup - 5x	Per month	\$ 907.70	\$ 998.47	
51	Pickup - 6x	Per month	\$ 1,125.05	\$ 1,237.56	
	2 Bins				
52	Pickup - 1x	Per month	\$ 364.68	\$ 401.15	
53	Pickup - 2x	Per month	\$ 726.11	\$ 798.72	
54	Pickup - 3x	Per month	\$ 1,092.49	\$ 1,201.74	
55	Pickup - 4x	Per month	\$ 1,453.95	\$ 1,599.35	
56	Pickup - 5x	Per month	\$ 1,815.43	\$ 1,996.97	
57	Pickup - 6x	Per month	\$ 2,250.17	\$ 2,475.19	
	3 Bins				
58	Pickup - 1x	Per month	\$ 547.01	\$ 601.71	
59	Pickup - 2x	Per month	\$ 1,089.20	\$ 1,198.12	
60	Pickup - 3x	Per month	\$ 1,638.75	\$ 1,802.63	
61	Pickup - 4x	Per month	\$ 2,180.95	\$ 2,399.05	
62	Pickup - 5x	Per month	\$ 2,723.16	\$ 2,995.48	
63	Pickup - 6x	Per month	\$ 3,375.27	\$ 3,712.80	

APPENDIX - A
CITY OF CLAREMONT, CA
SANITATION SYSTEM
CURRENT & PROPOSED FEES

Line	Description	Unit	Current Fees	Proposed Fees	Note
	4 Bins				
64	Pickup - 1x	Per month	\$ 729.37	\$ 802.31	
65	Pickup - 2x	Per month	\$ 1,452.25	\$ 1,597.48	
66	Pickup - 3x	Per month	\$ 2,184.99	\$ 2,403.49	
67	Pickup - 4x	Per month	\$ 2,907.93	\$ 3,198.72	
68	Pickup - 5x	Per month	\$ 3,630.91	\$ 3,994.00	
69	Pickup - 6x	Per month	\$ 4,500.38	\$ 4,950.42	
	5 Bins				
70	Pickup - 1x	Per month	\$ 911.73	\$ 1,002.90	
71	Pickup - 2x	Per month	\$ 1,815.32	\$ 1,996.85	
72	Pickup - 3x	Per month	\$ 2,731.25	\$ 3,004.38	
73	Pickup - 4x	Per month	\$ 3,634.92	\$ 3,998.41	
74	Pickup - 5x	Per month	\$ 4,538.63	\$ 4,992.49	
75	Pickup - 6x	Per month	\$ 5,625.47	\$ 6,188.02	
	6 Bins				
76	Pickup - 1x	Per month	\$ 1,094.06	\$ 1,203.47	
77	Pickup - 2x	Per month	\$ 2,178.39	\$ 2,396.23	
78	Pickup - 3x	Per month	\$ 3,277.51	\$ 3,605.26	
79	Pickup - 4x	Per month	\$ 4,361.90	\$ 4,798.09	
80	Pickup - 5x	Per month	\$ 5,446.37	\$ 5,991.01	
81	Pickup - 6x	Per month	\$ 6,750.57	\$ 7,425.63	
	7 Bins				
82	Pickup - 1x	Per month	\$ 1,276.42	\$ 1,404.06	
83	Pickup - 2x	Per month	\$ 2,541.47	\$ 2,795.62	
84	Pickup - 3x	Per month	\$ 3,823.75	\$ 4,206.13	
85	Pickup - 4x	Per month	\$ 5,088.90	\$ 5,597.79	
86	Pickup - 5x	Per month	\$ 6,354.10	\$ 6,989.51	
87	Pickup - 6x	Per month	\$ 7,875.67	\$ 8,663.24	
88	Monthly Charge Per Refuse Container	Per month	\$ 35.09	\$ 38.60	
89	Minimum charge per business for shared commercial bins	Per month	\$ 12.75	\$ 14.03	
90	Off Street Service - Bin	Per bin/per service	\$ 19.82	\$ 21.80	

APPENDIX - A
CITY OF CLAREMONT, CA
SANITATION SYSTEM
CURRENT & PROPOSED FEES

Line	Description	Unit	Current Fees	Proposed Fees	Note
	Commercial Unscheduled Service/ Special Pickup				
91	Bin	Per bin/per service	\$ 37.99	\$ 41.79	
92	Bin on Saturday	Per bin/per service	\$ 45.61	\$ 50.17	
93	Automated Container	Per bin/per service	\$ 30.38	\$ 33.42	
	Commercial Special Collection Service				
94	Compacting Bin	Per pick up	\$ 273.83	\$ 301.21	Plus actual disposal cost
95	Roll-offs	Per pick up	\$ 273.83	\$ 301.21	Plus actual disposal cost
	Temporary Rental Services				
	Bins (3 or 4 cubic yard)				
96	Flat Fee, per pickup	Per week per dump	\$ 166.54	\$ 183.19	
97	Extension Fee	Per day	\$ 15.17	\$ 16.69	7 day maximum
98	Service Fee		\$ 37.99	\$ 41.79	
99	Relocation Fee		\$ 41.63	\$ 45.79	25% of the weekly fee set forth above
100	Cancellations		\$ 30.38	\$ 33.42	For bin rentals less than 24 hours prior to delivery date
	Steam Clean Bins				
101	Per Bin	Per bin/per service	\$ 174.44	\$ 191.88	
	Roll-offs 10 or 40 cubic yard				
102	Flat Fee, per pickup	Per week per dump	\$ 746.07	\$ 820.68	up to 7 tons
103	Extension Fee	Per day	\$ 45.61	\$ 50.17	7 day maximum
104	Service Fee		\$ 37.99	\$ 41.79	
105	Relocation Fee		\$ 186.51	\$ 205.16	25% of the weekly fee set forth above
106	Overweight Fee		Actual Cost	Actual Cost	7-9 tons billed at the current tipping fee; over 9 tons billed at State of CA Vehicle Code-Division 18, CH 1, Article 2, Section 42030-for the amount of overload weight
107	Cancellations		\$ 30.38	\$ 33.42	For roll-off rentals less than 24 hours prior to delivery date

APPENDIX - A
CITY OF CLAREMONT, CA
SANITATION SYSTEM
CURRENT & PROPOSED FEES

Line	Description	Unit	Current Fees	Proposed Fees	Note
	Other Sanitation Fees				
	Bulk Item Pickups				
108	Residential (additional p/u's after 3 free)	Per load	\$ 37.99	\$ 41.79	
109	Residential (off schedule)		\$ 45.61	\$ 50.17	
110	Commercial	Per load	\$ 45.61	\$ 50.17	
111	Locks for bins/enclosures		\$ 83.48	\$ 91.83	Includes lock & 2 keys
	Street Sweeping Fees				
112	Single-family dwelling unit	Per month	\$ 4.62	\$ 5.08	
113	Multi-family dwelling with 2-5 units	Per month	\$ 9.01	\$ 9.91	
114	Multi-family dwelling with 6-10 units	Per month	\$ 13.03	\$ 14.33	
115	Multi-family dwelling with 11-15 units	Per month	\$ 16.57	\$ 18.23	
116	Multi-family dwelling with 16-20 units	Per month	\$ 20.34	\$ 22.37	
117	Multi-family dwelling with 21-25 units	Per month	\$ 24.14	\$ 26.55	
118	Multi-family dwelling with 26-30 units	Per month	\$ 27.82	\$ 30.60	
119	Multi-family dwelling with 31-40 units	Per month	\$ 36.21	\$ 39.83	
120	Multi-family dwelling with 41-50 units	Per month	\$ 45.26	\$ 49.79	
121	Multi-family dwelling with 51-60 units	Per month	\$ 54.33	\$ 59.76	
122	Multi-family dwelling with 61-70 units	Per month	\$ 63.41	\$ 69.75	
123	Multi-family dwelling with 71-80 units	Per month	\$ 72.48	\$ 79.73	
124	Multi-family dwelling with 81-90 units	Per month	\$ 81.52	\$ 89.67	
125	Multi-family dwelling with 91-100 units	Per month	\$ 90.58	\$ 99.64	
126	Multi-family dwelling with 101-150 units	Per month	\$ 105.69	\$ 116.26	
127	Multi-family dwelling with 151 and up	Per month	\$ 135.90	\$ 149.49	
128	Church and Public School	Per month	\$ 13.40	\$ 14.74	
129	College Building on Public Street	Per month	\$ 13.40	\$ 14.74	
130	Other Buildings	Per month	\$ 13.40	\$ 14.74	

City of Claremont, CA

Comprehensive Sanitation Rate Study

Appendix B	Vehicle & Equipment Replacement Program
-------------------	---

APPENDIX - B

CITY OF CLAREMONT, CA

SANITATION SYSTEM

VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

Line	Project	Projected for Fiscal Year Ending June 30										10-Year Total
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
VEHICLE & EQUIPMENT REPLACEMENT PROGRAM												
COLLECTION												
1	40726 (AUTOMATED)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,027,520	\$ -	\$ -	\$ 1,027,520
2	41426 (AUTOMATED)	-	-	-	-	-	-	-	1,027,520	-	-	1,027,520
3	40316 (AUTOMATED)	-	-	-	-	-	-	-	-	1,068,621	-	1,068,621
4	40516 (AUTOMATED)	-	-	-	-	-	-	-	-	1,068,621	-	1,068,621
5	40617 (AUTOMATED)	560,000	-	-	-	-	-	-	-	-	-	560,000
6	40917 (AUTOMATED)	560,000	-	-	-	-	-	-	-	-	-	560,000
7	40820 (AUTOMATED)	-	-	-	629,924	-	-	-	-	-	-	629,924
8	40426 (AUTOMATED)	-	-	-	-	-	-	-	1,027,520	-	-	1,027,520
9	40223 (FRONT-LOADER)	-	-	-	-	-	-	988,000	-	-	-	988,000
10	41116 (FRONT-LOADER)	-	-	-	517,437	-	-	-	-	-	-	517,437
11	41019 (FRONT-LOADER)	-	-	-	517,437	-	-	-	-	-	-	517,437
12	41323 (FRONT-LOADER)	-	-	-	-	-	-	988,000	-	-	-	988,000
13	43021 (ROLL-OFF)	-	-	-	-	-	750,000	-	-	-	-	750,000
14	40107 (ROLL-OFF)	-	-	-	-	-	750,000	-	-	-	-	750,000
SUPPORT												
15	310 (BACKHOE)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,050	\$ -	\$ -	\$ 200,050
16	382 (F450 FLATBED)	-	-	-	-	-	-	-	-	87,866	-	87,866
17	387 (F450 BIN HANDLER)	135,200	-	-	-	-	-	-	-	-	-	135,200
18	25419 (FORD F-350)	-	-	-	174,001	-	-	-	-	-	-	174,001
19	38819 (450BIN HANDLER)	-	-	-	141,376	-	-	-	-	-	-	141,376
20	329 (FORKLIFT)	-	-	-	-	-	-	180,199	-	-	-	180,199
21	282 (COLORADO - VALET)	-	-	-	-	-	-	43,360	44,011	-	-	87,371
22	25616 (Chevy 1500)	-	-	68,974	-	-	-	-	-	-	-	68,974
23	38919 (Pack Rat)	-	-	220,667	-	-	-	-	-	-	-	220,667
24	37116 Chevy 1500	59,740	-	-	-	-	-	-	-	-	-	59,740
25	EVCharging Capital Investment	-	-	-	-	746,000	-	-	-	-	-	746,000
26	Total Sanitation Improvements	\$ 1,314,940	\$ -	\$ 289,641	\$ 1,980,175	\$ 746,000	\$ 1,500,000	\$ 2,199,559	\$ 3,326,621	\$ 2,225,108	\$ -	\$ 13,582,044

APPENDIX - B
CITY OF CLAREMONT, CA
SANITATION SYSTEM
VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

Line	Project	Projected for Fiscal Year Ending June 30										10-Year Total
		2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
	Sanitation Improvements											
27	Total System Improvements	\$ 1,314,940	\$ -	\$ 289,641	\$ 1,980,175	\$ 746,000	\$ 1,500,000	\$ 2,199,559	\$ 3,326,621	\$ 2,225,108	\$ -	\$ 13,582,044
28	Assumed Level of Capital Spending	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
29	Total Funded Through Prioritization Process	\$ 1,314,940	\$ -	\$ 289,641	\$ 1,980,175	\$ 746,000	\$ 1,500,000	\$ 2,199,559	\$ 3,326,621	\$ 2,225,108	\$ -	\$ 13,582,044
30	Unfunded Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Funding Sources											
31	Pay-Go	\$ 1,314,940	\$ -	\$ 289,641	\$ 1,980,175	\$ 746,000	\$ 1,500,000	\$ 2,199,559	\$ 3,326,621	\$ 2,225,108	\$ -	\$ 13,582,044
32	Grants	-	-	-	-	-	-	-	-	-	-	-
33	Total Funding Sources	\$ 1,314,940	\$ -	\$ 289,641	\$ 1,980,175	\$ 746,000	\$ 1,500,000	\$ 2,199,559	\$ 3,326,621	\$ 2,225,108	\$ -	\$ 13,582,044

City of Claremont, CA

Comprehensive Sanitation Rate Study

Appendix C	Fund Balance
-------------------	--------------

APPENDIX - C
CITY OF CLAREMONT, CA
SANITATION SYSTEM
FUND BALANCE

Beginning Balance FY 2025-26 [1]		
Line	Description	Sanitation Fund
Fund Balance		
1	Operating Fund	\$ 6,032,042
2	Total Fund Balance	\$ 6,032,042
3	Total Reserve Fund Balance	\$ 6,032,042

Note:

[1] Fund balance as of June 30, 2025 and provided by the City in an email dated March 2026.

City of Claremont, CA

Comprehensive Sanitation Rate Study

Appendix D	10-Year Budget Projections
-------------------	----------------------------

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	REVENUES											
312-0000-4652	STREET SWEEPING SERVICE	\$ 583,495	\$ 612,670	\$ 673,937	\$ 741,331	\$ 800,637	\$ 864,688	\$ 920,893	\$ 976,147	\$ 1,034,716	\$ 1,055,410	\$ 1,076,518
312-0000-4655	RECYCLING-ALUMINUM	3,500	3,675	4,043	4,447	4,803	5,187	5,524	5,855	6,206	6,330	6,457
312-0000-4656	COMMERCIAL BINS	1,831,000	1,922,550	2,114,805	2,326,286	2,512,389	2,713,380	2,889,750	3,063,135	3,246,923	3,311,861	3,378,098
312-0000-4657	COMMERCIAL CONTAINERS	28,800	30,240	33,264	36,590	39,517	42,678	45,452	48,179	51,070	52,091	53,133
312-0000-4659	MULTI-FAMILY (APARTMENTS)	1,130,000	1,186,500	1,305,150	1,435,665	1,550,518	1,674,559	1,783,405	1,890,409	2,003,834	2,043,911	2,084,789
312-0000-4661	RESIDENTIAL REFUSE SERVICE	3,872,285	4,065,899	4,472,489	4,919,738	5,313,317	5,738,382	6,111,377	6,478,060	6,866,744	7,004,079	7,144,161
312-0000-4663	SPECIAL BIN RENTALS	1,100,000	1,155,000	1,270,500	1,397,550	1,509,354	1,630,102	1,736,059	1,840,223	1,950,636	1,989,649	2,029,442
312-0000-4665	BULK ITEM	14,000	14,700	16,170	17,787	19,210	20,747	22,096	23,422	24,827	25,324	25,830
312-0000-4666	RUBBISH COLLECTION-COUNTY	90,000	94,500	103,950	114,345	123,493	133,372	142,041	150,563	159,597	162,789	166,045
312-0000-4668	RECYCLING-RESIDENTIAL	9,000	9,450	10,395	11,435	12,350	13,338	14,205	15,057	15,960	16,279	16,605
312-0000-4734	CREDIT CARD FEES	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
312-0000-4747	USED OIL GRANT	-	-	-	-	-	-	-	-	-	-	-
312-0000-4889	LATE PAYMENT PENALTY	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
312-0000-4812	SALE OF VEHICLES	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
312-0000-4890	MISCELLANEOUS OTHER	-	-	-	-	-	-	-	-	-	-	-
312-0000-4670	RESIDENTIAL RECYCLING - MRF	-	-	-	-	-	-	-	-	-	-	-
312-0000-4671	COMMERCIAL RECYCLING - MRF	-	-	-	-	-	-	-	-	-	-	-
312-0000-4410	INTEREST	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	TOTAL REVENUES	\$ 8,765,080	\$ 9,198,184	\$ 10,107,703	\$ 11,108,174	\$ 11,988,588	\$ 12,939,433	\$ 13,773,802	\$ 14,594,050	\$ 15,463,513	\$ 15,770,723	\$ 16,084,078
4221 - STREET SWEEPING												
4221-1101	SALARIES FULL-TIME	\$ 21,236	\$ 22,014	\$ 23,082	\$ 24,236	\$ 25,448	\$ 26,720	\$ 28,056	\$ 29,459	\$ 30,932	\$ 32,479	\$ 34,103
4221-1104	SALARIES-OVERTIME	-	-	-	-	-	-	-	-	-	-	-
4221-1106	SALARIES-PART TIME	2,718	3,112	3,352	3,520	3,696	3,881	4,075	4,279	4,493	4,718	4,954
4221-1214	HOLIDAY PAY	-	-	-	-	-	-	-	-	-	-	-
4221-1401	RETIREMENT-PERS	8,995	8,406	8,813	9,254	9,717	10,203	10,713	11,249	11,811	12,402	13,022
4221-1404	OPEB	-	-	-	-	-	-	-	-	-	-	-
4221-1406	RETIREMENT PERS-P/T	-	1,188	1,280	1,344	1,411	1,482	1,556	1,634	1,716	1,802	1,892
4221-1411	W/C INS	849	881	923	969	1,017	1,068	1,121	1,177	1,236	1,298	1,363
4221-1416	W/C INS P/T	109	124	134	141	148	155	163	171	180	189	198
4221-1431	INS/DEFER COMP	4,500	4,532	4,576	4,805	5,045	5,297	5,562	5,840	6,132	6,439	6,761
4221-1441	L/T DISAB INS	48	50	52	55	58	61	64	67	70	74	78
4221-1446	L/T DISAB P/T	6	7	8	8	8	8	8	8	8	8	8
4221-1461	MEDICARE	308	319	335	352	370	389	408	428	449	471	495
4221-1466	MEDICARE-P/T	39	45	49	51	54	57	60	63	66	69	72
4221-1471	AUTO ALLOWANCE	210	210	210	221	232	244	256	269	282	296	311
4221-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-	-	-	-	-	-	-	-	-	-	-

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4221-2111	FUEL - CNG	30,000	52,000	53,000	54,590	56,228	57,915	59,652	61,442	63,285	65,184	67,140
4221-2301	CONTRACT SERVICES	323,520	370,000	415,000	435,750	457,538	480,415	504,436	529,658	556,141	583,948	613,145
4221-2309	REFUSE DISPOSAL	22,520	26,600	27,160	28,518	29,944	31,441	33,013	34,664	36,397	38,217	40,128
4221-2601	VEHICLE RENTAL	10,465	3,393	3,393	3,495	3,600	3,708	3,819	3,934	4,052	4,174	4,299
4221-2603	CITY OVERHEAD	75,047	103,974	113,314	116,713	120,214	123,820	127,535	131,361	135,302	139,361	143,542
4221-2605	DEPARTMENT OVERHEAD	16,199	10,618	12,754	13,137	13,531	13,937	14,355	14,786	15,230	15,687	16,158
4221-2606	TECHNOLOGY FUND CHARGE	-	15,263	17,972	18,511	19,066	19,638	20,227	20,834	21,459	22,103	22,766
4221-2705	BAD DEBT EXPENSE	-	-	-	-	-	-	-	-	-	-	-
4221-2805	DEPRECIATION/REPLACEMENT	43,523	43,523	43,523	44,829	46,174	47,559	48,986	50,456	51,970	53,529	55,135
4221-2899	XFRS TO OTHER FUNDS	-	-	-	-	-	-	-	-	-	-	-
4221-5101	EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-
4221-5103	VEHICLES	-	-	-	-	-	-	-	-	-	-	-
	Total Personnel	\$ 39,018	\$ 40,888	\$ 42,814	\$ 44,956	\$ 47,204	\$ 49,565	\$ 52,042	\$ 54,644	\$ 57,375	\$ 60,245	\$ 63,257
	Total Operating	\$ 521,274	\$ 625,371	\$ 686,116	\$ 715,543	\$ 746,295	\$ 778,433	\$ 812,023	\$ 847,135	\$ 883,836	\$ 922,203	\$ 962,313
	Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total 4221 - Street Sweeping	\$ 560,292	\$ 666,259	\$ 728,930	\$ 760,499	\$ 793,499	\$ 827,998	\$ 864,065	\$ 901,779	\$ 941,211	\$ 982,448	\$ 1,025,570
	4222 - RESIDENTIAL REFUSE COLLECTION											
4222-1101	SALARIES FULL-TIME	\$ 644,905	\$ 727,465	\$ 771,384	\$ 809,953	\$ 850,451	\$ 892,974	\$ 937,623	\$ 984,504	\$ 1,033,729	\$ 1,085,415	\$ 1,139,686
4222-1104	SALARIES-OVERTIME	25,000	40,000	40,000	42,000	44,100	46,305	48,620	51,051	53,604	56,284	59,098
4222-1106	SALARIES-PART TIME	9,457	11,822	12,483	13,107	13,762	14,450	15,173	15,932	16,729	17,565	18,443
4222-1204	BILINGUAL PAY	675	675	675	709	744	781	820	861	904	949	996
4222-1214	HOLIDAY PAY	-	-	-	-	-	-	-	-	-	-	-
4222-1219	PERFORMANCE PAY	-	-	-	-	-	-	-	-	-	-	-
4222-1401	RETIREMENT-PERS	277,676	278,040	294,772	309,511	324,987	341,236	358,298	376,213	395,024	414,775	435,514
4222-1406	RETIREMENT PERS-P/T	4,006	2,406	2,486	2,610	2,741	2,878	3,022	3,173	3,332	3,499	3,674
4222-1411	W/C INS	23,818	26,666	28,239	29,651	31,134	32,691	34,326	36,042	37,844	39,736	41,723
4222-1416	W/C INS P/T	95	118	125	131	138	145	152	160	168	176	185
4222-1431	INS/DEFER COMP	187,830	201,913	202,027	212,128	222,734	233,871	245,565	257,843	270,735	284,272	298,486
4222-1441	L/T DISAB INS	1,453	1,639	1,737	1,824	1,915	2,011	2,112	2,218	2,329	2,445	2,567
4222-1446	L/T DISAB P/T	21	27	28	29	30	32	34	36	38	40	42
4222-1461	MEDICARE	9,361	10,558	11,195	11,755	12,343	12,960	13,608	14,288	15,002	15,752	16,540
4222-1466	MEDICARE-P/T	137	171	181	190	200	210	221	232	244	256	269
4222-1471	AUTO ALLOWANCE	210	210	210	221	232	244	256	269	282	296	311
4222-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-	-	-	-	-	-	-	-	-	-	-

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4222-2101	PROGRAM SUPPLIES	25,300	25,300	25,300	26,059	26,841	27,646	28,475	29,329	30,209	31,115	32,048
4222-2102	TOOLS & EQUIPMENT (NON-ASSET)	-	208,000	143,000	147,290	151,709	156,260	160,948	165,776	170,749	175,871	181,147
4222-2103	POSTAGE	28,500	25,500	25,500	26,265	27,053	27,865	28,701	29,562	30,449	31,362	32,303
4222-2201	MEETINGS AND TRAVEL	1,600	1,600	1,600	1,648	1,697	1,748	1,800	1,854	1,910	1,967	2,026
4222-2203	DUES AND SUBSCRIPTIONS	24,405	25,518	25,518	26,284	27,073	27,885	28,722	29,584	30,472	31,386	32,328
4222-2207	TRAINING	2,160	2,260	2,260	2,373	2,492	2,617	2,748	2,885	3,029	3,180	3,339
4222-2301	CONTRACT SERVICES	111,340	108,540	110,140	113,444	116,847	120,352	123,963	127,682	131,512	135,457	139,521
4222-2303	EQUIPMENT MAINTENANCE	-	-	-	-	-	-	-	-	-	-	-
4222-2304	ADVERTISING	6,700	6,700	6,700	6,901	7,108	7,321	7,541	7,767	8,000	8,240	8,487
4222-2306	UNIFORM SUPPLY	5,570	5,215	5,775	6,064	6,367	6,685	7,019	7,370	7,739	8,126	8,532
4222-2309	REFUSE DISPOSAL	1,108,610	1,384,372	1,435,510	1,478,575	1,522,932	1,568,620	1,615,679	1,664,149	1,714,073	1,765,495	1,818,460
4222-2310	BANK SERVICE FEES	25,000	-	-	-	-	-	-	-	-	-	-
4222-2401	TELEPHONE	3,000	3,840	3,840	3,955	4,074	4,196	4,322	4,452	4,586	4,724	4,866
4222-2601	VEHICLE RENTAL	304,959	427,408	427,408	440,230	453,437	467,040	481,051	495,483	510,347	525,657	541,427
4222-2603	CITY OVERHEAD	676,320	929,941	729,697	751,588	774,136	797,360	821,281	845,919	871,297	897,436	924,359
4222-2605	DEPARTMENT OVERHEAD	145,981	95,111	85,924	88,502	91,157	93,892	96,709	99,610	102,598	105,676	108,846
4222-2606	TECHNOLOGY FUND CHARGE	115,819	136,714	117,052	120,564	124,181	127,906	131,743	135,695	139,766	143,959	148,278
4222-2705	BAD DEBT EXPENSE	-	-	-	-	-	-	-	-	-	-	-
4222-2805	DEPRECIATION/REPLACEMENT	200,010	200,010	200,101	206,104	212,287	218,656	225,216	231,972	238,931	246,099	253,482
4222-2899	XFRS TO OTHER FUNDS	-	-	-	-	-	-	-	-	-	-	-
4222-5101	EQUIPMENT	133,000	-	-	-	-	-	-	-	-	-	-
4222-5103	VEHICLES	-	-	-	-	-	-	-	-	-	-	-
	Total Personnel	\$ 1,184,644	\$ 1,301,710	\$ 1,365,542	\$ 1,433,819	\$ 1,505,511	\$ 1,580,788	\$ 1,659,830	\$ 1,742,822	\$ 1,829,964	\$ 1,921,460	\$ 2,017,534
	Total Operating	\$ 2,785,274	\$ 3,586,029	\$ 3,345,325	\$ 3,445,846	\$ 3,549,391	\$ 3,656,049	\$ 3,765,918	\$ 3,879,089	\$ 3,995,667	\$ 4,115,750	\$ 4,239,449
	Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Outlay	\$ 133,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total 4222 - Residential Refuse Collection	\$ 4,102,918	\$ 4,887,739	\$ 4,710,867	\$ 4,879,665	\$ 5,054,902	\$ 5,236,837	\$ 5,425,748	\$ 5,621,911	\$ 5,825,631	\$ 6,037,210	\$ 6,256,983
4223 - MULTIFAMILY REFUSE COLLECTION												
4223-1101	SALARIES FULL-TIME	\$ 314,754	\$ 340,251	\$ 360,949	\$ 378,996	\$ 397,946	\$ 417,843	\$ 438,735	\$ 460,672	\$ 483,706	\$ 507,891	\$ 533,286
4223-1104	SALARIES-OVERTIME	18,000	20,000	20,000	21,000	22,050	23,153	24,311	25,527	26,803	28,143	29,550
4223-1106	SALARIES-PART TIME	20,094	7,193	7,780	8,169	8,577	9,006	9,456	9,929	10,425	10,946	11,493
4223-1204	BILINGUAL PAY	45	45	45	47	49	51	54	57	60	63	66
4223-1214	HOLIDAY PAY	-	-	-	-	-	-	-	-	-	-	-
4223-1219	PERFORMANCE PAY	-	-	-	-	-	-	-	-	-	-	-
4223-1401	RETIREMENT-PERS	133,816	129,942	137,827	144,718	151,954	159,552	167,530	175,907	184,702	193,937	203,634

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4223-1406	RETIREMENT PERS-P/T	-	-	-	-	-	-	-	-	-	-	-
4223-1411	W/C INS	12,258	13,227	14,026	14,727	15,463	16,236	17,048	17,900	18,795	19,735	20,722
4223-1416	W/C INS P/T	804	288	311	327	343	360	378	397	417	438	460
4223-1431	INS/DEFER COMP	88,708	92,338	92,416	97,037	101,889	106,983	112,332	117,949	123,846	130,038	136,540
4223-1441	L/T DISAB INS	708	766	812	853	896	941	988	1,037	1,089	1,143	1,200
4223-1446	L/T DISAB P/T	45	16	18	19	20	21	22	23	24	25	26
4223-1461	MEDICARE	4,565	4,935	5,235	5,497	5,772	6,061	6,364	6,682	7,016	7,367	7,735
4223-1466	MEDICARE-P/T	291	104	113	119	125	131	138	145	152	160	168
4223-1471	AUTO ALLOWANCE	210	210	210	221	232	244	256	269	282	296	311
4223-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-	-	-	-	-	-	-	-	-	-	-
4223-2101	PROGRAM SUPPLIES	3,500	3,500	3,500	3,605	3,713	3,824	3,939	4,057	4,179	4,304	4,433
4223-2102	TOOLS & EQUIPMENT (NON-ASSET)	-	22,000	22,000	22,660	23,340	24,040	24,761	25,504	26,269	27,057	27,869
4223-2103	POSTAGE	800	800	800	824	849	874	900	927	955	984	1,014
4223-2207	TRAINING	2,000	2,000	2,000	2,100	2,205	2,315	2,431	2,553	2,681	2,815	2,956
4223-2301	CONTRACT SERVICES	26,950	27,250	28,450	29,304	30,183	31,088	32,021	32,982	33,971	34,990	36,040
4223-2303	EQUIPMENT MAINTENANCE	-	-	-	-	-	-	-	-	-	-	-
4223-2304	ADVERTISING	700	700	700	721	743	765	788	812	836	861	887
4223-2306	UNIFORM SUPPLY	2,360	3,725	4,125	4,331	4,548	4,775	5,014	5,265	5,528	5,804	6,094
4223-2309	REFUSE DISPOSAL	311,200	365,200	377,320	388,640	400,299	412,308	424,677	437,417	450,540	464,056	477,978
4223-2601	VEHICLE RENTAL	94,260	94,162	94,162	96,987	99,897	102,894	105,981	109,160	112,435	115,808	119,282
4223-2603	CITY OVERHEAD	169,457	228,846	230,852	237,778	244,911	252,258	259,826	267,621	275,650	283,920	292,438
4223-2605	DEPARTMENT OVERHEAD	36,577	23,448	26,307	27,096	27,909	28,746	29,608	30,496	31,411	32,353	33,324
4223-2606	TECHNOLOGY FUND CHARGE	-	34,219	37,359	38,480	39,634	40,823	42,048	43,309	44,608	45,946	47,324
4223-2805	DEPRECIATION/REPLACEMENT	16,039	16,039	16,039	16,841	17,683	18,567	19,495	20,470	21,494	22,569	23,697
4223-5101	EQUIPMENT	22,000	-	-	-	-	-	-	-	-	-	-
4223-5103	VEHICLES	-	-	-	-	-	-	-	-	-	-	-
	Total Personnel	\$ 594,298	\$ 609,315	\$ 639,742	\$ 671,730	\$ 705,316	\$ 740,582	\$ 777,612	\$ 816,494	\$ 857,317	\$ 900,182	\$ 945,191
	Total Operating	\$ 663,843	\$ 821,889	\$ 843,614	\$ 869,367	\$ 895,914	\$ 923,277	\$ 951,489	\$ 980,573	\$ 1,010,557	\$ 1,041,467	\$ 1,073,336
	Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Outlay	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total 4223 - Multifamily Refuse Collection	\$ 1,280,141	\$ 1,431,204	\$ 1,483,356	\$ 1,541,097	\$ 1,601,230	\$ 1,663,859	\$ 1,729,101	\$ 1,797,067	\$ 1,867,874	\$ 1,941,649	\$ 2,018,527
4224 - COMMERCIAL REFUSE COLLECTION												
4224-1101	SALARIES FULL-TIME	\$ 294,662	\$ 308,134	\$ 326,036	\$ 342,338	\$ 359,455	\$ 377,428	\$ 396,299	\$ 416,114	\$ 436,920	\$ 458,766	\$ 481,704
4224-1104	SALARIES-OVERTIME	25,000	25,000	25,000	26,250	27,563	28,941	30,388	31,907	33,502	35,177	36,936
4224-1106	SALARIES-PART TIME	62,999	24,690	26,691	28,026	29,427	30,898	32,443	34,065	35,768	37,556	39,434

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4224-1204	BILINGUAL PAY	180	180	180	189	198	208	218	229	240	252	265
4224-1214	HOLIDAY PAY	-	-	-	-	-	-	-	-	-	-	-
4224-1219	PERFORMANCE PAY	-	-	-	-	-	-	-	-	-	-	-
4224-1401	RETIREMENT-PERS	124,895	117,730	124,549	130,776	137,315	144,181	151,390	158,960	166,908	175,253	184,016
4224-1406	RETIREMENT PERS-P/T	-	1,188	1,280	1,344	1,411	1,482	1,556	1,634	1,716	1,802	1,892
4224-1411	W/C INS	10,962	11,482	12,132	12,739	13,376	14,045	14,747	15,484	16,258	17,071	17,925
4224-1416	W/C INS P/T	2,520	988	1,068	1,121	1,177	1,236	1,298	1,363	1,431	1,503	1,578
4224-1431	INS/DEFER COMP	84,115	84,173	84,252	88,465	92,888	97,532	102,409	107,529	112,905	118,550	124,478
4224-1441	L/T DISAB INS	663	694	734	771	810	851	894	939	986	1,035	1,087
4224-1446	L/T DISAB P/T	142	56	60	63	66	69	72	76	80	84	88
4224-1461	MEDICARE	4,275	4,471	4,730	4,967	5,215	5,476	5,750	6,038	6,340	6,657	6,990
4224-1466	MEDICARE-P/T	913	358	387	406	426	447	469	492	517	543	570
4224-1471	AUTO ALLOWANCE	210	210	210	221	232	244	256	269	282	296	311
4224-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-	-	-	-	-	-	-	-	-	-	-
4224-2101	PROGRAM SUPPLIES	21,700	21,700	21,700	22,351	23,022	23,713	24,424	25,157	25,912	26,689	27,490
4224-2102	TOOLS & EQUIPMENT (NON-ASSET)	-	13,000	13,000	13,390	13,792	14,206	14,632	15,071	15,523	15,989	16,469
4224-2103	POSTAGE	2,200	2,200	2,200	2,266	2,334	2,404	2,476	2,550	2,627	2,706	2,787
4224-2203	DUES AND SUBSCRIPTIONS	2,750	2,750	2,750	2,833	2,918	3,006	3,096	3,189	3,285	3,384	3,486
4224-2207	TRAINING	3,500	3,500	2,500	2,625	2,756	2,894	3,039	3,191	3,351	3,519	3,695
4224-2301	CONTRACT SERVICES	85,520	86,350	88,150	90,795	93,519	96,325	99,215	102,191	105,257	108,415	111,667
4224-2303	EQUIPMENT MAINTENANCE	8,500	8,500	8,500	8,755	9,018	9,289	9,568	9,855	10,151	10,456	10,770
4224-2304	ADVERTISING	2,000	2,000	2,000	2,060	2,122	2,186	2,252	2,320	2,390	2,462	2,536
4224-2306	UNIFORM SUPPLY	3,855	3,725	4,125	4,331	4,548	4,775	5,014	5,265	5,528	5,804	6,094
4224-2309	REFUSE DISPOSAL	802,300	963,900	992,360	1,022,131	1,052,795	1,084,379	1,116,910	1,150,417	1,184,930	1,220,478	1,257,092
4224-2401	TELEPHONE	2,000	3,840	3,840	3,955	4,074	4,196	4,322	4,452	4,586	4,724	4,866
4224-2601	VEHICLE RENTAL	162,167	162,645	162,645	167,524	172,550	177,727	183,059	188,551	194,208	200,034	206,035
4224-2603	CITY OVERHEAD	277,440	402,662	384,099	395,622	407,491	419,716	432,307	445,276	458,634	472,393	486,565
4224-2605	DEPARTMENT OVERHEAD	59,884	40,877	43,659	44,969	46,318	47,708	49,139	50,613	52,131	53,695	55,306
4224-2606	TECHNOLOGY FUND CHARGE	-	59,331	61,371	63,212	65,108	67,061	69,073	71,145	73,279	75,477	77,741
4224-2805	DEPRECIATION/REPLACEMENT	47,971	47,971	47,971	49,410	50,892	52,419	53,992	55,612	57,280	58,998	60,768
4224-5101	EQUIPMENT	13,000	-	-	-	-	-	-	-	-	-	-
4224-5103	VEHICLES	-	-	-	-	-	-	-	-	-	-	-
	Total Personnel	\$ 611,536	\$ 579,354	\$ 607,309	\$ 637,676	\$ 669,559	\$ 703,038	\$ 738,189	\$ 775,099	\$ 813,853	\$ 854,545	\$ 897,274
	Total Operating	\$ 1,433,816	\$ 1,776,980	\$ 1,792,899	\$ 1,846,819	\$ 1,902,365	\$ 1,959,585	\$ 2,018,526	\$ 2,079,243	\$ 2,141,792	\$ 2,206,225	\$ 2,272,599
	Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Outlay	\$ 60,971	\$ 47,971	\$ 47,971	\$ 49,410	\$ 50,892	\$ 52,419	\$ 53,992	\$ 55,612	\$ 57,280	\$ 58,998	\$ 60,768
	Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total 4224 - Commercial Refuse Collection	\$ 2,106,323	\$ 2,404,305	\$ 2,448,179	\$ 2,533,905	\$ 2,622,816	\$ 2,715,042	\$ 2,810,707	\$ 2,909,954	\$ 3,012,925	\$ 3,119,768	\$ 3,230,641

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	4226 - TEMPORARY BIN RENTAL											
4226-1101	SALARIES FULL-TIME	\$ 143,262	\$ 147,711	\$ 156,195	\$ 164,005	\$ 172,205	\$ 180,815	\$ 189,856	\$ 199,349	\$ 209,316	\$ 219,782	\$ 230,771
4226-1104	SALARIES-OVERTIME	18,000	20,000	20,000	21,000	22,050	23,153	24,311	25,527	26,803	28,143	29,550
4226-1106	SALARIES-PART TIME	3,839	6,884	7,446	7,818	8,209	8,619	9,050	9,503	9,978	10,477	11,001
4226-1204	BILINGUAL PAY	-	-	-	-	-	-	-	-	-	-	-
4226-1214	HOLIDAY PAY	-	-	-	-	-	-	-	-	-	-	-
4226-1219	PERFORMANCE PAY	-	-	-	-	-	-	-	-	-	-	-
4226-1401	RETIREMENT-PERS	60,686	56,404	59,635	62,617	65,748	69,035	72,487	76,111	79,917	83,913	88,109
4226-1406	RETIREMENT PERS-P/T	-	-	-	-	-	-	-	-	-	-	-
4226-1411	W/C INS	4,673	4,850	5,106	5,361	5,629	5,910	6,206	6,516	6,842	7,184	7,543
4226-1416	W/C INS P/T	38	69	74	78	82	86	90	95	100	105	110
4226-1431	INS/DEFER COMP	38,395	38,472	38,578	40,507	42,532	44,659	46,892	49,237	51,699	54,284	56,998
4226-1441	L/T DISAB INS	322	332	351	369	387	406	426	447	469	492	517
4226-1446	L/T DISAB P/T	9	15	17	18	19	20	21	22	23	24	25
4226-1461	MEDICARE	2,077	2,142	2,265	2,378	2,497	2,622	2,753	2,891	3,036	3,188	3,347
4226-1466	MEDICARE-P/T	56	100	108	113	119	125	131	138	145	152	160
4226-1471	AUTO ALLOWANCE	210	210	210	221	232	244	256	269	282	296	311
4226-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-	-	-	-	-	-	-	-	-	-	-
4226-2101	PROGRAM SUPPLIES	4,200	4,200	4,200	4,326	4,456	4,590	4,728	4,870	5,016	5,166	5,321
4226-2102	TOOLS & EQUIPMENT (NON-ASSET)	-	52,000	-	-	-	-	-	-	-	-	-
4226-2301	CONTRACT SERVICES	-	-	-	-	-	-	-	-	-	-	-
4226-2306	UNIFORM SUPPLY	1,695	2,235	2,475	2,599	2,729	2,865	3,008	3,158	3,316	3,482	3,656
4226-2309	REFUSE DISPOSAL	268,660	285,810	293,050	301,842	310,897	320,224	329,831	339,726	349,918	360,416	371,228
4226-2310	BANK SERVICE FEES	15,000	15,000	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,001
4226-2601	VEHICLE RENTAL	81,352	64,620	64,620	66,559	68,556	70,613	72,731	74,913	77,160	79,475	81,859
4226-2603	CITY OVERHEAD	118,622	157,531	151,846	156,401	161,093	165,926	170,904	176,031	181,312	186,751	192,354
4226-2605	DEPARTMENT OVERHEAD	25,604	16,182	17,451	17,975	18,514	19,069	19,641	20,230	20,837	21,462	22,106
4226-2606	TECHNOLOGY FUND CHARGE	-	24,091	25,200	25,956	26,735	27,537	28,363	29,214	30,090	30,993	31,923
4227-2705	BAD DEBT EXPENSE	-	-	-	-	-	-	-	-	-	-	-
4226-2805	DEPRECIATION/REPLACEMENT	101,912	101,912	101,912	104,969	108,118	111,362	114,703	118,144	121,688	125,339	129,099
4226-5101	EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-
4226-5103	VEHICLES	-	-	-	-	-	-	-	-	-	-	-
	Total Personnel	\$ 271,567	\$ 277,189	\$ 289,985	\$ 304,485	\$ 319,709	\$ 335,694	\$ 352,479	\$ 370,105	\$ 388,610	\$ 408,040	\$ 428,442
	Total Operating	\$ 617,045	\$ 723,581	\$ 675,754	\$ 696,077	\$ 717,012	\$ 738,577	\$ 760,792	\$ 783,675	\$ 807,248	\$ 831,532	\$ 856,547
	Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
	Total 4226 - Temporary Bin Rental	\$ 888,612	\$ 1,000,770	\$ 965,739	\$ 1,000,562	\$ 1,036,721	\$ 1,074,271	\$ 1,113,271	\$ 1,153,780	\$ 1,195,858	\$ 1,239,572	\$ 1,284,989
	4229 - USED OIL RECYCLING GRANTS											
4229-1101	SALARIES FULL-TIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4229-1104	SALARIES-OVERTIME	-	-	-	-	-	-	-	-	-	-	-
4229-1106	SALARIES-PART TIME	-	-	-	-	-	-	-	-	-	-	-
4229-1401	RETIREMENT-PERS	-	-	-	-	-	-	-	-	-	-	-
4229-1406	RETIREMENT PERS-P/T	-	-	-	-	-	-	-	-	-	-	-
4229-1411	W/C INS	-	-	-	-	-	-	-	-	-	-	-
4229-1416	W/C INS P/T	-	-	-	-	-	-	-	-	-	-	-
4229-1431	INS/DEFER COMP	-	-	-	-	-	-	-	-	-	-	-
4229-1441	L/T DISAB INS	-	-	-	-	-	-	-	-	-	-	-
4229-1446	L/T DISAB P/T	-	-	-	-	-	-	-	-	-	-	-
4229-1461	MEDICARE	-	-	-	-	-	-	-	-	-	-	-
4229-1466	MEDICARE-P/T	-	-	-	-	-	-	-	-	-	-	-
4229-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-	-	-	-	-	-	-	-	-	-	-
4229-2101	PROGRAM SUPPLIES	3,000	2,000	2,000	2,060	2,122	2,186	2,252	2,320	2,390	2,462	2,536
4229-2301	CONTRACT SERVICES	1,000	1,000	1,000	1,050	1,103	1,158	1,216	1,277	1,341	1,408	1,478
4229-2304	ADVERTISING	-	-	-	-	-	-	-	-	-	-	-
4229-5101	EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-
4229-5103	VEHICLES	-	-	-	-	-	-	-	-	-	-	-
	Total Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Operating	\$ 4,000	\$ 3,000	\$ 3,000	\$ 3,110	\$ 3,225	\$ 3,344	\$ 3,468	\$ 3,597	\$ 3,731	\$ 3,870	\$ 4,014
	Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total 4229 - Used Oil Recycling Grants	\$ 4,000	\$ 3,000	\$ 3,000	\$ 3,110	\$ 3,225	\$ 3,344	\$ 3,468	\$ 3,597	\$ 3,731	\$ 3,870	\$ 4,014
	GROWTH ASSUMPTIONS - EXPENSES											
	4221 - STREET SWEEPING											
4221-1101	SALARIES FULL-TIME	-3.0%	3.7%	4.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1104	SALARIES-OVERTIME	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1106	SALARIES-PART TIME	11.2%	14.5%	7.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1214	HOLIDAY PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1401	RETIREMENT-PERS	-105.4%	-6.5%	4.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4221-1404	OPEB	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1406	RETIREMENT PERS-P/T	-100.0%	NA	7.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1411	W/C INS	3.9%	3.8%	4.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1416	W/C INS P/T	11.2%	13.8%	8.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1431	INS/DEFER COMP	11.2%	0.7%	1.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1441	L/T DISAB INS	-37.7%	4.2%	4.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1446	L/T DISAB P/T	500.0%	16.7%	14.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1461	MEDICARE	-22.6%	3.6%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1466	MEDICARE-P/T	8.3%	15.4%	8.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1471	AUTO ALLOWANCE	-0.5%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-2111	FUEL - CNG	-22.0%	73.3%	1.9%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-2301	CONTRACT SERVICES	0.0%	14.4%	12.2%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-2309	REFUSE DISPOSAL	23.4%	18.1%	2.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-2601	VEHICLE RENTAL	0.0%	-67.6%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-2603	CITY OVERHEAD	-1.6%	38.5%	9.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-2605	DEPARTMENT OVERHEAD	21.5%	-34.5%	20.1%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-2606	TECHNOLOGY FUND CHARGE	-100.0%	NA	17.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-2705	BAD DEBT EXPENSE	-100.0%	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-2805	DEPRECIATION/REPLACEMENT	-19.5%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-2899	XFRS TO OTHER FUNDS	NA	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4221-5101	EQUIPMENT	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4221-5103	VEHICLES	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222 - RESIDENTIAL REFUSE COLLECTION												
4222-1101	SALARIES FULL-TIME	16.6%	12.8%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1104	SALARIES-OVERTIME	-71.8%	60.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1106	SALARIES-PART TIME	15.9%	25.0%	5.6%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1204	BILINGUAL PAY	-0.3%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1214	HOLIDAY PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1219	PERFORMANCE PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1401	RETIREMENT-PERS	32.3%	0.1%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1406	RETIREMENT PERS-P/T	43.2%	-39.9%	3.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1411	W/C INS	3.9%	12.0%	5.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1416	W/C INS P/T	-39.1%	24.2%	5.9%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1431	INS/DEFER COMP	61.5%	7.5%	0.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1441	L/T DISAB INS	-26.3%	12.8%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1446	L/T DISAB P/T	5.0%	28.6%	3.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1461	MEDICARE	-6.7%	12.8%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1466	MEDICARE-P/T	11.4%	24.8%	5.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4222-1471	AUTO ALLOWANCE	-66.8%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-2101	PROGRAM SUPPLIES	18.0%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2102	TOOLS & EQUIPMENT (NON-ASSET)	NA	NA	-31.3%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2103	POSTAGE	129.3%	-10.5%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2201	MEETINGS AND TRAVEL	NA	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2203	DUES AND SUBSCRIPTIONS	15.5%	4.6%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2207	TRAINING	NA	4.6%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-2301	CONTRACT SERVICES	12.4%	-2.5%	1.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2303	EQUIPMENT MAINTENANCE	-100.0%	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2304	ADVERTISING	824.1%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2306	UNIFORM SUPPLY	-14.9%	-6.4%	10.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-2309	REFUSE DISPOSAL	12.3%	24.9%	3.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2310	BANK SERVICE FEES	-19.9%	-100.0%	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2401	TELEPHONE	-9.7%	28.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2601	VEHICLE RENTAL	0.0%	40.2%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2603	CITY OVERHEAD	-7.2%	37.5%	-21.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2605	DEPARTMENT OVERHEAD	14.6%	-34.8%	-9.7%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2606	TECHNOLOGY FUND CHARGE	116.1%	18.0%	-14.4%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2705	BAD DEBT EXPENSE	-100.0%	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2805	DEPRECIATION/REPLACEMENT	-0.3%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-2899	XFRS TO OTHER FUNDS	NA	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4222-5101	EQUIPMENT	12.8%	-100.0%	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4222-5103	VEHICLES	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223 - MULTIFAMILY REFUSE COLLECTION												
4223-1101	SALARIES FULL-TIME	14.4%	8.1%	6.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1104	SALARIES-OVERTIME	-62.6%	11.1%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1106	SALARIES-PART TIME	91.7%	-64.2%	8.2%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1204	BILINGUAL PAY	0.0%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1214	HOLIDAY PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1219	PERFORMANCE PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1401	RETIREMENT-PERS	27.8%	-2.9%	6.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1406	RETIREMENT PERS-P/T	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1411	W/C INS	-0.8%	7.9%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1416	W/C INS P/T	86.1%	-64.2%	8.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1431	INS/DEFER COMP	44.6%	4.1%	0.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1441	L/T DISAB INS	-28.1%	8.2%	6.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1446	L/T DISAB P/T	125.0%	-64.4%	12.5%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1461	MEDICARE	-9.2%	8.1%	6.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4223-1466	MEDICARE-P/T	85.4%	-64.3%	8.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1471	AUTO ALLOWANCE	-0.5%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-2101	PROGRAM SUPPLIES	NA	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2102	TOOLS & EQUIPMENT (NON-ASSET)	NA	NA	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2103	POSTAGE	19.8%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2207	TRAINING	NA	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-2301	CONTRACT SERVICES	81.8%	1.1%	4.4%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2303	EQUIPMENT MAINTENANCE	NA	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2304	ADVERTISING	NA	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2306	UNIFORM SUPPLY	6.2%	57.8%	10.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-2309	REFUSE DISPOSAL	21.5%	17.4%	3.3%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2601	VEHICLE RENTAL	0.0%	-0.1%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2603	CITY OVERHEAD	4.1%	35.0%	0.9%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2605	DEPARTMENT OVERHEAD	28.5%	-35.9%	12.2%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2606	TECHNOLOGY FUND CHARGE	-100.0%	NA	9.2%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4223-2805	DEPRECIATION/REPLACEMENT	56.1%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4223-5101	EQUIPMENT	2.4%	-100.0%	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224 - COMMERCIAL REFUSE COLLECTION												
4224-1101	SALARIES FULL-TIME	-12.3%	4.6%	5.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1104	SALARIES-OVERTIME	-38.8%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1106	SALARIES-PART TIME	85.9%	-60.8%	8.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1204	BILINGUAL PAY	0.0%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1214	HOLIDAY PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1219	PERFORMANCE PAY	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1401	RETIREMENT-PERS	-1.6%	-5.7%	5.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1406	RETIREMENT PERS-P/T	-100.0%	NA	7.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1411	W/C INS	-21.9%	4.7%	5.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1416	W/C INS P/T	80.9%	-60.8%	8.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1431	INS/DEFER COMP	-2.1%	0.1%	0.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1441	L/T DISAB INS	-45.2%	4.7%	5.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1446	L/T DISAB P/T	129.0%	-60.6%	7.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1461	MEDICARE	-24.2%	4.6%	5.8%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1466	MEDICARE-P/T	80.8%	-60.8%	8.1%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1471	AUTO ALLOWANCE	-0.5%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-2101	PROGRAM SUPPLIES	100.4%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2102	TOOLS & EQUIPMENT (NON-ASSET)	NA	NA	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2103	POSTAGE	40.8%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4224-2203	DUES AND SUBSCRIPTIONS	NA	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2207	TRAINING	NA	0.0%	-28.6%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-2301	CONTRACT SERVICES	4.3%	1.0%	2.1%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2303	EQUIPMENT MAINTENANCE	-9.1%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2304	ADVERTISING	NA	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2306	UNIFORM SUPPLY	2.7%	-3.4%	10.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-2309	REFUSE DISPOSAL	24.7%	20.1%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2401	TELEPHONE	-39.8%	92.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2601	VEHICLE RENTAL	0.0%	0.3%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2603	CITY OVERHEAD	-4.7%	45.1%	-4.6%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2605	DEPARTMENT OVERHEAD	17.6%	-31.7%	6.8%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2606	TECHNOLOGY FUND CHARGE	-100.0%	NA	3.4%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-2805	DEPRECIATION/REPLACEMENT	38.8%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4224-5101	EQUIPMENT	-99.0%	-100.0%	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4224-5103	VEHICLES	NA	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226 - TEMPORARY BIN RENTAL												
4226-1101	SALARIES FULL-TIME	-27.4%	3.1%	5.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1104	SALARIES-OVERTIME	-53.3%	11.1%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1106	SALARIES-PART TIME	51.2%	79.3%	8.2%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1204	BILINGUAL PAY	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1214	HOLIDAY PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1219	PERFORMANCE PAY	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1401	RETIREMENT-PERS	-18.3%	-7.1%	5.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1406	RETIREMENT PERS-P/T	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1411	W/C INS	-43.2%	3.8%	5.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1416	W/C INS P/T	46.2%	81.6%	7.2%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1431	INS/DEFER COMP	-9.2%	0.2%	0.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1441	L/T DISAB INS	-53.4%	3.1%	5.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1446	L/T DISAB P/T	350.0%	66.7%	13.3%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1461	MEDICARE	-41.9%	3.1%	5.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1466	MEDICARE-P/T	51.4%	78.6%	8.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1471	AUTO ALLOWANCE	-0.5%	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-2101	PROGRAM SUPPLIES	66.3%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-2102	TOOLS & EQUIPMENT (NON-ASSET)	NA	NA	-100.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-2301	CONTRACT SERVICES	-100.0%	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-2306	UNIFORM SUPPLY	-99.3%	31.9%	10.7%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-2309	REFUSE DISPOSAL	1501.8%	6.4%	2.5%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-2310	BANK SERVICE FEES	-81.6%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

APPENDIX - D

CITY OF CLAREMONT, CA

SANITATION SYSTEM

REVENUES AND EXPENSES

Acct	Description	Budget	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036
4226-2601	VEHICLE RENTAL	-33.5%	-20.6%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-2603	CITY OVERHEAD	454.6%	32.8%	-3.6%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-2605	DEPARTMENT OVERHEAD	99.0%	-36.8%	7.8%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-2606	TECHNOLOGY FUND CHARGE	-100.0%	NA	4.6%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4227-2705	BAD DEBT EXPENSE	NA	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-2805	DEPRECIATION/REPLACEMENT	-17.9%	0.0%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4226-5101	EQUIPMENT	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4226-5103	VEHICLES	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229 - USED OIL RECYCLING GRANTS												
4229-1101	SALARIES FULL-TIME	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1104	SALARIES-OVERTIME	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1106	SALARIES-PART TIME	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1401	RETIREMENT-PERS	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1406	RETIREMENT PERS-P/T	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1411	W/C INS	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1416	W/C INS P/T	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1431	INS/DEFER COMP	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1441	L/T DISAB INS	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1446	L/T DISAB P/T	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1461	MEDICARE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1466	MEDICARE-P/T	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-1498	CHANGE IN EMPLOYEE BENEFITS PAYABLE	-100.0%	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-2101	PROGRAM SUPPLIES	NA	-33.3%	0.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4229-2301	CONTRACT SERVICES	NA	0.0%	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-2304	ADVERTISING	NA	NA	NA	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
4229-5101	EQUIPMENT	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
4229-5103	VEHICLES	NA	NA	NA	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%

City of Claremont, CA

Comprehensive Sanitation Rate Study

Appendix E	10-Year Financial Projections
-------------------	-------------------------------

APPENDIX - E

CITY OF CLAREMONT, CA

SANITATION SYSTEM

PROJECTED OPERATING RESULTS

Line	Description	Proposed 2027	Fiscal Year Ending June 30				Fiscal Year Ending June 30				
			2028	2029	2030	2031	2032	2033	2034	2035	2036
REVENUES											
Operating Revenues											
1	Street Sweeping Service	\$ 612,670	\$ 673,937	\$ 741,331	\$ 800,637	\$ 864,688	\$ 920,893	\$ 976,147	\$ 1,034,716	\$ 1,055,410	\$ 1,076,518
2	Recycling Service	4,065,899	4,472,489	4,919,738	5,313,317	5,738,382	6,111,377	6,478,060	6,866,744	7,004,079	7,144,161
3	Multi-Family Service	1,186,500	1,305,150	1,435,665	1,550,518	1,674,559	1,783,405	1,890,409	2,003,834	2,043,911	2,084,789
4	Commercial Service	1,952,790	2,148,069	2,362,876	2,551,906	2,756,058	2,935,202	3,111,314	3,297,993	3,363,952	3,431,231
5	Special Bins Service	1,155,000	1,270,500	1,397,550	1,509,354	1,630,102	1,736,059	1,840,223	1,950,636	1,989,649	2,029,442
6	Recycling Service	13,125	14,438	15,882	17,153	18,525	19,729	20,912	22,166	22,609	23,062
7	Sales Other Service	14,700	16,170	17,787	19,210	20,747	22,096	23,422	24,827	25,324	25,830
8	County Collection Service	94,500	103,950	114,345	123,493	133,372	142,041	150,563	159,597	162,789	166,045
Other Operating Revenues											
9	Other Revenues	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000
10	Grants	-	-	-	-	-	-	-	-	-	-
11	Miscellaneous Revenues	-	-	-	-	-	-	-	-	-	-
Other Non-Operating Revenues											
12	Interest	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
13	Total Revenues	\$ 9,198,184	\$ 10,107,703	\$ 11,108,174	\$ 11,988,588	\$ 12,939,433	\$ 13,773,802	\$ 14,594,050	\$ 15,463,513	\$ 15,770,723	\$ 16,084,078
EXPENSES											
Current Expenses											
14	4221 - Street Sweeping	\$ 666,259	\$ 728,930	\$ 760,499	\$ 793,499	\$ 827,998	\$ 864,065	\$ 901,779	\$ 941,211	\$ 982,448	\$ 1,025,570
15	4222 - Residential Refuse Collection	4,887,739	4,710,867	4,879,665	5,054,902	5,236,837	5,425,748	5,621,911	5,825,631	6,037,210	6,256,983
16	4223 - Multifamily Refuse Collection	1,431,204	1,483,356	1,541,097	1,601,230	1,663,859	1,729,101	1,797,067	1,867,874	1,941,649	2,018,527
17	4224 - Commercial Refuse Collection	2,356,334	2,400,208	2,484,495	2,571,924	2,662,623	2,756,715	2,854,342	2,955,645	3,060,770	3,169,873
18	4226 - Temporary Bin Rental	1,000,770	965,739	1,000,562	1,036,721	1,074,271	1,113,271	1,153,780	1,195,858	1,239,572	1,284,989
19	4229 - Used Oil Recycling Grants	3,000	3,000	3,110	3,225	3,344	3,468	3,597	3,731	3,870	4,014
20	Total Current Expenses	\$ 10,345,306	\$ 10,292,100	\$ 10,669,428	\$ 11,061,501	\$ 11,468,932	\$ 11,892,368	\$ 12,332,476	\$ 12,789,950	\$ 13,265,519	\$ 13,759,956
21	Income Available for Debt Service	\$ (1,147,122)	\$ (184,397)	\$ 438,746	\$ 927,087	\$ 1,470,501	\$ 1,881,434	\$ 2,261,574	\$ 2,673,563	\$ 2,505,204	\$ 2,324,122
DEBT SERVICE											
22	Total Parity Indebtedness	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

APPENDIX - E

CITY OF CLAREMONT, CA

SANITATION SYSTEM

PROJECTED OPERATING RESULTS

Line	Description	Proposed 2027	Fiscal Year Ending June 30				Fiscal Year Ending June 30				
			2028	2029	2030	2031	2032	2033	2034	2035	2036
23	Total New Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24	Total Indebtedness	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25	Net Results of Operations	\$ (1,147,122)	\$ (184,397)	\$ 438,746	\$ 927,087	\$ 1,470,501	\$ 1,881,434	\$ 2,261,574	\$ 2,673,563	\$ 2,505,204	\$ 2,324,122
DEBT SERVICE COVERAGE											
Income Available for Debt Service											
26	From Operations	\$ (1,147,122)	\$ (184,397)	\$ 438,746	\$ 927,087	\$ 1,470,501	\$ 1,881,434	\$ 2,261,574	\$ 2,673,563	\$ 2,505,204	\$ 2,324,122
27	Plus: 0.00% of RSF Included Towards DSC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
28	Total Income Available for Debt Service	\$ (1,147,122)	\$ (184,397)	\$ 438,746	\$ 927,087	\$ 1,470,501	\$ 1,881,434	\$ 2,261,574	\$ 2,673,563	\$ 2,505,204	\$ 2,324,122
Debt Service Coverage - Total Indebtedness											
29	Calculated	-	-	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
30	Targeted	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
31	Required	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
32	Capital Outlay	\$ (47,971)	\$ (47,971)	\$ (49,410)	\$ (50,892)	\$ (52,419)	\$ (53,992)	\$ (55,612)	\$ (57,280)	\$ (58,998)	\$ (60,768)
33	Transfers Out	-	-	-	-	-	-	-	-	-	-
34	Transfers In	-	-	-	-	-	-	-	-	-	-
35	Net Results	\$ (1,195,093)	\$ (232,368)	\$ 389,336	\$ 876,195	\$ 1,418,082	\$ 1,827,442	\$ 2,205,962	\$ 2,616,283	\$ 2,446,206	\$ 2,263,354
RESERVE FUND BALANCE ACTIVITY											
Operating Fund - Sanitation											
36	Beginning Fund Balance	\$ 1,434,463	\$ 1,700,598	\$ 1,691,852	\$ 1,753,879	\$ 1,818,329	\$ 1,885,304	\$ 1,954,910	\$ 2,027,256	\$ 2,102,458	\$ 2,180,633
37	Deposit/(Withdrawal) from Operations	(1,195,093)	(232,368)	389,336	876,195	1,418,082	1,827,442	2,205,962	2,616,283	2,446,206	2,263,354
38	Deposit/(Withdrawal) from/(to) Capital Fund	1,461,228	223,622	(327,310)	(811,745)	(1,351,107)	(1,757,836)	(2,133,616)	(2,541,082)	(2,368,030)	(2,182,077)
39	Ending Fund Balance	\$ 1,700,598	\$ 1,691,852	\$ 1,753,879	\$ 1,818,329	\$ 1,885,304	\$ 1,954,910	\$ 2,027,256	\$ 2,102,458	\$ 2,180,633	\$ 2,261,911
40	Targeted Fund Balance	\$ 1,700,598	\$ 1,691,852	\$ 1,753,879	\$ 1,818,329	\$ 1,885,304	\$ 1,954,910	\$ 2,027,256	\$ 2,102,458	\$ 2,180,633	\$ 2,261,911
41	Variance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
42	Days Cash on Hand	60	60	60	60	60	60	60	60	60	60
43	Targeted Days Cash on Hand	60	60	60	60	60	60	60	60	60	60

APPENDIX - E

CITY OF CLAREMONT, CA

SANITATION SYSTEM

PROJECTED OPERATING RESULTS

Line	Description	Proposed 2027	Fiscal Year Ending June 30				Fiscal Year Ending June 30				
			2028	2029	2030	2031	2032	2033	2034	2035	2036
Capital Fund - Sanitation											
44	Beginning Fund Balance	\$ 4,420,373	\$ 1,644,205	\$ 1,420,583	\$ 1,458,252	\$ 289,822	\$ 894,929	\$ 1,152,765	\$ 1,086,821	\$ 301,282	\$ 444,205
45	Net Transfers In/(Out) From Operating Fund	(1,461,228)	(223,622)	327,310	811,745	1,351,107	1,757,836	2,133,616	2,541,082	2,368,030	2,182,077
46	Cash Funded Capital Projects	(1,314,940)	-	(289,641)	(1,980,175)	(746,000)	(1,500,000)	(2,199,559)	(3,326,621)	(2,225,108)	-
47	Ending Fund Balance	\$ 1,644,205	\$ 1,420,583	\$ 1,458,252	\$ 289,822	\$ 894,929	\$ 1,152,765	\$ 1,086,821	\$ 301,282	\$ 444,205	\$ 2,626,281
48	Total Fund Balance - Sewer	\$ 3,344,803	\$ 3,112,435	\$ 3,212,130	\$ 2,108,150	\$ 2,780,233	\$ 3,107,675	\$ 3,114,078	\$ 2,403,740	\$ 2,624,838	\$ 4,888,192
49	Total Days Cash on Hand	118	110	110	70	88	95	92	69	72	130

City of Claremont, CA

Comprehensive Sanitation Rate Study

Appendix F	Proposed Monthly Sanitation Rates for FY 2027/28 – FY 2030/31
-------------------	--

APPENDIX - F
CITY OF CLAREMONT, CA
SANITATION SYSTEM
PROPOSED MONTHLY SANITATION FEES

Line	Description	Unit	Current Fees	Projected for Fiscal Year Ending June 30				
				2027	2028	2029	2030	2031
	Residential Sanitation Fees							
	35-gal							
1	Curbside	Per month	\$ 29.56	\$ 32.52	\$ 35.77	\$ 39.35	\$ 42.50	\$ 45.90
2	Curbside with discount**	Per month	\$ 23.67	\$ 26.04	\$ 28.64	\$ 31.50	\$ 34.02	\$ 36.74
3	Off Street	Per month	\$ 61.58	\$ 67.74	\$ 74.51	\$ 81.96	\$ 88.52	\$ 95.60
4	Off Street with discount**	Per month	\$ 55.67	\$ 61.24	\$ 67.36	\$ 74.10	\$ 80.03	\$ 86.43
5	Off Street with discount & disability**	Per month	\$ 28.17	\$ 30.99	\$ 34.09	\$ 37.50	\$ 40.50	\$ 43.74
	64-gal							
6	Curbside	Per month	\$ 35.32	\$ 38.85	\$ 42.74	\$ 47.01	\$ 50.77	\$ 54.83
7	Curbside with discount**	Per month	\$ 28.26	\$ 31.09	\$ 34.20	\$ 37.62	\$ 40.63	\$ 43.88
8	Off Street	Per month	\$ 67.35	\$ 74.09	\$ 81.50	\$ 89.65	\$ 96.82	\$ 104.57
9	Off Street with discount**	Per month	\$ 60.28	\$ 66.31	\$ 72.94	\$ 80.23	\$ 86.65	\$ 93.58
10	Off Street with discount & disability**	Per month	\$ 32.78	\$ 36.06	\$ 39.67	\$ 43.64	\$ 47.13	\$ 50.90
	96-gal							
11	Curbside	Per month	\$ 45.06	\$ 49.57	\$ 54.53	\$ 59.98	\$ 64.78	\$ 69.96
12	Curbside with discount**	Per month	\$ 36.05	\$ 39.66	\$ 43.63	\$ 47.99	\$ 51.83	\$ 55.98
13	Off Street	Per month	\$ 77.08	\$ 84.79	\$ 93.27	\$ 102.60	\$ 110.81	\$ 119.67
14	Off Street with discount**	Per month	\$ 68.07	\$ 74.88	\$ 82.37	\$ 90.61	\$ 97.86	\$ 105.69
15	Off Street with discount & disability**	Per month	\$ 40.57	\$ 44.63	\$ 49.09	\$ 54.00	\$ 58.32	\$ 62.99
	2-96 gal							
16	Curbside	Per month	\$ 65.39	\$ 71.93	\$ 79.12	\$ 87.03	\$ 93.99	\$ 101.51
17	Curbside with discount**	Per month	\$ 52.31	\$ 57.54	\$ 63.29	\$ 69.62	\$ 75.19	\$ 81.21
18	Off Street	Per month	\$ 97.41	\$ 107.15	\$ 117.87	\$ 129.66	\$ 140.03	\$ 151.23
	3-96 gal							
19	Curbside*	Per month	\$ 86.59	\$ 95.25	\$ 104.78	\$ 115.26	\$ 124.48	\$ 134.44
	4-96 gal							
20	Curbside*	Per month	\$ 107.78	\$ 118.56	\$ 130.42	\$ 143.46	\$ 154.94	\$ 167.34

*An additional \$23.32 per month charge for each extra refuse container over two containers in FY 2027.

**20% discount on refuse and sewer charges based on container size.

APPENDIX - F
CITY OF CLAREMONT, CA
SANITATION SYSTEM
PROPOSED MONTHLY SANITATION FEES

Line	Description	Unit	Current Fees	Projected for Fiscal Year Ending June 30				
				2027	2028	2029	2030	2031
	Valet/Off Street Service							
21	3 Containers	Per month	\$ 32.02	\$ 35.22	\$ 38.74	\$ 42.61	\$ 46.02	\$ 49.70
22	Additional Containers	Each/per month	\$ 4.52	\$ 4.97	\$ 5.47	\$ 6.02	\$ 6.50	\$ 7.02
23	Discount & Disability - 3 containers	Each/per month	\$ 4.52	\$ 4.97	\$ 5.47	\$ 6.02	\$ 6.50	\$ 7.02
24	Discount & Disability - additional containers	Each/per month	\$ 4.52	\$ 4.97	\$ 5.47	\$ 6.02	\$ 6.50	\$ 7.02
	Residential Unscheduled Service / Special Pickup							
25	3 Containers		\$ 30.38	\$ 33.42	\$ 36.76	\$ 40.44	\$ 43.68	\$ 47.17
26	Additional Containers	Each	\$ 15.17	\$ 16.69	\$ 18.36	\$ 20.20	\$ 21.82	\$ 23.57
27	Customer Request - Change Out/ Service Charge	Each service	\$ 15.17	\$ 16.69	\$ 18.36	\$ 20.20	\$ 21.82	\$ 23.57
	Temporary Automated Refuse Containers							
28	Monthly Fee		\$ 27.36	\$ 30.10	\$ 33.11	\$ 36.42	\$ 39.33	\$ 42.48
29	One-Time Fee		\$ 15.17	\$ 16.69	\$ 18.36	\$ 20.20	\$ 21.82	\$ 23.57
	Steam Clean Automated Container							
30	Per container		\$ 30.38	\$ 33.42	\$ 36.76	\$ 40.44	\$ 43.68	\$ 47.17
31	To pick up & return container after cleaning		\$ 15.17	\$ 16.69	\$ 18.36	\$ 20.20	\$ 21.82	\$ 23.57
	Additional Organics & Recycling Containers							
32	Additional Green Waste / Organics Container	Each/per month	\$ 6.16	\$ 6.78	\$ 7.46	\$ 8.21	\$ 8.87	\$ 9.58
33	Additional Recycle Container	Each/per month	\$ 6.16	\$ 6.78	\$ 7.46	\$ 8.21	\$ 8.87	\$ 9.58
34	Organics Countertop Pail	Each/per month	\$ 5.61	\$ 6.17	\$ 6.79	\$ 7.47	\$ 8.07	\$ 8.72
	Multiple Family Complex							
	Refuse Service							
35	Automated Containers	Per unit/per month	\$ 27.50	\$ 30.25	\$ 33.28	\$ 36.61	\$ 39.54	\$ 42.70
36	Bin	Per unit/per month	\$ 27.50	\$ 30.25	\$ 33.28	\$ 36.61	\$ 39.54	\$ 42.70
	Off Street Service							
37	3 Containers	Per month	\$ 32.02	\$ 35.22	\$ 38.74	\$ 42.61	\$ 46.02	\$ 49.70
38	Additional Containers	Per month	\$ 4.52	\$ 4.97	\$ 5.47	\$ 6.02	\$ 6.50	\$ 7.02
39	Bin	Per month	\$ 19.81	\$ 21.79	\$ 23.97	\$ 26.37	\$ 28.48	\$ 30.76
	Multi-family Unscheduled Service/Special Pickup							
40	Bin	Per service	\$ 37.99	\$ 41.79	\$ 45.97	\$ 50.57	\$ 54.62	\$ 58.99
41	Bin on Saturday	Per service	\$ 45.61	\$ 50.17	\$ 55.19	\$ 60.71	\$ 65.57	\$ 70.82
42	Automated Container	Per service	\$ 30.38	\$ 33.42	\$ 36.76	\$ 40.44	\$ 43.68	\$ 47.17

APPENDIX - F
CITY OF CLAREMONT, CA
SANITATION SYSTEM
PROPOSED MONTHLY SANITATION FEES

Line	Description	Unit	Current Fees	Projected for Fiscal Year Ending June 30				
				2027	2028	2029	2030	2031
	Steam Clean Bins							
43	Bin	Per bin/per service	\$ 174.44	\$ 191.88	\$ 211.07	\$ 232.18	\$ 250.75	\$ 270.81
	Addl Green Waste / Organics & Recycling Containers							
44	Addl Green Waste / Organics Container	Each/per month	\$ 6.16	\$ 6.78	\$ 7.46	\$ 8.21	\$ 8.87	\$ 9.58
45	Addl Recycle Container	Each/per month	\$ 6.16	\$ 6.78	\$ 7.46	\$ 8.21	\$ 8.87	\$ 9.58
	Commercial Sanitation Fees							
	1 Bin							
46	Pickup - 1x	Per month	\$ 182.32	\$ 200.55	\$ 220.61	\$ 242.67	\$ 262.08	\$ 283.05
47	Pickup - 2x	Per month	\$ 363.05	\$ 399.36	\$ 439.30	\$ 483.23	\$ 521.89	\$ 563.64
48	Pickup - 3x	Per month	\$ 546.20	\$ 600.82	\$ 660.90	\$ 726.99	\$ 785.15	\$ 847.96
49	Pickup - 4x	Per month	\$ 726.95	\$ 799.65	\$ 879.62	\$ 967.58	\$ 1,044.99	\$ 1,128.59
50	Pickup - 5x	Per month	\$ 907.70	\$ 998.47	\$ 1,098.32	\$ 1,208.15	\$ 1,304.80	\$ 1,409.18
51	Pickup - 6x	Per month	\$ 1,125.05	\$ 1,237.56	\$ 1,361.32	\$ 1,497.45	\$ 1,617.25	\$ 1,746.63
	2 Bins							
52	Pickup - 1x	Per month	\$ 364.68	\$ 401.15	\$ 441.27	\$ 485.40	\$ 524.23	\$ 566.17
53	Pickup - 2x	Per month	\$ 726.11	\$ 798.72	\$ 878.59	\$ 966.45	\$ 1,043.77	\$ 1,127.27
54	Pickup - 3x	Per month	\$ 1,092.49	\$ 1,201.74	\$ 1,321.91	\$ 1,454.10	\$ 1,570.43	\$ 1,696.06
55	Pickup - 4x	Per month	\$ 1,453.95	\$ 1,599.35	\$ 1,759.29	\$ 1,935.22	\$ 2,090.04	\$ 2,257.24
56	Pickup - 5x	Per month	\$ 1,815.43	\$ 1,996.97	\$ 2,196.67	\$ 2,416.34	\$ 2,609.65	\$ 2,818.42
57	Pickup - 6x	Per month	\$ 2,250.17	\$ 2,475.19	\$ 2,722.71	\$ 2,994.98	\$ 3,234.58	\$ 3,493.35
	3 Bins							
58	Pickup - 1x	Per month	\$ 547.01	\$ 601.71	\$ 661.88	\$ 728.07	\$ 786.32	\$ 849.23
59	Pickup - 2x	Per month	\$ 1,089.20	\$ 1,198.12	\$ 1,317.93	\$ 1,449.72	\$ 1,565.70	\$ 1,690.96
60	Pickup - 3x	Per month	\$ 1,638.75	\$ 1,802.63	\$ 1,982.89	\$ 2,181.18	\$ 2,355.67	\$ 2,544.12
61	Pickup - 4x	Per month	\$ 2,180.95	\$ 2,399.05	\$ 2,638.96	\$ 2,902.86	\$ 3,135.09	\$ 3,385.90
62	Pickup - 5x	Per month	\$ 2,723.16	\$ 2,995.48	\$ 3,295.03	\$ 3,624.53	\$ 3,914.49	\$ 4,227.65
63	Pickup - 6x	Per month	\$ 3,375.27	\$ 3,712.80	\$ 4,084.08	\$ 4,492.49	\$ 4,851.89	\$ 5,240.04

APPENDIX - F
CITY OF CLAREMONT, CA
SANITATION SYSTEM
PROPOSED MONTHLY SANITATION FEES

Line	Description	Unit	Current Fees	Projected for Fiscal Year Ending June 30				
				2027	2028	2029	2030	2031
	4 Bins							
64	Pickup - 1x	Per month	\$ 729.37	\$ 802.31	\$ 882.54	\$ 970.79	\$ 1,048.45	\$ 1,132.33
65	Pickup - 2x	Per month	\$ 1,452.25	\$ 1,597.48	\$ 1,757.23	\$ 1,932.95	\$ 2,087.59	\$ 2,254.60
66	Pickup - 3x	Per month	\$ 2,184.99	\$ 2,403.49	\$ 2,643.84	\$ 2,908.22	\$ 3,140.88	\$ 3,392.15
67	Pickup - 4x	Per month	\$ 2,907.93	\$ 3,198.72	\$ 3,518.59	\$ 3,870.45	\$ 4,180.09	\$ 4,514.50
68	Pickup - 5x	Per month	\$ 3,630.91	\$ 3,994.00	\$ 4,393.40	\$ 4,832.74	\$ 5,219.36	\$ 5,636.91
69	Pickup - 6x	Per month	\$ 4,500.38	\$ 4,950.42	\$ 5,445.46	\$ 5,990.01	\$ 6,469.21	\$ 6,986.75
	5 Bins							
70	Pickup - 1x	Per month	\$ 911.73	\$ 1,002.90	\$ 1,103.19	\$ 1,213.51	\$ 1,310.59	\$ 1,415.44
71	Pickup - 2x	Per month	\$ 1,815.32	\$ 1,996.85	\$ 2,196.54	\$ 2,416.19	\$ 2,609.49	\$ 2,818.25
72	Pickup - 3x	Per month	\$ 2,731.25	\$ 3,004.38	\$ 3,304.82	\$ 3,635.30	\$ 3,926.12	\$ 4,240.21
73	Pickup - 4x	Per month	\$ 3,634.92	\$ 3,998.41	\$ 4,398.25	\$ 4,838.08	\$ 5,225.13	\$ 5,643.14
74	Pickup - 5x	Per month	\$ 4,538.63	\$ 4,992.49	\$ 5,491.74	\$ 6,040.91	\$ 6,524.18	\$ 7,046.11
75	Pickup - 6x	Per month	\$ 5,625.47	\$ 6,188.02	\$ 6,806.82	\$ 7,487.50	\$ 8,086.50	\$ 8,733.42
	6 Bins							
76	Pickup - 1x	Per month	\$ 1,094.06	\$ 1,203.47	\$ 1,323.82	\$ 1,456.20	\$ 1,572.70	\$ 1,698.52
77	Pickup - 2x	Per month	\$ 2,178.39	\$ 2,396.23	\$ 2,635.85	\$ 2,899.44	\$ 3,131.40	\$ 3,381.91
78	Pickup - 3x	Per month	\$ 3,277.51	\$ 3,605.26	\$ 3,965.79	\$ 4,362.37	\$ 4,711.36	\$ 5,088.27
79	Pickup - 4x	Per month	\$ 4,361.90	\$ 4,798.09	\$ 5,277.90	\$ 5,805.69	\$ 6,270.15	\$ 6,771.76
80	Pickup - 5x	Per month	\$ 5,446.37	\$ 5,991.01	\$ 6,590.11	\$ 7,249.12	\$ 7,829.05	\$ 8,455.37
81	Pickup - 6x	Per month	\$ 6,750.57	\$ 7,425.63	\$ 8,168.19	\$ 8,985.01	\$ 9,703.81	\$ 10,480.11
	7 Bins							
82	Pickup - 1x	Per month	\$ 1,276.42	\$ 1,404.06	\$ 1,544.47	\$ 1,698.92	\$ 1,834.83	\$ 1,981.62
83	Pickup - 2x	Per month	\$ 2,541.47	\$ 2,795.62	\$ 3,075.18	\$ 3,382.70	\$ 3,653.32	\$ 3,945.59
84	Pickup - 3x	Per month	\$ 3,823.75	\$ 4,206.13	\$ 4,626.74	\$ 5,089.41	\$ 5,496.56	\$ 5,936.28
85	Pickup - 4x	Per month	\$ 5,088.90	\$ 5,597.79	\$ 6,157.57	\$ 6,773.33	\$ 7,315.20	\$ 7,900.42
86	Pickup - 5x	Per month	\$ 6,354.10	\$ 6,989.51	\$ 7,688.46	\$ 8,457.31	\$ 9,133.89	\$ 9,864.60
87	Pickup - 6x	Per month	\$ 7,875.67	\$ 8,663.24	\$ 9,529.56	\$ 10,482.52	\$ 11,321.12	\$ 12,226.81
88	Monthly Charge Per Refuse Container	Per month	\$ 35.09	\$ 38.60	\$ 42.46	\$ 46.71	\$ 50.45	\$ 54.49
89	Minimum charge per business for shared commercial bins	Per month	\$ 12.75	\$ 14.03	\$ 15.43	\$ 16.97	\$ 18.33	\$ 19.80
90	Off Street Service - Bin	Per bin/per service	\$ 19.82	\$ 21.80	\$ 23.98	\$ 26.38	\$ 28.49	\$ 30.77

APPENDIX - F
CITY OF CLAREMONT, CA
SANITATION SYSTEM
PROPOSED MONTHLY SANITATION FEES

Line	Description	Unit	Current Fees	Projected for Fiscal Year Ending June 30				
				2027	2028	2029	2030	2031
	Commercial Unscheduled Service/ Special Pickup							
91	Bin	Per bin/per service	\$ 37.99	\$ 41.79	\$ 45.97	\$ 50.57	\$ 54.62	\$ 58.99
92	Bin on Saturday	Per bin/per service	\$ 45.61	\$ 50.17	\$ 55.19	\$ 60.71	\$ 65.57	\$ 70.82
93	Automated Container	Per bin/per service	\$ 30.38	\$ 33.42	\$ 36.76	\$ 40.44	\$ 43.68	\$ 47.17
	Commercial Special Collection Service							
94	Compacting Bin	Per pick up	\$ 273.83	\$ 301.21	\$ 331.33	\$ 364.46	\$ 393.62	\$ 425.11
95	Roll-offs	Per pick up	\$ 273.83	\$ 301.21	\$ 331.33	\$ 364.46	\$ 393.62	\$ 425.11
	Temporary Rental Services							
	Bins (3 or 4 cubic yard)							
96	Flat Fee, per pickup	Per week per dump	\$ 166.54	\$ 183.19	\$ 201.51	\$ 221.66	\$ 239.39	\$ 258.54
97	Extension Fee	Per day	\$ 15.17	\$ 16.69	\$ 18.36	\$ 20.20	\$ 21.82	\$ 23.57
98	Service Fee		\$ 37.99	\$ 41.79	\$ 45.97	\$ 50.57	\$ 54.62	\$ 58.99
99	Relocation Fee		\$ 41.63	\$ 45.79	\$ 50.37	\$ 55.41	\$ 59.84	\$ 64.63
100	Cancellations		\$ 30.38	\$ 33.42	\$ 36.76	\$ 40.44	\$ 43.68	\$ 47.17
	Steam Clean Bins							
101	Per Bin	Per bin/per service	\$ 174.44	\$ 191.88	\$ 211.07	\$ 232.18	\$ 250.75	\$ 270.81
	Roll-offs 10 or 40 cubic yard							
102	Flat Fee, per pickup	Per week per dump	\$ 746.07	\$ 820.68	\$ 902.75	\$ 993.03	\$ 1,072.47	\$ 1,158.27
103	Extension Fee	Per day	\$ 45.61	\$ 50.17	\$ 55.19	\$ 60.71	\$ 65.57	\$ 70.82
104	Service Fee		\$ 37.99	\$ 41.79	\$ 45.97	\$ 50.57	\$ 54.62	\$ 58.99
105	Relocation Fee		\$ 186.51	\$ 205.16	\$ 225.68	\$ 248.25	\$ 268.11	\$ 289.56
106	Overweight Fee		Actual Cost	Actual Cost	Actual Cost	Actual Cost	Actual Cost	Actual Cost
107	Cancellations		\$ 30.38	\$ 33.42	\$ 36.76	\$ 40.44	\$ 43.68	\$ 47.17
	Other Sanitation Fees							
	Bulk Item Pickups							
108	Residential (additional p/u's after 3 free)	Per load	\$ 37.99	\$ 41.79	\$ 45.97	\$ 50.57	\$ 54.62	\$ 58.99
109	Residential (off schedule)		\$ 45.61	\$ 50.17	\$ 55.19	\$ 60.71	\$ 65.57	\$ 70.82
110	Commercial	Per load	\$ 45.61	\$ 50.17	\$ 55.19	\$ 60.71	\$ 65.57	\$ 70.82
111	Locks for bins/enclosures		\$ 83.48	\$ 91.83	\$ 101.01	\$ 111.11	\$ 120.00	\$ 129.60

APPENDIX - F
CITY OF CLAREMONT, CA
SANITATION SYSTEM
PROPOSED MONTHLY SANITATION FEES

Line	Description	Unit	Current Fees	Projected for Fiscal Year Ending June 30				
				2027	2028	2029	2030	2031
	Street Sweeping Fees							
112	Single-family dwelling unit	Per month	\$ 4.62	\$ 5.08	\$ 5.59	\$ 6.15	\$ 6.64	\$ 7.17
113	Multi-family dwelling with 2-5 units	Per month	\$ 9.01	\$ 9.91	\$ 10.90	\$ 11.99	\$ 12.95	\$ 13.99
114	Multi-family dwelling with 6-10 units	Per month	\$ 13.03	\$ 14.33	\$ 15.76	\$ 17.34	\$ 18.73	\$ 20.23
115	Multi-family dwelling with 11-15 units	Per month	\$ 16.57	\$ 18.23	\$ 20.05	\$ 22.06	\$ 23.82	\$ 25.73
116	Multi-family dwelling with 16-20 units	Per month	\$ 20.34	\$ 22.37	\$ 24.61	\$ 27.07	\$ 29.24	\$ 31.58
117	Multi-family dwelling with 21-25 units	Per month	\$ 24.14	\$ 26.55	\$ 29.21	\$ 32.13	\$ 34.70	\$ 37.48
118	Multi-family dwelling with 26-30 units	Per month	\$ 27.82	\$ 30.60	\$ 33.66	\$ 37.03	\$ 39.99	\$ 43.19
119	Multi-family dwelling with 31-40 units	Per month	\$ 36.21	\$ 39.83	\$ 43.81	\$ 48.19	\$ 52.05	\$ 56.21
120	Multi-family dwelling with 41-50 units	Per month	\$ 45.26	\$ 49.79	\$ 54.77	\$ 60.25	\$ 65.07	\$ 70.28
121	Multi-family dwelling with 51-60 units	Per month	\$ 54.33	\$ 59.76	\$ 65.74	\$ 72.31	\$ 78.09	\$ 84.34
122	Multi-family dwelling with 61-70 units	Per month	\$ 63.41	\$ 69.75	\$ 76.73	\$ 84.40	\$ 91.15	\$ 98.44
123	Multi-family dwelling with 71-80 units	Per month	\$ 72.48	\$ 79.73	\$ 87.70	\$ 96.47	\$ 104.19	\$ 112.53
124	Multi-family dwelling with 81-90 units	Per month	\$ 81.52	\$ 89.67	\$ 98.64	\$ 108.50	\$ 117.18	\$ 126.55
125	Multi-family dwelling with 91-100 units	Per month	\$ 90.58	\$ 99.64	\$ 109.60	\$ 120.56	\$ 130.20	\$ 140.62
126	Multi-family dwelling with 101-150 units	Per month	\$ 105.69	\$ 116.26	\$ 127.89	\$ 140.68	\$ 151.93	\$ 164.08
127	Multi-family dwelling with 151 and up	Per month	\$ 135.90	\$ 149.49	\$ 164.44	\$ 180.88	\$ 195.35	\$ 210.98
128	Church and Public School	Per month	\$ 13.40	\$ 14.74	\$ 16.21	\$ 17.83	\$ 19.26	\$ 20.80
129	College Building on Public Street	Per month	\$ 13.40	\$ 14.74	\$ 16.21	\$ 17.83	\$ 19.26	\$ 20.80
130	Other Buildings	Per month	\$ 13.40	\$ 14.74	\$ 16.21	\$ 17.83	\$ 19.26	\$ 20.80



27368 Via Industria, Suite 200
Temecula, CA 92590-4856
951.587.3500 | 800.755.6864 | Fax: 951.587.3510

www.willdan.com

There were no requests to speak.

Chair Sifuentes closed public comment.

Commissioner Scott Toux moved to approve the Consent Calendar, seconded by Commissioner Brower, and carried on a roll call vote as follows:

AYES: ***Commissioner – Brower, Mora, Scott Toux, Sifuentes***

NOES: ***Commissioner – None***

ABSENT: ***Commissioner – Roselle, Silva***

1. Community and Human Services Commission Meeting Minutes of June 3, 2026
Approved and filed the Community and Human Services Commission meeting minutes of June 3, 2026.
2. Tree Plantings and Removals for April 2026
Received and filed the tree plantings and removals report for April 2026.

ADMINISTRATIVE ITEM

3. Proposed Sewer and Sanitation Rate Adjustments and Proposition 218 Process to Adjust Fees

This item starts at 00:07:24 in the archived video.

Jeremy Swan, Community Services Director, provided a PowerPoint presentation.

Director Swan responded to questions from the Commission regarding the implementation dates for the proposed rate adjustments, the fact that the revenue from these fees may only be used for provision of these services, whether the City carries a reserve in the Sewer and Sanitation Funds, the purpose of reserve funds, whether the proposed rate increases will cover the increased operating costs, the timeline for City Council review and the Public Hearing, whether funds carry over year-to-year, whether the Commission receives year-end reports on specific funds, whether the proposed rate adjustments are covering a deficit from the lower increases over the past five years, the accuracy of the financial projections from the previous study in 2021, and what expenses are included in operating costs.

Chair Sifuentes invited public comment.

Dawn Ross, Senior Administrative Assistant, announced that no written public comment had been received on this item.

There were no requests to speak.

Chair Sifuentes closed public comment.

Commissioner Scott Toux moved to recommend that the City Council accept the proposed Sewer and Sanitation Fund rate changes, authorize initiation of a Proposition 218 notification process, and schedule a public hearing to consider adoption of updated sewer and sanitation rates, seconded by Commissioner Brower, and carried on a roll call vote as follows:

AYES: Commissioner – Brower, Mora, Scott Toux, Sifuentes
NOES: Commissioner – None
ABSENT: Commissioner – Roselle, Silva

REPORTS

Staff – None

Commission/Committee

This item starts at 00:29:48 in the archived video.

Commissioner Scott Toux reported that the painting of the Teen Committee mural, originally scheduled for July 11, 2026, will now take place from 9:00 AM–1:00 PM on July 27, 2026. The Committee received many applications, and interviews will take place in two weeks.

Commissioner Brower reported that the Committee on Aging met on June 10, 2026. At their meeting, the Committee voted on the new senior excursions. Beginning in the fall, excursions will include trips to the Ahmanson Theatre, the Los Angeles County Arboretum and Botanic Garden, the Los Angeles Times Festival of Books, and the Norton Simon Museum.

Commissioner Brower also attended the Youth Sports Committee meeting. Because of lack of a quorum, the Committee was not able to consider applications to join the Committee, but some youth soccer players and their parents were present and able to voice their opinions.

The Commission commended Recreation and Human Services staff on the event commemorating the 25th anniversary of the Alexander Hughes Community Center, as well as the 4th of July celebration. Commissioners also recognized volunteers, Community Services staff, and the Police Department for their help with both events.

ADJOURNMENT

Chair Sifuentes adjourned the special meeting of the Community and Human Services Commission at 7:34 PM. The regular meeting on August 5, 2026 will be cancelled. The next regular meeting of the Claremont Community and Human Services Commission will be held on Wednesday, September 2, 2026, at 7:00 PM.